

Meeting Materials February 25, 2020

Fund Evaluation Report

# MEKETA

## City of Marlborough Contributory Retirement System

Agenda

## Agenda

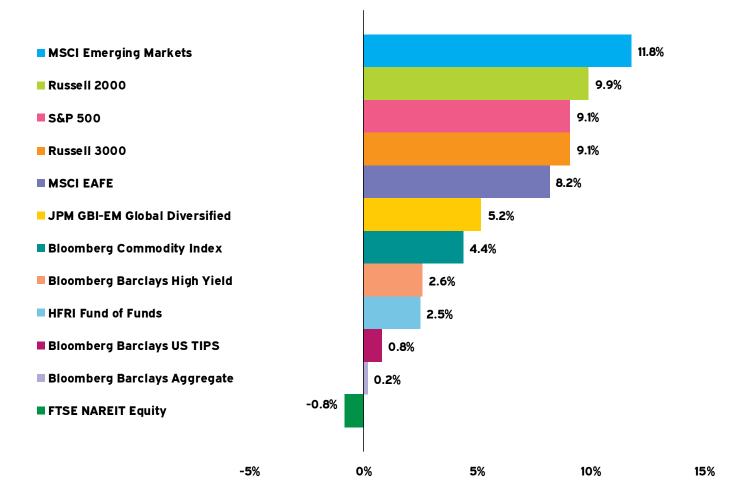
- 1. World Markets Fourth Quarter of 2019
- 2. Retirement System Interim Update
- **3.** Retirement System Summary
  - Retirement System Detail
  - Portfolio Reviews
- 4. Current Issues
  - Asset Allocation Review
  - Peer Fee Review
- 5. Appendices
  - Corporate Update
  - Disclaimer, Glossary, and Notes

The World Markets Fourth Quarter of 2019

# MEKETA

#### The World Markets Fourth Quarter of 2019

## The World Markets<sup>1</sup> Fourth Quarter of 2019



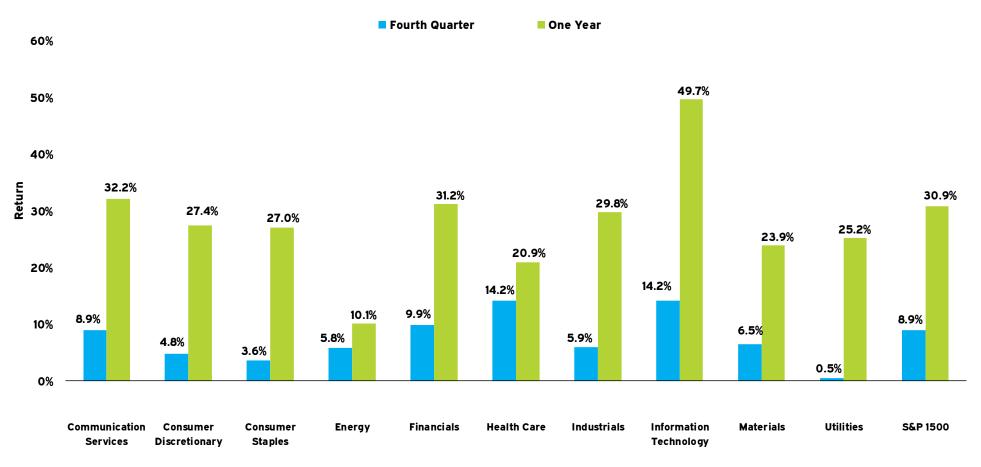


| Ind | lex | Reti | Jrns <sup>1</sup> |
|-----|-----|------|-------------------|
|     |     |      |                   |

|  | 4Q19<br>(%) | 1 YR<br>(%) | 3 YR<br>(%) | 5 YR<br>(%) | 10 YR<br>(%) |
|--|-------------|-------------|-------------|-------------|--------------|
| omestic Equity                         |             |             |             |             |              |
| S&P 500                                | 9.1         | 31.5        | 15.3        | 11.7        | 13.6         |
| Russell 3000                           | 9.1         | 31.0        | 14.6        | 11.2        | 13.4         |
| Russell 1000                           | 9.0         | 31.4        | 15.0        | 11.5        | 13.5         |
| Russell 1000 Growth                    | 10.6        | 36.4        | 20.5        | 14.6        | 15.2         |
| Russell 1000 Value                     | 7.4         | 26.5        | 9.7         | 8.3         | 11.8         |
| Russell MidCap                         | 7.1         | 30.5        | 12.1        | 9.3         | 13.2         |
| Russell MidCap Growth                  | 8.2         | 35.5        | 17.4        | 11.6        | 14.2         |
| Russell MidCap Value                   | 6.4         | 27.1        | 8.1         | 7.6         | 12.4         |
| Russell 2000                           | 9.9         | 25.5        | 8.6         | 8.2         | 11.8         |
| Russell 2000 Growth                    | 11.4        | 28.5        | 12.5        | 9.3         | 13.0         |
| Russell 2000 Value                     | 8.5         | 22.4        | 4.8         | 7.0         | 10.6         |
| oreign Equity                          |             |             |             |             |              |
| MSCI ACWI (ex. US)                     | 8.9         | 21.5        | 9.9         | 5.5         | 5.0          |
| MSCI EAFE                              | 8.2         | 22.0        | 9.6         | 5.7         | 5.5          |
| MSCI EAFE (Local Currency)             | 5.2         | 21.7        | 7.7         | 6.7         | 7.2          |
| MSCI EAFE Small Cap                    | 11.5        | 25.0        | 10.9        | 8.9         | 8.7          |
| MSCI Emerging Markets                  | 11.8        | 18.4        | 11.6        | 5.6         | 3.7          |
| MSCI Emerging Markets (Local Currency) | 9.5         | 18.1        | 11.5        | 7.5         | 6.1          |
| ixed Income                            |             |             |             |             |              |
| Bloomberg Barclays Universal           | 0.5         | 9.3         | 4.3         | 3.4         | 4.1          |
| Bloomberg Barclays Aggregate           | 0.2         | 8.7         | 4.0         | 3.0         | 3.7          |
| Bloomberg Barclays US TIPS             | 0.8         | 8.4         | 3.3         | 2.6         | 3.4          |
| Bloomberg Barclays High Yield          | 2.6         | 14.3        | 6.4         | 6.1         | 7.6          |
| JPM GBI-EM Global Diversified          | 5.2         | 13.5        | 7.0         | 2.8         | 2.7          |
| ther                                   |             |             |             |             |              |
| FTSE NAREIT Equity                     | -0.8        | 26.0        | 8.1         | 7.2         | 11.9         |
| Bloomberg Commodity Index              | 4.4         | 7.7         | -0.9        | -3.9        | -4.7         |
| HFRI Fund of Funds                     | 2.5         | 7.8         | 3.7         | 2.2         | 2.8          |

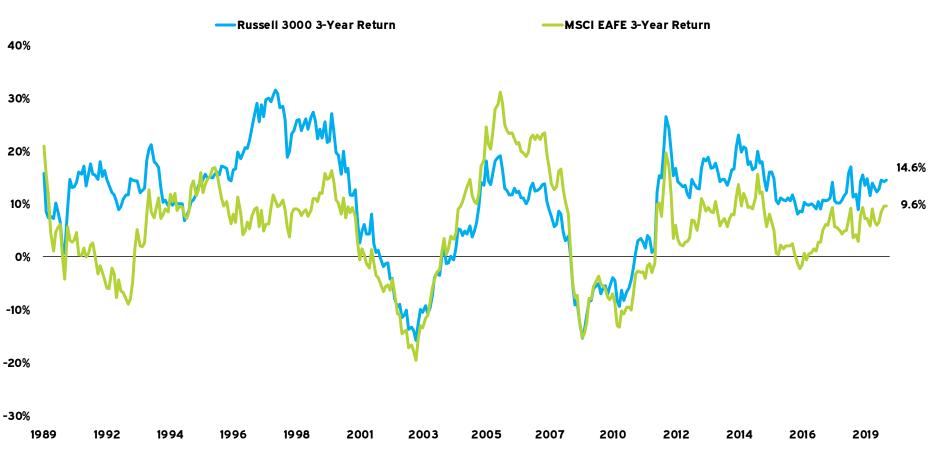


#### S&P Sector Returns<sup>1</sup>



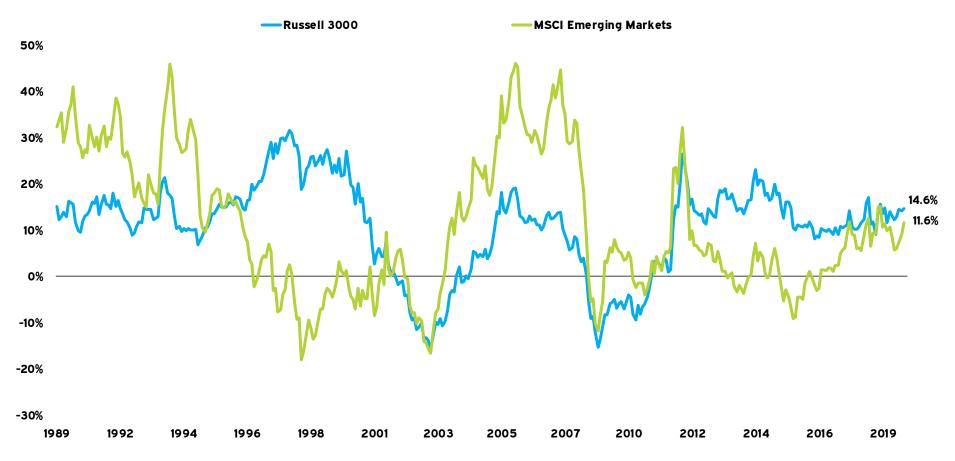
<sup>&</sup>lt;sup>1</sup> Source: InvestorForce. Represents S&P 1500 (All Cap) data.





## US and Developed Market Foreign Equity Rolling Three-Year Returns<sup>1</sup>





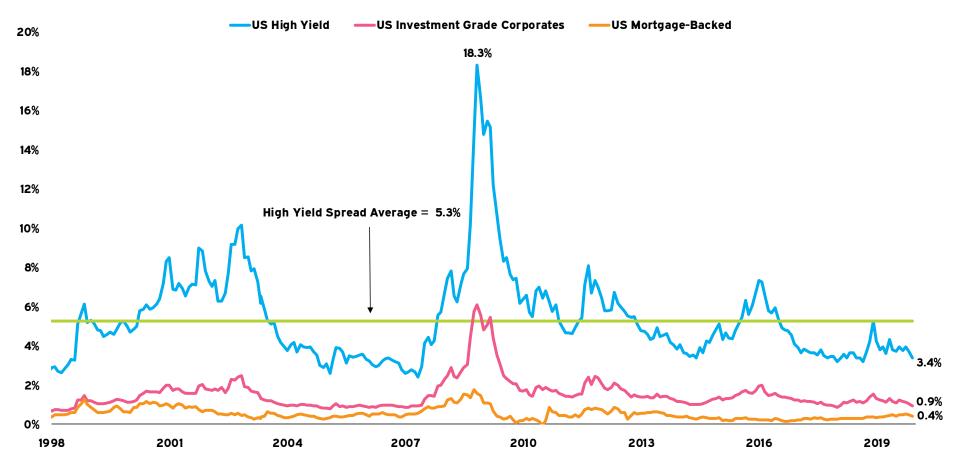
## US and Emerging Market Equity Rolling Three-Year Returns<sup>1</sup>



#### -65% Stocks (MSCI ACWI) / 35% Bonds (Bloomberg Barclays Aggregate) 10-Year Rolling Return 14% 12% 10% 1998-2019 Average = 6.8% 8% 7.2% 6% 4% 2% 0% 1999 2001 2003 2005 2007 2009 2011 2013 2015 2017 2019

## Rolling Ten-Year Returns: 65% Stocks and 35% Bonds<sup>1</sup>



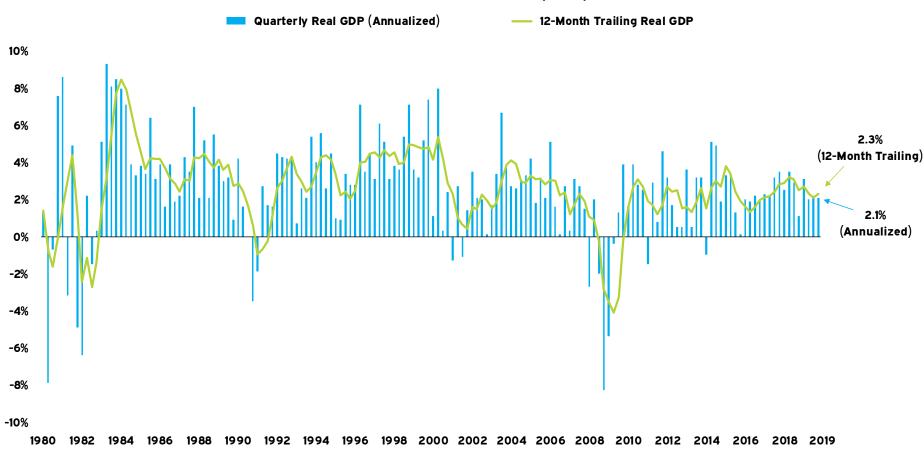


#### Credit Spreads vs. US Treasury Bonds<sup>1,2</sup>

<sup>&</sup>lt;sup>1</sup> Source: Barclays Live. Data represents the OAS.

 $<sup>^2</sup>$  The median high yield spread was 4.7% from 1997-2019.



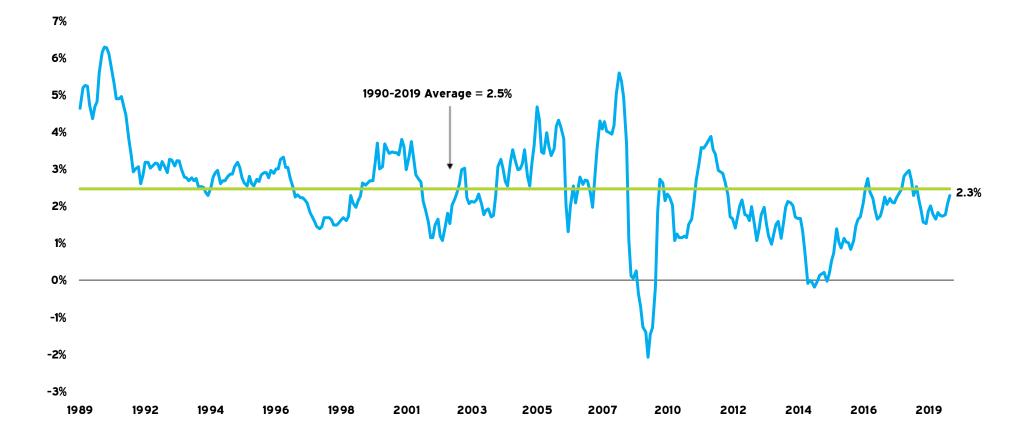


## US Real Gross Domestic Product (GDP) Growth<sup>1</sup>

<sup>&</sup>lt;sup>1</sup> Source: Bureau of Economic Analysis. Data is as of Q4 2019 and represents the first estimate.



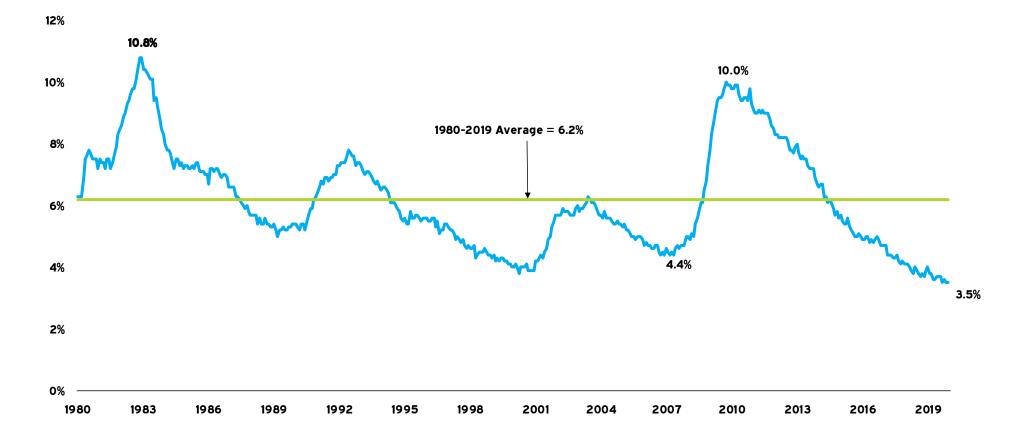
US Inflation (CPI) Trailing Twelve Months<sup>1</sup>



<sup>&</sup>lt;sup>1</sup> Source: Bureau of Labor Statistics. Data is non-seasonally adjusted CPI, which may be volatile in the short-term. Data is as of December 31, 2019.







<sup>&</sup>lt;sup>1</sup> Source: Bureau of Labor Statistics. Data is as of December 31, 2019.

## **Retirement System Interim Update**

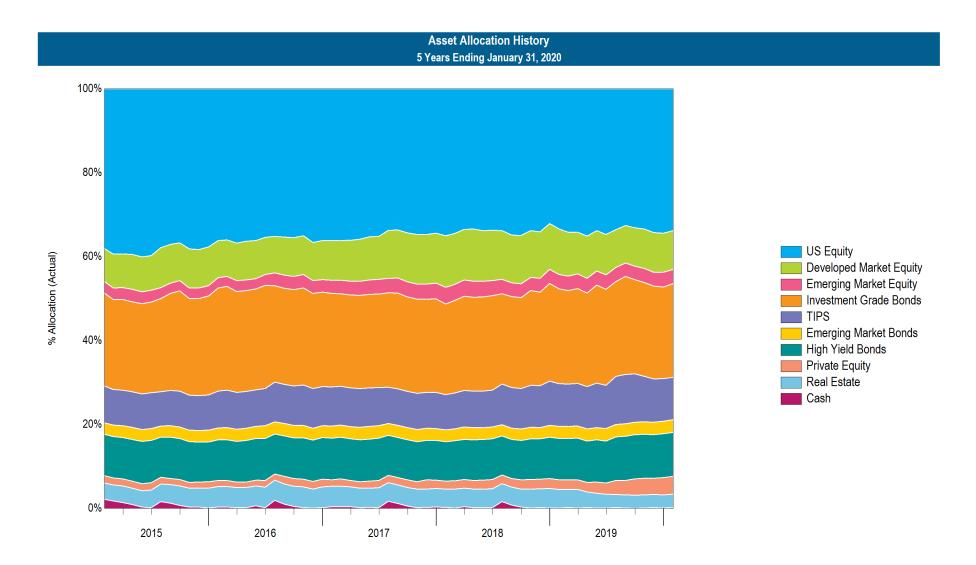


#### Total Retirement System | As of January 31, 2020

| Allocation vs. Targets and Policy |                    |                       |        |              |  |  |  |  |  |  |  |
|-----------------------------------|--------------------|-----------------------|--------|--------------|--|--|--|--|--|--|--|
|                                   | Current<br>Balance | Current<br>Allocation | Policy | Policy Range |  |  |  |  |  |  |  |
| US Equity                         | \$63,041,824       | 34%                   | 33%    | 28% - 38%    |  |  |  |  |  |  |  |
| Developed Market Equity           | \$17,113,339       | 9%                    | 9%     | 5% - 13%     |  |  |  |  |  |  |  |
| Emerging Market Equity            | \$6,246,554        | 3%                    | 3%     | 1% - 5%      |  |  |  |  |  |  |  |
| Investment Grade Bonds            | \$41,689,330       | 22%                   | 22%    | 17% - 27%    |  |  |  |  |  |  |  |
| TIPS                              | \$18,754,431       | 10%                   | 10%    | 7% - 13%     |  |  |  |  |  |  |  |
| Emerging Market Bonds             | \$5,655,490        | 3%                    | 3%     | 1% - 5%      |  |  |  |  |  |  |  |
| High Yield Bonds                  | \$19,594,862       | 11%                   | 10%    | 7% - 13%     |  |  |  |  |  |  |  |
| Private Equity                    | \$7,902,911        | 4%                    | 5%     | 3% - 7%      |  |  |  |  |  |  |  |
| Real Estate                       | \$5,851,132        | 3%                    | 5%     | 2% - 8%      |  |  |  |  |  |  |  |
| Cash                              | \$471,237          | <b>O</b> %            | 0%     | 0% - 5%      |  |  |  |  |  |  |  |
| Total                             | \$186,321,111      | 100%                  | 100%   |              |  |  |  |  |  |  |  |

January Market Values and Returns represent preliminary data from managers. Cash balance is preliminary.







#### Total Retirement System | As of January 31, 2020

|   | Asset Class Pe       | rformance         | Summ        | ary         |              |              |               |               |                  |                   |
|---|----------------------|-------------------|-------------|-------------|--------------|--------------|---------------|---------------|------------------|-------------------|
|   | Market Value<br>(\$) | % of<br>Portfolio | 1 Mo<br>(%) | 1 Yr<br>(%) | 3 Yrs<br>(%) | 5 Yrs<br>(%) | 10 Yrs<br>(%) | 20 Yrs<br>(%) | Inception<br>(%) | Inception<br>Date |
| Total Retirement System                       | 186,321,111          | 100.0             | -0.5        | 11.7        | 7.6          | 6.6          | 7.9           | 6.3           | 7.7              | Jul-88            |
| 55% MSCI World & 45% Barclays Aggregate       |                      |                   | 0.5         | 14.3        | 8.5          | 6.5          | 7.3           | 5.3           | 7.1              | Jul-88            |
| Consumer Price Index                          |                      |                   | 0.4         | 2.5         | 2.0          | 2.0          | 1.8           | 2.1           | 2.5              | Jul-88            |
| Domestic Equity Assets                        | 63,041,824           | 33.8              | -2.4        | 14.9        | 10.9         | 10.2         | 12.9          | 5.9           | 8.3              | Oct-06            |
| Russell 3000                                  |                      |                   | -0.1        | 20.5        | 13.8         | 11.8         | 13.8          | 6.6           | 9.1              | Oct-06            |
| International Developed Markets Equity Assets | 17,113,339           | 9.2               | -2.1        | 12.4        | 7.9          | 5.3          | 5.0           |               | 2.9              | Oct-06            |
| MSCI EAFE                                     |                      |                   | -2.1        | 12.1        | 7.8          | 5.1          | 5.8           | 3.5           | 3.2              | Oct-06            |
| International Emerging Markets Equity Assets  | 6,246,554            | 3.4               | -4.9        | 6.2         | 8.6          | 5.1          |               |               | 5.2              | Jan-15            |
| MSCI Emerging Markets                         |                      |                   | -4.7        | 3.8         | 7.9          | 4.5          | 3.8           | 6.4           | 4.5              | Jan-15            |
| Investment Grade Bonds Assets                 | 41,689,330           | 22.4              | 1.9         | 9.7         | 4.7          | 3.0          | 3.8           | 5.1           | 6.2              | Jul-88            |
| BBgBarc US Aggregate TR                       |                      |                   | 1.9         | 9.6         | 4.6          | 3.0          | 3.8           | 5.1           | 6.2              | Jul-88            |
| High Yield Bond Assets                        | 19,594,862           | 10.5              | -0.1        | 9.7         | 6.1          | 5.7          | 6.9           |               | 6.9              | Sep-03            |
| BBgBarc US High Yield TR                      |                      |                   | 0.0         | 9.4         | 5.9          | 6.0          | 7.4           | 7.2           | 7.8              | Sep-03            |
| TIPS Assets                                   | 18,754,431           | 10.1              | 2.1         | 9.2         | 3.7          | 2.4          | 3.4           |               | 3.9              | Oct-05            |
| BBgBarc US TIPS TR                            |                      |                   | 2.1         | 9.2         | 3.7          | 2.4          | 3.4           | 5.6           | 3.9              | Oct-05            |
| Emerging Market Debt Assets                   | 5,655,490            | 3.0               | 1.4         | 11.8        | 6.6          | 6.3          |               |               | 6.2              | Jan-15            |
| JP Morgan EMBI Global Diversified             |                      |                   | 1.5         | 11.9        | 6.7          | 6.4          | 7.0           | 9.0           | 6.4              | Jan-15            |
| Open-Ended Real Estate                        | 5,796,523            | 3.1               | 0.0         | 7.3         | 7.9          | 9.7          | 12.3          | 7.2           | 8.1              | Oct-95            |
| NCREIF ODCE                                   |                      |                   | 0.0         | 5.3         | 7.1          | 9.0          | 11.4          | 8.2           | 9.0              | Oct-95            |
| Total Closed End Real Estate                  | 54,609               | 0.0               |             |             |              |              |               |               |                  |                   |
| Private Equity Assets                         | 7,902,911            | 4.2               |             |             |              |              |               |               |                  |                   |
| Cash  | 471,237              | 0.3               |             |             |              |              |               |               |                  |                   |

January Market Values and Returns reflect preliminary data from the managers.



|   |                      | Trailing F        | Performa       | nce         |             |              |              |               |               |                  |                   |
|---|----------------------|-------------------|----------------|-------------|-------------|--------------|--------------|---------------|---------------|------------------|-------------------|
|   | Market Value<br>(\$) | % of<br>Portfolio | % of<br>Sector | 1 Mo<br>(%) | 1 Yr<br>(%) | 3 Yrs<br>(%) | 5 Yrs<br>(%) | 10 Yrs<br>(%) | 20 Yrs<br>(%) | Inception<br>(%) | Inception<br>Date |
| Total Retirement System                       | 186,321,111          | 100.0             |                | -0.5        | 11.7        | 7.6          | 6.6          | 7.9           | 6.3           | 7.7              | Jul-88            |
| 55% MSCI World & 45% Barclays Aggregate       |                      |                   |                | 0.5         | 14.3        | 8.5          | 6.5          | 7.3           | 5.3           | 7.1              | Jul-88            |
| Consumer Price Index                          |                      |                   |                | 0.4         | 2.5         | 2.0          | 2.0          | 1.8           | 2.1           | 2.5              | Jul-88            |
| Domestic Equity Assets                        | 63,041,824           | 33.8              | 33.8           | -2.4        | 14.9        | 10.9         | 10.2         | 12.9          | 5.9           | 8.3              | Oct-06            |
| Russell 3000                                  |                      |                   |                | -0.1        | 20.5        | 13.8         | 11.8         | 13.8          | 6.6           | 9.1              | Oct-06            |
| RhumbLine S&P 500 Index                       | 19,607,628           | 10.5              | 31.1           | 0.0         | 21.6        | 14.5         | 12.3         | 13.9          | 6.4           | 6.8              | Mar-99            |
| S&P 500                                       |                      |                   |                | 0.0         | 21.7        | 14.5         | 12.4         | 14.0          | 6.3           | 6.7              | Mar-99            |
| Fiduciary Large Cap Equity                    | 25,187,743           | 13.5              | 40.0           | -3.1        | 12.5        | 10.1         | 9.4          |               |               | 11.9             | Sep-12            |
| Russell 3000                                  |                      |                   |                | -0.1        | 20.5        | 13.8         | 11.8         | 13.8          | 6.6           | 13.9             | Sep-12            |
| Frontier Capital Appreciation                 | 18,246,453           | 9.8               | 28.9           | -3.7        | 11.4        | 7.9          | 8.3          |               |               | 11.7             | Feb-13            |
| Russell 2500 Growth                           |                      |                   |                | 0.1         | 18.7        | 14.3         | 11.2         | 14.5          | 6.7           | 13.1             | Feb-13            |
| International Developed Markets Equity Assets | 17,113,339           | 9.2               | 9.2            | -2.1        | 12.4        | 7.9          | 5.3          | 5.0           |               | 2.9              | Oct-06            |
| MSCI EAFE                                     |                      |                   |                | -2.1        | 12.1        | 7.8          | 5.1          | 5.8           | 3.5           | 3.2              | Oct-06            |
| Rhumbline MSCI EAFE Index                     | 17,113,339           | 9.2               | 100.0          | -2.1        | 12.4        | 7.9          | 5.3          |               |               | 3.4              | Aug-14            |
| MSCI EAFE                                     |                      |                   |                | -2.1        | 12.1        | 7.8          | 5.1          | 5.8           | 3.5           | 3.3              | Aug-14            |
| International Emerging Markets Equity Assets  | 6,246,554            | 3.4               | 3.4            | -4.9        | 6.2         | 8.6          | 5.1          |               |               | 5.2              | Jan-15            |
| MSCI Emerging Markets                         |                      |                   |                | -4.7        | 3.8         | 7.9          | 4.5          | 3.8           | 6.4           | 4.5              | Jan-15            |
| DFA Emerging Markets                          | 2,920,068            | 1.6               | 46.7           | -6.1        | 0.8         | 5.9          | 3.7          |               |               | 3.8              | Jan-15            |
| MSCI Emerging Markets                         |                      |                   |                | -4.7        | 3.8         | 7.9          | 4.5          | 3.8           | 6.4           | 4.5              | Jan-15            |
| Driehaus Emerging Market Equity               | 3,326,486            | 1.8               | 53.3           | -3.9        | 11.6        | 11.3         | 6.5          |               |               | 6.6              | Jan-15            |
| MSCI Emerging Markets                         |                      |                   |                | -4.7        | 3.8         | 7.9          | 4.5          | 3.8           | 6.4           | 4.5              | Jan-15            |



|                                   | Market Value<br>(\$) | % of<br>Portfolio | % of<br>Sector | 1 Mo<br>(%) | 1 Yr<br>(%) | 3 Yrs<br>(%) | 5 Yrs<br>(%) | 10 Yrs<br>(%) | 20 Yrs<br>(%) | Inception<br>(%) | Inception<br>Date |
|-----------------------------------|----------------------|-------------------|----------------|-------------|-------------|--------------|--------------|---------------|---------------|------------------|-------------------|
| Investment Grade Bonds Assets     | 41,689,330           | 22.4              | 22.4           | 1.9         | 9.7         | 4.7          | 3.0          | 3.8           | 5.1           | 6.2              | Jul-88            |
| BBgBarc US Aggregate TR           |                      |                   |                | 1.9         | 9.6         | 4.6          | 3.0          | 3.8           | 5.1           | 6.2              | Jul-88            |
| SSgA U.S. Aggregate Bond Index    | 41,689,330           | 22.4              | 100.0          | 1.9         | 9.7         | 4.7          | 3.0          | 3.8           |               | 4.7              | May-01            |
| BBgBarc US Aggregate TR           |                      |                   |                | 1.9         | 9.6         | 4.6          | 3.0          | 3.8           | 5.1           | 4.7              | May-01            |
| High Yield Bond Assets            | 19,594,862           | 10.5              | 10.5           | -0.1        | 9.7         | 6.1          | 5.7          | 6.9           |               | 6.9              | Sep-03            |
| BBgBarc US High Yield TR          |                      |                   |                | 0.0         | 9.4         | 5.9          | 6.0          | 7.4           | 7.2           | 7.8              | Sep-03            |
| Shenkman Capital                  | 19,594,862           | 10.5              | 100.0          | -0.1        | 9.7         | 6.1          | 5.7          | 6.9           |               | 6.9              | Apr-06            |
| BBgBarc US High Yield TR          |                      |                   |                | 0.0         | 9.4         | 5.9          | 6.0          | 7.4           | 7.2           | 7.4              | Apr-06            |
| TIPS Assets                       | 18,754,431           | 10.1              | 10.1           | 2.1         | 9.2         | 3.7          | 2.4          | 3.4           |               | 3.9              | Oct-05            |
| BBgBarc US TIPS TR                |                      |                   |                | 2.1         | <i>9.2</i>  | 3.7          | 2.4          | 3.4           | 5.6           | 3.9              | Oct-05            |
| SSgA TIPS Index-NL                | 18,754,431           | 10.1              | 100.0          | 2.1         | 9.2         | 3.7          | 2.4          | 3.4           |               | 3.9              | Oct-05            |
| BBgBarc US TIPS TR                |                      |                   |                | 2.1         | <i>9.2</i>  | 3.7          | 2.4          | 3.4           | 5.6           | 3.9              | Oct-05            |
| Emerging Market Debt Assets       | 5,655,490            | 3.0               | 3.0            | 1.4         | 11.8        | 6.6          | 6.3          |               |               | 6.2              | Jan-15            |
| JP Morgan EMBI Global Diversified |                      |                   |                | 1.5         | 11.9        | 6.7          | 6.4          | 7.0           | 9.0           | 6.4              | Jan-15            |
| Payden Emerging Market Bond       | 5,655,490            | 3.0               | 100.0          | 1.4         | 11.8        | 6.6          | 6.3          |               |               | 6.2              | Jan-15            |
| JP Morgan EMBI Global Diversified |                      |                   |                | 1.5         | 11.9        | 6.7          | 6.4          | 7.0           | 9.0           | 6.4              | Jan-15            |
| Open-Ended Real Estate            | 5,796,523            | 3.1               | 3.1            | 0.0         | 7.3         | 7.9          | 9.7          | 12.3          | 7.2           | 8.1              | Oct-95            |
| NCREIF ODCE                       |                      |                   |                | 0.0         | 5.3         | 7.1          | 9.0          | 11.4          | 8.2           | 9.0              | Oct-95            |
| Clarion Partners                  | 5,796,523            | 3.1               | 100.0          | 0.0         | 7.3         | 7.9          | 9.7          | 12.3          |               | 7.3              | Oct-02            |
| NCREIF ODCE                       |                      |                   |                | 0.0         | 5.3         | 7.1          | 9.0          | 11.4          | 8.2           | 8.1              | Oct-02            |



#### Total Retirement System | As of January 31, 2020

|  | Market Value<br>(\$) | % of<br>Portfolio | % of<br>Sector | 1 Mo<br>(%) | 1 Yr<br>(%) | 3 Yrs<br>(%) | 5 Yrs<br>(%) | 10 Yrs<br>(%) | 20 Yrs<br>(%) | Inception<br>(%) | Inception<br>Date |
|--|----------------------|-------------------|----------------|-------------|-------------|--------------|--------------|---------------|---------------|------------------|-------------------|
| Total Closed End Real Estate                           | 54,609               | 0.0               | 0.0            |             |             |              |              |               |               |                  |                   |
| Colony Realty Partners IV                              | 21,529               | 0.0               | 39.4           |             |             |              |              |               |               |                  |                   |
| Rockwood Capital Real Estate Partners Fund XI,<br>L.P. | 33,080               | 0.0               | 60.6           |             |             |              |              |               |               |                  |                   |
| Private Equity Assets                                  | 7,902,911            | 4.2               | 4.2            |             |             |              |              |               |               |                  |                   |
| North American Strategic Partners 2006                 | 623,610              | 0.3               | 7.9            |             |             |              |              |               |               |                  |                   |
| Ironsides Partnership Fund IV                          | 1,574,679            | 0.8               | 19.9           |             |             |              |              |               |               |                  |                   |
| Ironsides Direct Investment Fund IV                    | 3,098,461            | 1.7               | 39.2           |             |             |              |              |               |               |                  |                   |
| Ironsides Direct Investment Fund V, L.P.               | 2,406,161            | 1.3               | 30.4           |             |             |              |              |               |               |                  |                   |
| HarbourVest 2019 Global Fund                           | 200,000              | 0.1               | 2.5            |             |             |              |              |               |               |                  |                   |
| Cash   | 471,237              | 0.3               | 0.3            |             |             |              |              |               |               |                  |                   |

January Market Values and Returns represent preliminary data from managers. Cash balance is preliminary.



| Calendar Year Performance                     |             |             |             |             |             |             |             |             |             |             |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|   | 2019<br>(%) | 2018<br>(%) | 2017<br>(%) | 2016<br>(%) | 2015<br>(%) | 2014<br>(%) | 2013<br>(%) | 2012<br>(%) | 2011<br>(%) | 2010<br>(%) |
| Total Retirement System                       | 17.6        | -4.4        | 13.1        | 8.7         | -0.2        | 6.3         | 14.0        | 10.9        | 2.4         | 12.3        |
| 55% MSCI World & 45% Barclays Aggregate       | 19.1        | -4.6        | 13.6        | 5.5         | 0.0         | 5.5         | 13.0        | 10.7        | 0.7         | 10.0        |
| Consumer Price Index                          | 2.3         | 1.9         | 2.1         | 2.1         | 0.7         | 0.8         | 1.5         | 1.7         | 3.0         | 1.5         |
| Domestic Equity Assets                        | 27.9        | -6.7        | 20.3        | 14.6        | -1.6        | 13.1        | 33.1        | 15.3        | 0.0         | 18.8        |
| Russell 3000                                  | 31.0        | -5.2        | 21.1        | 12.7        | 0.5         | 12.6        | 33.6        | 16.4        | 1.0         | 16.9        |
| RhumbLine S&P 500 Index                       | 31.4        | -4.4        | 21.8        | 11.9        | 1.4         | 13.6        | 32.2        | 16.0        | 2.1         | 15.0        |
| S&P 500                                       | 31.5        | -4.4        | 21.8        | 12.0        | 1.4         | 13.7        | 32.4        | 16.0        | 2.1         | 15.1        |
| Fiduciary Large Cap Equity (net)              | 23.8        | -3.7        | 19.2        | 13.8        | -2.4        | 12.4        | 30.5        |             |             |             |
| Russell 3000                                  | 31.0        | -5.2        | 21.1        | 12.7        | 0.5         | 12.6        | 33.6        | 16.4        | 1.0         | 16.9        |
| Frontier Capital Appreciation (net)           | 28.9        | -13.9       | 19.1        | 20.5        | -6.5        | 12.4        |             |             |             |             |
| Russell 2500 Growth                           | 32.7        | -7.5        | 24.5        | 9.7         | -0.2        | 7.1         | 40.6        | 16.1        | -1.6        | 28.9        |
| International Developed Markets Equity Assets | 22.3        | -13.5       | 24.9        | 1.4         | -0.8        | -8.7        | 21.2        | 15.0        | -14.1       | 10.6        |
| MSCI EAFE                                     | 22.0        | -13.8       | 25.0        | 1.0         | -0.8        | -4.9        | 22.8        | 17.3        | -12.1       | 7.8         |
| Rhumbline MSCI EAFE Index (net)               | 22.3        | -13.5       | 24.9        | 1.4         | -0.8        |             |             |             |             |             |
| MSCI EAFE                                     | 22.0        | -13.8       | 25.0        | 1.0         | -0.8        | -4.9        | 22.8        | 17.3        | -12.1       | 7.8         |
| International Emerging Markets Equity Assets  | 20.7        | -15.4       | 39.7        | 9.4         | -12.7       |             |             |             |             |             |
| MSCI Emerging Markets                         | 18.4        | -14.6       | 37.3        | 11.2        | -14.9       | -2.2        | -2.6        | 18.2        | -18.4       | 18.9        |
| DFA Emerging Markets (net)                    | 16.0        | -15.2       | 36.6        | 12.4        | -14.9       |             |             |             |             |             |
| MSCI Emerging Markets                         | 18.4        | -14.6       | 37.3        | 11.2        | -14.9       | -2.2        | -2.6        | 18.2        | -18.4       | 18.9        |
| Driehaus Emerging Market Equity (net)         | 25.3        | -15.6       | 43.0        | 6.5         | -10.6       |             |             |             |             |             |
| MSCI Emerging Markets                         | 18.4        | -14.6       | 37.3        | 11.2        | -14.9       | -2.2        | -2.6        | 18.2        | -18.4       | 18.9        |



|                                   | 2019<br>(%) | 2018<br>(%) | 2017<br>(%) | 2016<br>(%) | 2015<br>(%) | 2014<br>(%) | 2013<br>(%) | 2012<br>(%) | 2011<br>(%) | 2010<br>(%) |
|-----------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Investment Grade Bonds Assets     | 8.7         | 0.0         | 3.6         | 2.6         | 0.6         | 6.0         | -2.0        | 4.3         | 7.8         | 6.6         |
| BBgBarc US Aggregate TR           | 8.7         | 0.0         | 3.5         | 2.6         | 0.5         | 6.0         | -2.0        | 4.2         | 7.8         | 6.5         |
| SSgA U.S. Aggregate Bond Index    | 8.7         | 0.0         | 3.6         | 2.6         | 0.6         | 6.0         | -2.0        | 4.3         | 7.8         | 6.6         |
| BBgBarc US Aggregate TR           | 8.7         | 0.0         | 3.5         | 2.6         | 0.5         | 6.0         | -2.0        | 4.2         | 7.8         | 6.5         |
| High Yield Bond Assets            | 14.5        | -1.3        | 7.1         | 12.7        | -2.3        | 2.9         | 6.4         | 12.4        | 6.0         | 12.8        |
| BBgBarc US High Yield TR          | 14.3        | -2.1        | 7.5         | 17.1        | -4.5        | 2.5         | 7.4         | 15.8        | 5.0         | 15.1        |
| Shenkman Capital                  | 14.5        | -1.3        | 7.2         | 12.7        | -2.3        | 2.9         | 6.4         | 12.4        | 6.0         | 12.8        |
| BBgBarc US High Yield TR          | 14.3        | -2.1        | 7.5         | 17.1        | -4.5        | 2.5         | 7.4         | 15.8        | 5.0         | 15.1        |
| TIPS Assets                       | 8.4         | -1.3        | 3.0         | 4.7         | -1.4        | 3.6         | -8.6        | 6.9         | 13.5        | 6.3         |
| BBgBarc US TIPS TR                | 8.4         | -1.3        | 3.0         | 4.7         | -1.4        | 3.6         | -8.6        | 7.0         | 13.6        | 6.3         |
| SSgA TIPS Index-NL                | 8.4         | -1.3        | 3.0         | 4.7         | -1.4        | 3.6         | -8.6        | 6.9         | 13.5        | 6.3         |
| BBgBarc US TIPS TR                | 8.4         | -1.3        | 3.0         | 4.7         | -1.4        | 3.6         | -8.6        | 7.0         | 13.6        | 6.3         |
| Emerging Market Debt Assets       | 16.5        | -7.0        | 12.0        | 11.5        | -0.8        |             |             |             |             |             |
| JP Morgan EMBI Global Diversified | 15.0        | -4.3        | 10.3        | 10.2        | 1.2         | 7.4         | -5.3        | 17.4        | 7.3         | 12.2        |
| Payden Emerging Market Bond (net) | 16.5        | -7.0        | 12.0        | 11.5        | -0.8        |             |             |             |             |             |
| JP Morgan EMBI Global Diversified | 15.0        | -4.3        | 10.3        | 10.2        | 1.2         | 7.4         | -5.3        | 17.4        | 7.3         | 12.2        |
| Open-Ended Real Estate            | 7.3         | 8.6         | 7.9         | 9.1         | 15.7        | 13.2        | 12.8        | 10.9        | 18.7        | 19.2        |
| NCREIF ODCE                       | 5.3         | 8.3         | 7.6         | 8.8         | 15.0        | 12.5        | 13.9        | 10.9        | 16.0        | 16.4        |
| Clarion Partners                  | 7.3         | 8.6         | 7.9         | 9.1         | 15.7        | 13.2        | 12.8        | 10.9        | 18.7        | 19.2        |
| NCREIF ODCE                       | 5.3         | 8.3         | 7.6         | 8.8         | 15.0        | 12.5        | 13.9        | 10.9        | 16.0        | 16.4        |



|   | 2019<br>(%) | 2018<br>(%) | 2017<br>(%) | 2016<br>(%) | 2015<br>(%) | 2014<br>(%) | 2013<br>(%) | 2012<br>(%) | 2011<br>(%) | 2010<br>(%) |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Total Closed End Real Estate                              |             |             |             |             |             |             |             |             |             |             |
| Colony Realty Partners IV                                 |             |             |             |             |             |             |             |             |             |             |
| Rockwood Capital Real Estate Partners Fund XI, L.P. (net) |             |             |             |             |             |             |             |             |             |             |
| Private Equity Assets                                     |             |             |             |             |             |             |             |             |             |             |
| North American Strategic Partners 2006 (net)              |             |             |             |             |             |             |             |             |             |             |
| Ironsides Partnership Fund IV (net)                       |             |             |             |             |             |             |             |             |             |             |
| Ironsides Direct Investment Fund IV (net)                 |             |             |             |             |             |             |             |             |             |             |
| Ironsides Direct Investment Fund V, L.P. (net)            |             |             |             |             |             |             |             |             |             |             |
| HarbourVest 2019 Global Fund (net)                        |             |             |             |             |             |             |             |             |             |             |
| Cash  |             |             |             |             |             |             |             |             |             |             |



|   | Market Value | Annual Investment Expense Analysis<br>As Of January 31, 2020 |               |  |  |  |  |  |  |  |  |  |
|---|--------------|--|---------------|--|--|--|--|--|--|--|--|--|
| Name Fee Schedule   |              | Estimated Fee Value  | Estimated Fee |  |  |  |  |  |  |  |  |  |
| Equity Assets   | \$86,401,718 |  |               |  |  |  |  |  |  |  |  |  |
| Domestic Equity Assets  | \$63,041,824 |  |               |  |  |  |  |  |  |  |  |  |
| 0.07% of First 25.0 Mil,           RhumbLine S&P 500 Index         0.05% of Next 25.0 Mil,           0.04% Thereafter | \$19,607,628 | \$13,725   | 0.07%         |  |  |  |  |  |  |  |  |  |
| Fiduciary Large Cap Equity 0.66% of Assets  | \$25,187,743 | \$166,239  | 0.66%         |  |  |  |  |  |  |  |  |  |
| Frontier Capital Appreciation 0.79% of Assets   | \$18,246,453 | \$144,147  | 0.79%         |  |  |  |  |  |  |  |  |  |
| International Equity Assets   | \$23,359,893 |  |               |  |  |  |  |  |  |  |  |  |
| International Developed Markets Equity Assets   | \$17,113,339 |  |               |  |  |  |  |  |  |  |  |  |
| 0.08% of First 25.0 Mil,Rhumbline MSCI EAFE Index0.07% of Next 25.0 Mil,0.05% Thereafter                              | \$17,113,339 | \$13,691   | 0.08%         |  |  |  |  |  |  |  |  |  |
| International Emerging Markets Equity Assets  | \$6,246,554  |  |               |  |  |  |  |  |  |  |  |  |
| DFA Emerging Markets 0.52% of Assets  | \$2,920,068  | \$15,184   | 0.52%         |  |  |  |  |  |  |  |  |  |
| Driehaus Emerging Market Equity 0.90% of Assets   | \$3,326,486  | \$29,938   | 0.90%         |  |  |  |  |  |  |  |  |  |
| Fixed Income Assets   | \$85,694,113 |  |               |  |  |  |  |  |  |  |  |  |
| Investment Grade Bonds Assets   | \$41,689,330 |  |               |  |  |  |  |  |  |  |  |  |
| SSgA U.S. Aggregate Bond Index 0.04% of Assets  | \$41,689,330 | \$16,676   | 0.04%         |  |  |  |  |  |  |  |  |  |
| High Yield Bond Assets  | \$19,594,862 |  |               |  |  |  |  |  |  |  |  |  |
| Shenkman Capital 0.45% of Assets  | \$19,594,862 | \$88,177   | 0.45%         |  |  |  |  |  |  |  |  |  |
| TIPS Assets   | \$18,754,431 |  |               |  |  |  |  |  |  |  |  |  |
| SSgA TIPS Index-NL 0.04% of Assets  | \$18,754,431 | \$7,502  | 0.04%         |  |  |  |  |  |  |  |  |  |
| Emerging Market Debt Assets   | \$5,655,490  |  |               |  |  |  |  |  |  |  |  |  |
| Payden Emerging Market Bond 0.69% of Assets   | \$5,655,490  | \$39,023   | 0.69%         |  |  |  |  |  |  |  |  |  |



| Name  | Fee Schedule   | Market Value  | Estimated Fee Value | Estimated Fee |
|---|--|---------------|---------------------|---------------|
| Real Estate Assets                                  |  | \$5,851,132   |                     |               |
| Open-Ended Real Estate                              |  | \$5,796,523   |                     |               |
| Clarion Partners                                    | 1.10% of Assets  | \$5,796,523   | \$63,762            | 1.10%         |
| Total Closed End Real Estate                        |  | \$54,609      |                     |               |
| Colony Realty Partners IV                           | 1.5% management fee based on<br>committed equity during the<br>investment period and invested equity<br>thereafter   | \$21,529      |                     |               |
| Rockwood Capital Real Estate Partners Fund XI, L.P. | 1.4% of committed capital during<br>investment period; 1.4% on invested<br>equity thereafter   | \$33,080      |                     |               |
| Private Equity Assets                               |  | \$7,902,911   |                     |               |
| North American Strategic Partners 2006              | 0.8% on drawn and undrawn capital less<br>investments sold or written off   5%<br>carried interest, 8% preferred return  | \$623,610     |                     |               |
| Ironsides Partnership Fund IV                       | 0% Management fee, 8% Preferred<br>Return, 5% Carried Interest   | \$1,574,679   |                     |               |
| Ironsides Direct Investment Fund IV                 | 0.5% Management fee, 8% Preferred<br>Return, 15% Carried Interest  | \$3,098,461   |                     |               |
| Ironsides Direct Investment Fund V, L.P.            | 0.5% Management fee, 8% preferred<br>return, 15% carried interest  | \$2,406,161   |                     |               |
| HarbourVest 2019 Global Fund                        | 0.69% average annual management<br>fee; 8.0% preferred return on<br>secondary and direct investments and<br>with corresponding carried interest of<br>12.5% on secondary and direct<br>investments | \$200,000     |                     |               |
| Cash  |  | \$471,237     |                     |               |
| Comerica Short Term Fund                            |  | \$471,237     |                     |               |
| Total   |  | \$186,321,111 | \$598,064           | 0.32%         |

## **Retirement System Summary**

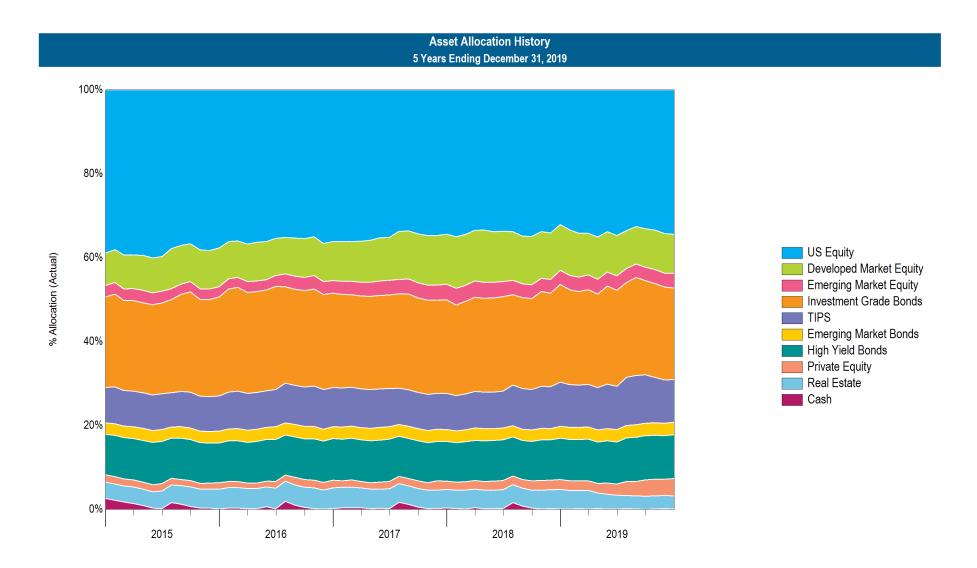


#### Total Retirement System | As of December 31, 2019

|                         | Allocation vs. Targets and Policy |                       |        |              |  |  |  |  |  |  |  |  |  |
|-------------------------|-----------------------------------|-----------------------|--------|--------------|--|--|--|--|--|--|--|--|--|
|                         | Current<br>Balance                | Current<br>Allocation | Policy | Policy Range |  |  |  |  |  |  |  |  |  |
| US Equity               | \$64,573,826                      | 34%                   | 33%    | 28% - 38%    |  |  |  |  |  |  |  |  |  |
| Developed Market Equity | \$17,481,489                      | 9%                    | 9%     | 5% - 13%     |  |  |  |  |  |  |  |  |  |
| Emerging Market Equity  | \$6,571,809                       | 4%                    | 3%     | 1% - 5%      |  |  |  |  |  |  |  |  |  |
| Investment Grade Bonds  | \$40,897,935                      | 22%                   | 22%    | 17% - 27%    |  |  |  |  |  |  |  |  |  |
| TIPS                    | \$19,158,842                      | 10%                   | 10%    | 7% - 13%     |  |  |  |  |  |  |  |  |  |
| Emerging Market Bonds   | \$5,580,081                       | 3%                    | 3%     | 1% - 5%      |  |  |  |  |  |  |  |  |  |
| High Yield Bonds        | \$19,629,557                      | 10%                   | 10%    | 7% - 13%     |  |  |  |  |  |  |  |  |  |
| Private Equity          | \$7,631,210                       | 4%                    | 5%     | 3% - 7%      |  |  |  |  |  |  |  |  |  |
| Real Estate             | \$5,851,132                       | 3%                    | 5%     | 2% - 8%      |  |  |  |  |  |  |  |  |  |
| Cash                    | \$249,681                         | 0%                    | 0%     | 0% - 5%      |  |  |  |  |  |  |  |  |  |
| Total                   | \$187,625,561                     | 100%                  | 100%   |              |  |  |  |  |  |  |  |  |  |

Market Values are preliminary.





# MEKETA

## City of Marlborough Contributory Retirement System

|                                  | Actual Asset<br>Allocation<br>(%) | Target<br>Allocation<br>(%) | Target<br>Range<br>(%) | PRIT Asset<br>Allocation <sup>1</sup><br>(%) |
|----------------------------------|-----------------------------------|-----------------------------|------------------------|--|
| Total Retirement System          | NA                                | NA                          | NA                     | NA   |
| Equity Assets                    | 47                                | 45                          | 37-53                  | 39   |
| Domestic Equity Assets           | 34                                | 33                          | 28-38                  | 17   |
| International Equity Assets      | 13                                | 12                          | 9-15                   | 22   |
| Fixed Income Assets              | 45                                | 45                          | 32-58                  | 21   |
| Domestic Investment Grade Assets | 22                                | 22                          | 17-27                  | 15   |
| High Yield Bond Assets           | 10                                | 10                          | 7-13                   | б  |
| TIPS                             | 10                                | 10                          | 7-13                   | -  |
| Emerging Market Debt             | 3                                 | 3                           | 1-5                    | -  |
| Portfolio Completion Strategies  | NA                                | NA                          | NA                     | 16   |
| Real Estate Assets               | 3                                 | 5                           | 2-8                    | 9  |
| Private Equity                   | 4                                 | 5                           | 3-7                    | 12   |
| Timber/Natural Resources         | NA                                | NA                          | NA                     | 4  |
| Cash                             | <1                                | <1                          | 0-5                    | <1   |

<sup>&</sup>lt;sup>1</sup> PRIT asset allocation as of December 31, 2019. TIPS and Emerging Market Debt are reflected in PRIT's Core and Value-Added Fixed Income Sleeves, respectively.



|   | Asset Class Pe       | rformance         | Summ       | ary         |              |              |               |               |                  |                   |
|---|----------------------|-------------------|------------|-------------|--------------|--------------|---------------|---------------|------------------|-------------------|
|   | Market Value<br>(\$) | % of<br>Portfolio | QTD<br>(%) | 1 Yr<br>(%) | 3 Yrs<br>(%) | 5 Yrs<br>(%) | 10 Yrs<br>(%) | 20 Yrs<br>(%) | Inception<br>(%) | Inception<br>Date |
| Total Retirement System (net)                       | 187,625,561          | 100.0             | 4.4        | 17.5        | 8.2          | 6.6          | 7.8           | 6.2           | 7.7              | Jul-88            |
| 55% MSCI World & 45% Barclays Aggregate             |                      |                   | 4.7        | 19.1        | 8.8          | 6.3          | 7.1           | 5.1           | 7.1              | Jul-88            |
| Consumer Price Index                                |                      |                   | 0.1        | 2.3         | 2.1          | 1.8          | 1.8           | 2.1           | 2.5              | Jul-88            |
| PRIT Core Fund (net)                                |                      |                   | 4.6        | 16.5        | 10.1         | 7.7          | 8.6           | 6.2           | 8.6              | Jul-88            |
| InvMetrics Public DB \$50mm-\$250mm Net Median      |                      |                   | 5.3        | 19.1        | 9.2          | 6.8          | 7.9           | 5.9           | 8.4              | Jul-88            |
| InvMetrics Public DB \$50mm-\$250mm Net Rank        |                      |                   | 92         | 77          | 84           | 68           | 59            | 31            | 69               | Jul-88            |
| Domestic Equity Assets (net)                        | 64,573,826           | 34.4              | 8.0        | 27.6        | 12.6         | 10.0         | 12.7          | 5.7           | 8.5              | Oct-06            |
| Russell 3000  |                      |                   | 9.1        | 31.0        | 14.6         | 11.2         | 13.4          | 6.4           | 9.2              | Oct-06            |
| PRIT Domestic Equity                                |                      |                   | 8.3        | 30.1        | 14.2         | 11.0         | 13.2          | 6.0           | 8.0              | Oct-06            |
| International Developed Markets Equity Assets (net) | 17,481,489           | 9.3               | 8.1        | 22.3        | 9.7          | 5.8          | 4.8           |               | 3.1              | Oct-06            |
| MSCI EAFE   |                      |                   | 8.2        | 22.0        | 9.6          | 5.7          | 5.5           | 3.3           | 3.4              | Oct-06            |
| International Emerging Markets Equity Assets (net)  | 6,571,809            | 3.5               | 10.9       | 20.7        | 12.6         | 6.4          |               |               | 6.4              | Jan-15            |
| MSCI Emerging Markets                               |                      |                   | 11.8       | 18.4        | 11.6         | 5.6          | 3.7           | 6.7           | 5.6              | Jan-15            |
| Investment Grade Bonds Assets (net)                 | 40,897,935           | 21.8              | 0.2        | 8.7         | 4.0          | 3.1          | 3.8           | 5.0           | 6.1              | Jul-88            |
| BBgBarc US Aggregate TR                             |                      |                   | 0.2        | 8.7         | 4.0          | 3.0          | 3.7           | 5.0           | 6.2              | Jul-88            |
| PRIT Core Fixed Income                              |                      |                   | -1.2       | 11.2        | 5.1          | 3.4          | 5.0           | 5.5           | 6.9              | Jul-88            |
| High Yield Bond Assets (net)                        | 19,629,557           | 10.5              | 2.3        | 14.0        | 6.1          | 5.6          | 6.8           |               | 6.8              | Sep-03            |
| BBgBarc US High Yield TR                            |                      |                   | 2.6        | 14.3        | 6.4          | 6.1          | 7.6           | 7.1           | 7.8              | Sep-03            |
| PRIT Public Value-Added Fixed Income                |                      |                   | 2.2        | 10.7        | 5.4          | 4.3          | 5.1           |               | 6.4              | Sep-03            |
| TIPS Assets (net)                                   | 19,158,842           | 10.2              | 0.8        | 8.4         | 3.3          | 2.6          | 3.3           |               | 3.8              | Oct-05            |
| BBgBarc US TIPS TR                                  | 1                    |                   | 0.8        | 8.4         | 3.3          | 2.6          | 3.4           | 5.5           | 3.8              | Oct-05            |



## Total Retirement System | As of December 31, 2019

|                                    | Market Value<br>(\$) | % of<br>Portfolio | QTD<br>(%) | 1 Yr<br>(%) | 3 Yrs<br>(%) | 5 Yrs<br>(%) | 10 Yrs<br>(%) | 20 Yrs<br>(%) | Inception<br>(%) | Inception<br>Date |
|------------------------------------|----------------------|-------------------|------------|-------------|--------------|--------------|---------------|---------------|------------------|-------------------|
| Emerging Market Debt Assets (net)  | 5,580,081            | 3.0               | 3.0        | 16.5        | 6.7          | 6.1          |               |               | 6.1              | Jan-15            |
| JP Morgan EMBI Global Diversified  |                      |                   | 1.8        | 15.0        | 6.7          | 6.2          | 6.9           | 8.9           | 6.2              | Jan-15            |
| Open-Ended Real Estate (net)       | 5,796,523            | 3.1               | 2.0        | 7.3         | 7.9          | 9.7          | 12.3          | 7.2           | 8.2              | Oct-95            |
| NCREIF ODCE                        |                      |                   | 1.5        | 5.3         | 7.1          | 9.0          | 11.4          | 8.2           | 9.0              | Oct-95            |
| Total Closed End Real Estate (net) | 54,609               | 0.0               |            |             |              |              |               |               |                  |                   |
| Private Equity Assets (net)        | 7,631,210            | 4.1               |            |             |              |              |               |               |                  |                   |
| Cash (net)                         | 249,681              | 0.1               |            |             |              |              |               |               |                  |                   |

Cash Balance is preliminary.



|   |                      | Trailing F        | Performa       | ince       |              |              |              |               |               |                  |                   |
|---|----------------------|-------------------|----------------|------------|--------------|--------------|--------------|---------------|---------------|------------------|-------------------|
|   | Market Value<br>(\$) | % of<br>Portfolio | % of<br>Sector | QTD<br>(%) | 1 Yr<br>(%)  | 3 Yrs<br>(%) | 5 Yrs<br>(%) | 10 Yrs<br>(%) | 20 Yrs<br>(%) | Inception<br>(%) | Inception<br>Date |
| Total Retirement System                       | 187,625,561          | 100.0             |                | 4.4        | 17.6         | 8.3          | 6.7          | 7.9           | 6.2           | 7.7              | Jul-88            |
| 55% MSCI World & 45% Barclays Aggregate       |                      |                   |                | 4.7        | 19.1         | 8.8          | 6.3          | 7.1           | 5.1           | 7.1              | Jul-88            |
| Consumer Price Index                          |                      |                   |                | 0.1        | 2.3          | 2.1          | 1.8          | 1.8           | 2.1           | 2.5              | Jul-88            |
| PRIT Core Fund (net)                          |                      |                   |                | 4.6        | 16.6         | 10.5         | 8.0          | 9.0           | 6.6           | 8.9              | Jul-88            |
| Domestic Equity Assets                        | 64,573,826           | 34.4              | 34.4           | 8.0        | 27.9         | 12.8         | 10.1         | 12.8          | 5.7           | 8.6              | Oct-06            |
| Russell 3000                                  |                      |                   |                | 9.1        | 31.0         | 14.6         | 11.2         | 13.4          | 6.4           | 9.2              | Oct-06            |
| PRIT Domestic Equity                          |                      |                   |                | 8.3        | 30.2         | 14.3         | 11.1         | 13.3          | 6.2           | 8.2              | Oct-06            |
| RhumbLine S&P 500 Index                       | 19,614,469           | 10.5              | 30.4           | 9.0        | 31.4         | 15.2         | 11.7         | 13.5          | 6.1           | 6.8              | Mar-99            |
| S&P 500                                       |                      |                   |                | 9.1        | 31.5         | 15.3         | 11.7         | 13.6          | 6.1           | 6.7              | Mar-99            |
| Fiduciary Large Cap Equity                    | 26,005,351           | 13.9              | 40.3           | 5.8        | 23.8         | 12.4         | 9.6          |               |               | 12.5             | Sep-12            |
| Russell 3000                                  |                      |                   |                | 9.1        | 31.0         | 14.6         | 11.2         | 13.4          | 6.4           | 14.1             | Sep-12            |
| Frontier Capital Appreciation                 | 18,954,006           | 10.1              | 29.4           | 10.1       | 29.9         | 10.4         | 8.7          |               |               | 12.4             | Feb-13            |
| Russell 2500 Growth                           |                      |                   |                | 10.6       | <i>32.</i> 7 | <i>15.2</i>  | 10.8         | 14.0          | 6.7           | 13.2             | Feb-13            |
| International Developed Markets Equity Assets | 17,481,489           | 9.3               | 9.3            | 8.1        | 22.3         | 9.7          | 5.8          | 4.8           |               | 3.1              | Oct-06            |
| MSCI EAFE                                     |                      |                   |                | 8.2        | 22.0         | 9.6          | 5.7          | 5.5           | 3.3           | 3.4              | Oct-06            |
| Rhumbline MSCI EAFE Index                     | 17,481,489           | 9.3               | 100.0          | 8.1        | 22.3         | 9.7          | 5.8          |               |               | 3.9              | Aug-14            |
| MSCI EAFE                                     |                      |                   |                | 8.2        | 22.0         | 9.6          | 5.7          | 5.5           | 3.3           | 3.7              | Aug-14            |



|  | Market Value<br>(\$) | % of<br>Portfolio | % of<br>Sector | QTD<br>(%) | 1 Yr<br>(%) | 3 Yrs<br>(%) | 5 Yrs<br>(%) | 10 Yrs<br>(%) | 20 Yrs<br>(%) | Inception<br>(%) | Inception<br>Date |
|--|----------------------|-------------------|----------------|------------|-------------|--------------|--------------|---------------|---------------|------------------|-------------------|
| International Emerging Markets Equity Assets | 6,571,809            | 3.5               | 3.5            | 10.9       | 20.7        | 12.6         | 6.4          |               |               | 6.4              | Jan-15            |
| MSCI Emerging Markets                        |                      |                   |                | 11.8       | 18.4        | 11.6         | 5.6          | 3.7           | 6.7           | 5.6              | Jan-15            |
| DFA Emerging Markets                         | 3,108,552            | 1.7               | 47.3           | 10.6       | 16.0        | 10.3         | 5.1          |               |               | 5.1              | Jan-15            |
| MSCI Emerging Markets                        |                      |                   |                | 11.8       | 18.4        | 11.6         | 5.6          | 3.7           | 6.7           | 5.6              | Jan-15            |
| Driehaus Emerging Market Equity              | 3,463,257            | 1.8               | 52.7           | 11.3       | 25.3        | 14.8         | 7.6          |               |               | 7.6              | Jan-15            |
| MSCI Emerging Markets                        |                      |                   |                | 11.8       | 18.4        | 11.6         | 5.6          | 3.7           | 6.7           | 5.6              | Jan-15            |
| Investment Grade Bonds Assets                | 40,897,935           | 21.8              | 21.8           | 0.2        | 8.7         | 4.1          | 3.1          | 3.8           | 5.0           | 6.1              | Jul-88            |
| BBgBarc US Aggregate TR                      |                      |                   |                | 0.2        | 8.7         | 4.0          | 3.0          | 3.7           | 5.0           | 6.2              | Jul-88            |
| PRIT Core Fixed Income                       |                      |                   |                | -1.2       | 11.3        | 5.2          | 3.5          | 5.1           | 5.7           | 7.0              | Jul-88            |
| SSgA U.S. Aggregate Bond Index               | 40,897,935           | 21.8              | 100.0          | 0.2        | 8.7         | 4.1          | 3.1          | 3.8           |               | 4.7              | May-01            |
| BBgBarc US Aggregate TR                      |                      |                   |                | 0.2        | 8.7         | 4.0          | 3.0          | 3.7           | 5.0           | 4.6              | May-01            |
| High Yield Bond Assets                       | 19,629,557           | 10.5              | 10.5           | 2.4        | 14.5        | 6.6          | 5.9          | 7.0           |               | 6.9              | Sep-03            |
| BBgBarc US High Yield TR                     |                      |                   |                | 2.6        | 14.3        | 6.4          | 6.1          | 7.6           | 7.1           | 7.8              | Sep-03            |
| PRIT Public Value-Added Fixed Income         |                      |                   |                | 2.3        | 11.2        | 5.9          | 4.8          | 5.5           |               | 6.8              | Sep-03            |
| Shenkman Capital                             | 19,629,557           | 10.5              | 100.0          | 2.4        | 14.5        | 6.6          | 5.9          | 7.0           |               | 6.9              | Apr-06            |
| BBgBarc US High Yield TR                     |                      |                   |                | 2.6        | 14.3        | 6.4          | 6.1          | 7.6           | 7.1           | 7.4              | Apr-06            |
| TIPS Assets                                  | 19,158,842           | 10.2              | 10.2           | 0.8        | 8.4         | 3.3          | 2.6          | 3.3           |               | 3.8              | Oct-05            |
| BBgBarc US TIPS TR                           |                      |                   |                | 0.8        | 8.4         | 3.3          | 2.6          | 3.4           | 5.5           | 3.8              | Oct-05            |
| SSgA TIPS Index-NL                           | 19,158,842           | 10.2              | 100.0          | 0.8        | 8.4         | 3.3          | 2.6          | 3.3           |               | 3.8              | Oct-05            |
| BBgBarc US TIPS TR                           |                      |                   |                | 0.8        | 8.4         | 3.3          | 2.6          | 3.4           | 5.5           | 3.8              | Oct-05            |



#### Total Retirement System | As of December 31, 2019

|  | Market Value<br>(\$) | % of<br>Portfolio | % of<br>Sector | QTD<br>(%) | 1 Yr<br>(%) | 3 Yrs<br>(%) | 5 Yrs<br>(%) | 10 Yrs<br>(%) | 20 Yrs<br>(%) | Inception<br>(%) | Inception<br>Date |
|--|----------------------|-------------------|----------------|------------|-------------|--------------|--------------|---------------|---------------|------------------|-------------------|
| Emerging Market Debt Assets                            | 5,580,081            | 3.0               | 3.0            | 3.0        | 16.5        | 6.7          | 6.1          |               |               | 6.1              | Jan-15            |
| JP Morgan EMBI Global Diversified                      |                      |                   |                | 1.8        | 15.0        | 6.7          | 6.2          | 6.9           | 8.9           | 6.2              | Jan-15            |
| Payden Emerging Market Bond                            | 5,580,081            | 3.0               | 100.0          | 3.0        | 16.5        | 6.7          | 6.1          |               |               | 6.1              | Jan-15            |
| JP Morgan EMBI Global Diversified                      |                      |                   |                | 1.8        | 15.0        | 6.7          | 6.2          | 6.9           | 8.9           | 6.2              | Jan-15            |
| Open-Ended Real Estate                                 | 5,796,523            | 3.1               | 3.1            | 2.0        | 7.3         | 7.9          | 9.7          | 12.3          | 7.2           | 8.2              | Oct-95            |
| NCREIF ODCE  |                      |                   |                | 1.5        | 5.3         | 7.1          | 9.0          | 11.4          | 8.2           | 9.0              | Oct-95            |
| Clarion Partners                                       | 5,796,523            | 3.1               | 100.0          | 2.0        | 7.3         | 7.9          | 9.7          | 12.3          |               | 7.4              | Oct-02            |
| NCREIF ODCE  |                      |                   |                | 1.5        | 5.3         | 7.1          | 9.0          | 11.4          | 8.2           | 8.1              | Oct-02            |
| Total Closed End Real Estate                           | 54,609               | 0.0               | 0.0            |            |             |              |              |               |               |                  |                   |
| Colony Realty Partners IV                              | 21,529               | 0.0               | 39.4           |            |             |              |              |               |               |                  |                   |
| Rockwood Capital Real Estate Partners Fund XI,<br>L.P. | 33,080               | 0.0               | 60.6           |            |             |              |              |               |               |                  |                   |

Colony market value is as of September 30, 2019 and adjusted for subsequent flows



## Total Retirement System | As of December 31, 2019

|  | Market Value<br>(\$) | % of<br>Portfolio |      | QTD<br>(%) | 1 Yr<br>(%) | 3 Yrs<br>(%) | 5 Yrs<br>(%) | 10 Yrs<br>(%) | 20 Yrs<br>(%) | Inception<br>(%) | Inception<br>Date |
|--|----------------------|-------------------|------|------------|-------------|--------------|--------------|---------------|---------------|------------------|-------------------|
| Private Equity Assets                    | 7,631,210            | 4.1               | 4.1  |            |             |              |              |               |               |                  |                   |
| North American Strategic Partners 2006   | 623,610              | 0.3               | 8.2  |            |             |              |              |               |               |                  |                   |
| Ironsides Partnership Fund IV            | 1,574,679            | 0.8               | 20.6 |            |             |              |              |               |               |                  |                   |
| Ironsides Direct Investment Fund IV      | 3,098,461            | 1.7               | 40.6 |            |             |              |              |               |               |                  |                   |
| Ironsides Direct Investment Fund V, L.P. | 2,134,461            | 1.1               | 28.0 |            |             |              |              |               |               |                  |                   |
| HarbourVest 2019 Global Fund             | 200,000              | 0.1               | 2.6  |            |             |              |              |               |               |                  |                   |
| Cash                                     | 249,681              | 0.1               | 0.1  |            |             |              |              |               |               |                  |                   |

Private Equity market values are as of September 30, 2019 and adjusted for subsequent flows



|   | Calendar Year Performance |             |             |             |             |             |             |             |             |             |  |  |  |  |
|---|---------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--|--|--|--|
|   | 2019<br>(%)               | 2018<br>(%) | 2017<br>(%) | 2016<br>(%) | 2015<br>(%) | 2014<br>(%) | 2013<br>(%) | 2012<br>(%) | 2011<br>(%) | 2010<br>(%) |  |  |  |  |
| Total Retirement System                       | 17.6                      | -4.4        | 13.1        | 8.7         | -0.2        | 6.3         | 14.0        | 10.9        | 2.4         | 12.3        |  |  |  |  |
| 55% MSCI World & 45% Barclays Aggregate       | 19.1                      | -4.6        | 13.6        | 5.5         | 0.0         | 5.5         | 13.0        | 10.7        | 0.7         | 10.0        |  |  |  |  |
| Consumer Price Index                          | 2.3                       | 1.9         | 2.1         | 2.1         | 0.7         | 0.8         | 1.5         | 1.7         | 3.0         | 1.5         |  |  |  |  |
| PRIT Core Fund (net)                          | 16.6                      | -1.8        | 17.7        | 8.0         | 1.1         | 8.1         | <i>15.2</i> | 13.9        | 0.1         | 13.6        |  |  |  |  |
| Domestic Equity Assets                        | 27.9                      | -6.7        | 20.3        | 14.6        | -1.6        | 13.1        | 33.1        | 15.3        | 0.0         | 18.8        |  |  |  |  |
| Russell 3000                                  | 31.0                      | -5.2        | 21.1        | 12.7        | 0.5         | 12.6        | 33.6        | 16.4        | 1.0         | 16.9        |  |  |  |  |
| PRIT Domestic Equity                          | 30.2                      | -5.1        | 20.8        | 12.9        | 0.3         | 11.7        | 33.7        | 16.9        | 1.1         | 16.8        |  |  |  |  |
| RhumbLine S&P 500 Index                       | 31.4                      | -4.4        | 21.8        | 11.9        | 1.4         | 13.6        | 32.2        | 16.0        | 2.1         | 15.0        |  |  |  |  |
| S&P 500                                       | 31.5                      | -4.4        | 21.8        | 12.0        | 1.4         | 13.7        | 32.4        | 16.0        | 2.1         | 15.1        |  |  |  |  |
| Fiduciary Large Cap Equity (net)              | 23.8                      | -3.7        | 19.2        | 13.8        | -2.4        | 12.4        | 30.5        |             |             |             |  |  |  |  |
| Russell 3000                                  | 31.0                      | -5.2        | 21.1        | 12.7        | 0.5         | 12.6        | 33.6        | 16.4        | 1.0         | 16.9        |  |  |  |  |
| Frontier Capital Appreciation (net)           | 28.9                      | -13.9       | 19.1        | 20.5        | -6.5        | 12.4        |             |             |             |             |  |  |  |  |
| Russell 2500 Growth                           | 32.7                      | -7.5        | 24.5        | 9.7         | -0.2        | 7.1         | 40.6        | 16.1        | -1.6        | 28.9        |  |  |  |  |
| International Developed Markets Equity Assets | 22.3                      | -13.5       | 24.9        | 1.4         | -0.8        | -8.7        | 21.2        | 15.0        | -14.1       | 10.6        |  |  |  |  |
| MSCI EAFE                                     | 22.0                      | -13.8       | 25.0        | 1.0         | -0.8        | -4.9        | 22.8        | 17.3        | -12.1       | 7.8         |  |  |  |  |
| Rhumbline MSCI EAFE Index (net)               | 22.3                      | -13.5       | 24.9        | 1.4         | -0.8        |             |             |             |             |             |  |  |  |  |
| MSCI EAFE                                     | 22.0                      | -13.8       | 25.0        | 1.0         | -0.8        | -4.9        | 22.8        | 17.3        | -12.1       | 7.8         |  |  |  |  |



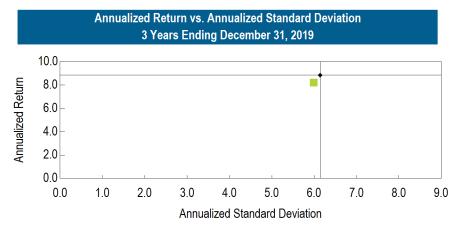
|  | 2019<br>(%) | 2018<br>(%) | 2017<br>(%) | 2016<br>(%) | 2015<br>(%) | 2014<br>(%) | 2013<br>(%) | 2012<br>(%) | 2011<br>(%) | 2010<br>(%) |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| International Emerging Markets Equity Assets | 20.7        | -15.4       | 39.7        | 9.4         | -12.7       |             |             |             |             |             |
| MSCI Emerging Markets                        | 18.4        | -14.6       | 37.3        | 11.2        | -14.9       | -2.2        | -2.6        | <i>18.2</i> | -18.4       | 18.9        |
| DFA Emerging Markets (net)                   | 16.0        | -15.2       | 36.6        | 12.4        | -14.9       |             |             |             |             |             |
| MSCI Emerging Markets                        | 18.4        | -14.6       | 37.3        | 11.2        | -14.9       | -2.2        | -2.6        | 18.2        | -18.4       | 18.9        |
| Driehaus Emerging Market Equity (net)        | 25.3        | -15.6       | 43.0        | 6.5         | -10.6       |             |             |             |             |             |
| MSCI Emerging Markets                        | 18.4        | -14.6       | 37.3        | 11.2        | -14.9       | -2.2        | -2.6        | <i>18.2</i> | -18.4       | 18.9        |
| Investment Grade Bonds Assets                | 8.7         | 0.0         | 3.6         | 2.6         | 0.6         | 6.0         | -2.0        | 4.3         | 7.8         | 6.6         |
| BBgBarc US Aggregate TR                      | 8.7         | 0.0         | 3.5         | 2.6         | 0.5         | 6.0         | -2.0        | 4.2         | 7.8         | 6.5         |
| PRIT Core Fixed Income                       | 11.3        | -0.8        | 5.4         | 4.0         | -2.0        | 15.2        | -2.8        | 6.4         | 8.1         | 7.5         |
| SSgA U.S. Aggregate Bond Index               | 8.7         | 0.0         | 3.6         | 2.6         | 0.6         | 6.0         | -2.0        | 4.3         | 7.8         | 6.6         |
| BBgBarc US Aggregate TR                      | 8.7         | 0.0         | 3.5         | 2.6         | 0.5         | 6.0         | -2.0        | 4.2         | 7.8         | 6.5         |
| High Yield Bond Assets                       | 14.5        | -1.3        | 7.1         | 12.7        | -2.3        | 2.9         | 6.4         | 12.4        | 6.0         | 12.8        |
| BBgBarc US High Yield TR                     | 14.3        | -2.1        | 7.5         | 17.1        | -4.5        | 2.5         | 7.4         | 15.8        | 5.0         | 15.1        |
| PRIT Public Value-Added Fixed Income         | 11.2        | -2.1        | 9.0         | 11.7        | -4.7        | -0.2        | -1.5        | 14.7        | 5.3         | 13.6        |
| Shenkman Capital                             | 14.5        | -1.3        | 7.2         | 12.7        | -2.3        | 2.9         | 6.4         | 12.4        | 6.0         | 12.8        |
| BBgBarc US High Yield TR                     | 14.3        | -2.1        | 7.5         | 17.1        | -4.5        | 2.5         | 7.4         | 15.8        | 5.0         | 15.1        |
| TIPS Assets                                  | 8.4         | -1.3        | 3.0         | 4.7         | -1.4        | 3.6         | -8.6        | 6.9         | 13.5        | 6.3         |
| BBgBarc US TIPS TR                           | 8.4         | -1.3        | 3.0         | 4.7         | -1.4        | 3.6         | -8.6        | 7.0         | 13.6        | 6.3         |
| SSgA TIPS Index-NL                           | 8.4         | -1.3        | 3.0         | 4.7         | -1.4        | 3.6         | -8.6        | 6.9         | 13.5        | 6.3         |
| BBgBarc US TIPS TR                           | 8.4         | -1.3        | 3.0         | 4.7         | -1.4        | 3.6         | -8.6        | 7.0         | 13.6        | 6.3         |

# City of Marlborough Contributory Retirement System

|   | 2019<br>(%) | 2018<br>(%) | 2017<br>(%) | 2016<br>(%) | 2015<br>(%) | 2014<br>(%) | 2013<br>(%) | 2012<br>(%) | 2011<br>(%) | 2010<br>(%) |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Emerging Market Debt Assets                               | 16.5        | -7.0        | 12.0        | 11.5        | -0.8        |             |             |             |             |             |
| JP Morgan EMBI Global Diversified                         | 15.0        | -4.3        | 10.3        | 10.2        | 1.2         | 7.4         | -5.3        | 17.4        | 7.3         | 12.2        |
| Payden Emerging Market Bond (net)                         | 16.5        | -7.0        | 12.0        | 11.5        | -0.8        |             |             |             |             |             |
| JP Morgan EMBI Global Diversified                         | 15.0        | -4.3        | 10.3        | 10.2        | 1.2         | 7.4         | -5.3        | 17.4        | 7.3         | 12.2        |
| Open-Ended Real Estate                                    | 7.3         | 8.6         | 7.9         | 9.1         | 15.7        | 13.2        | 12.8        | 10.9        | 18.7        | 19.2        |
| NCREIF ODCE   | 5.3         | 8.3         | 7.6         | 8.8         | 15.0        | 12.5        | 13.9        | 10.9        | 16.0        | 16.4        |
| Clarion Partners  | 7.3         | 8.6         | 7.9         | 9.1         | 15.7        | 13.2        | 12.8        | 10.9        | 18.7        | 19.2        |
| NCREIF ODCE   | 5.3         | 8.3         | 7.6         | 8.8         | 15.0        | 12.5        | 13.9        | 10.9        | 16.0        | 16.4        |
| Total Closed End Real Estate                              |             |             |             |             |             |             |             |             |             |             |
| Colony Realty Partners IV                                 |             |             |             |             |             |             |             |             |             |             |
| Rockwood Capital Real Estate Partners Fund XI, L.P. (net) |             |             |             |             |             |             |             |             |             |             |
| Private Equity Assets                                     |             |             |             |             |             |             |             |             |             |             |
| North American Strategic Partners 2006 (net)              |             |             |             |             |             |             |             |             |             |             |
| Ironsides Partnership Fund IV (net)                       |             |             |             |             |             |             |             |             |             |             |
| Ironsides Direct Investment Fund IV (net)                 |             |             |             |             |             |             |             |             |             |             |
| Ironsides Direct Investment Fund V, L.P. (net)            |             |             |             |             |             |             |             |             |             |             |
| HarbourVest 2019 Global Fund (net)                        |             |             |             |             |             |             |             |             |             |             |
| Cash  |             |             |             |             |             |             |             |             |             |             |

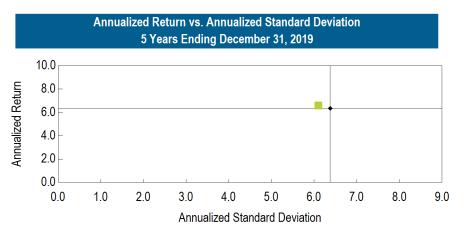


#### Total Retirement System | As of December 31, 2019



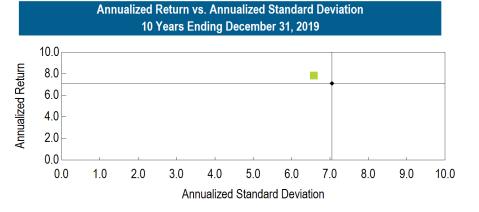
Total Retirement System

• 55% MSCI World & 45% Barclays Aggregate

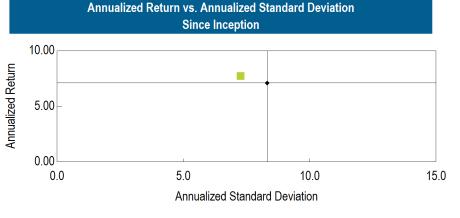


Total Retirement System

55% MSCI World & 45% Barclays Aggregate

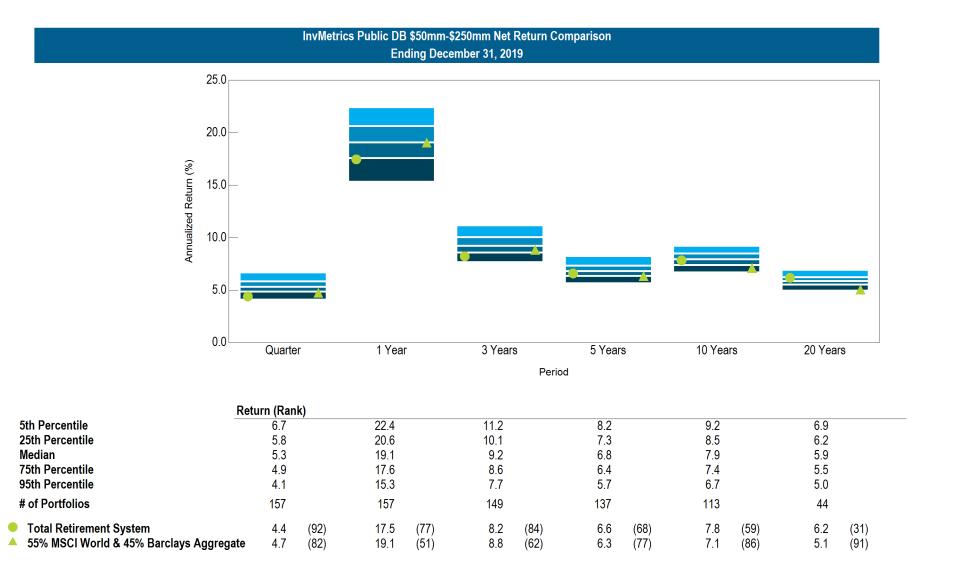


- Total Retirement System
- 55% MSCI World & 45% Barclays Aggregate

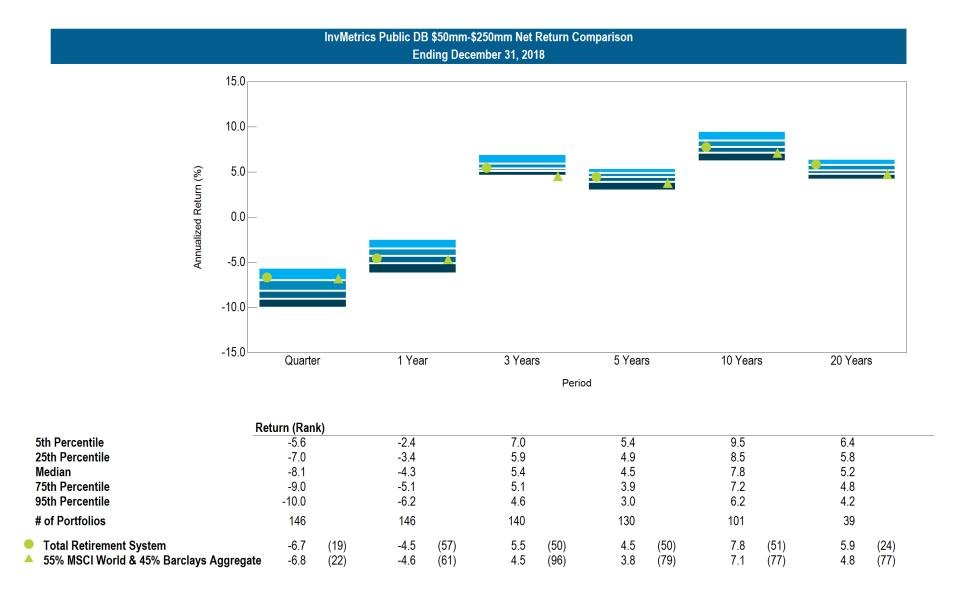


- Total Retirement System
- 55% MSCI World & 45% Barclays Aggregate











| Statistics Summary                            |              |                             |                      |      |              |                |  |
|---|--------------|-----------------------------|----------------------|------|--------------|----------------|--|
| 5 Years Ending December 31, 2019              |              |                             |                      |      |              |                |  |
|   | Anlzd Return | Anlzd Standard<br>Deviation | Information<br>Ratio | Beta | Sharpe Ratio | Tracking Error |  |
| Total Retirement System                       | 6.6%         | 6.1%                        | 0.2                  | 0.9  | 0.9          | 1.1%           |  |
| 55% MSCI World & 45% Barclays Aggregate       | 6.3%         | 6.4%                        |                      | 1.0  | 0.8          | 0.0%           |  |
| Equity Assets                                 | 8.8%         | 11.7%                       | -1.0                 | 0.9  | 0.7          | 2.4%           |  |
| Russell 3000                                  | 11.2%        | 12.2%                       |                      | 1.0  | 0.8          | 0.0%           |  |
| Domestic Equity Assets                        | 10.0%        | 12.2%                       | -0.7                 | 1.0  | 0.7          | 1.7%           |  |
| Russell 3000                                  | 11.2%        | 12.2%                       |                      | 1.0  | 0.8          | 0.0%           |  |
| RhumbLine S&P 500 Index                       | 11.7%        | 12.0%                       | -0.8                 | 1.0  | 0.9          | 0.0%           |  |
| S&P 500                                       | 11.7%        | 12.0%                       |                      | 1.0  | 0.9          | 0.0%           |  |
| Fiduciary Large Cap Equity                    | 9.6%         | 10.7%                       | -0.5                 | 0.8  | 0.8          | 3.7%           |  |
| Russell 3000                                  | 11.2%        | 12.2%                       |                      | 1.0  | 0.8          | 0.0%           |  |
| Frontier Capital Appreciation                 | 8.3%         | 16.4%                       | -0.5                 | 1.0  | 0.4          | 5.5%           |  |
| Russell 2500 Growth                           | 10.8%        | 15.9%                       |                      | 1.0  | 0.6          | 0.0%           |  |
| International Developed Markets Equity Assets | 5.8%         | 12.1%                       | 0.7                  | 1.0  | 0.4          | 0.3%           |  |
| MSCI EAFE                                     | 5.7%         | 12.2%                       |                      | 1.0  | 0.4          | 0.0%           |  |
| Rhumbline MSCI EAFE Index                     | 5.8%         | 12.1%                       | 0.7                  | 1.0  | 0.4          | 0.3%           |  |
| MSCI EAFE                                     | 5.7%         | 12.2%                       |                      | 1.0  | 0.4          | 0.0%           |  |
| International Emerging Markets Equity Assets  | 6.4%         | 14.1%                       | 0.2                  | 0.9  | 0.4          | 3.2%           |  |

# City of Marlborough Contributory Retirement System

|                                   | Anlzd Return | Anlzd Standard<br>Deviation | Information<br>Ratio | Beta | Sharpe Ratio | Tracking Error |
|-----------------------------------|--------------|-----------------------------|----------------------|------|--------------|----------------|
| MSCI Emerging Markets             | 5.6%         | 15.8%                       | -                    | 1.0  | 0.3          | 0.0%           |
| DFA Emerging Markets              | 5.1%         | 15.2%                       | -0.2                 | 0.9  | 0.3          | 2.7%           |
| MSCI Emerging Markets             | 5.6%         | 15.8%                       |                      | 1.0  | 0.3          | 0.0%           |
| Driehaus Emerging Market Equity   | 7.6%         | 13.3%                       | 0.4                  | 0.8  | 0.5          | 4.9%           |
| MSCI Emerging Markets             | 5.6%         | 15.8%                       |                      | 1.0  | 0.3          | 0.0%           |
| Investment Grade Bonds Assets     | 3.1%         | 3.1%                        | 0.5                  | 1.0  | 0.7          | 0.0%           |
| BBgBarc US Aggregate TR           | 3.0%         | 3.1%                        |                      | 1.0  | 0.7          | 0.0%           |
| SSgA U.S. Aggregate Bond Index    | 3.1%         | 3.1%                        | 0.5                  | 1.0  | 0.7          | 0.0%           |
| BBgBarc US Aggregate TR           | 3.0%         | 3.1%                        |                      | 1.0  | 0.7          | 0.0%           |
| High Yield Bond Assets            | 5.6%         | 4.7%                        | -0.5                 | 0.9  | 1.0          | 1.1%           |
| BBgBarc US High Yield TR          | 6.1%         | 5.3%                        |                      | 1.0  | 1.0          | 0.0%           |
| Shenkman Capital                  | 5.6%         | 4.7%                        | -0.5                 | 0.9  | 1.0          | 1.1%           |
| BBgBarc US High Yield TR          | 6.1%         | 5.3%                        |                      | 1.0  | 1.0          | 0.0%           |
| TIPS Assets                       | 2.6%         | 3.4%                        | -0.7                 | 1.0  | 0.4          | 0.0%           |
| BBgBarc US TIPS TR                | 2.6%         | 3.4%                        |                      | 1.0  | 0.5          | 0.0%           |
| SSgA TIPS Index-NL                | 2.6%         | 3.4%                        | -0.7                 | 1.0  | 0.4          | 0.0%           |
| BBgBarc US TIPS TR                | 2.6%         | 3.4%                        |                      | 1.0  | 0.5          | 0.0%           |
| Emerging Market Debt Assets       | 6.1%         | 6.3%                        | -0.1                 | 1.1  | 0.8          | 1.8%           |
| JP Morgan EMBI Global Diversified | 6.2%         | 5.3%                        |                      | 1.0  | 1.0          | 0.0%           |
| Payden Emerging Market Bond       | 6.1%         | 6.3%                        | -0.1                 | 1.1  | 0.8          | 1.8%           |

# City of Marlborough Contributory Retirement System

|                                   | Anlzd Return | Anlzd Standard<br>Deviation | Information<br>Ratio | Beta | Sharpe Ratio | Tracking Error |
|-----------------------------------|--------------|-----------------------------|----------------------|------|--------------|----------------|
| JP Morgan EMBI Global Diversified | 6.2%         | 5.3%                        |                      | 1.0  | 1.0          | 0.0%           |
| Open-Ended Real Estate            | 9.7%         | 4.2%                        | 0.8                  | 1.1  | 2.0          | 0.9%           |
| NCREIF ODCE                       | 9.0%         | 3.9%                        |                      | 1.0  | 2.0          | 0.0%           |
| Clarion Partners                  | 9.7%         | 4.2%                        | 0.8                  | 1.1  | 2.0          | 0.9%           |
| NCREIF ODCE                       | 9.0%         | 3.9%                        |                      | 1.0  | 2.0          | 0.0%           |
| Total Closed End Real Estate      | -3.0%        | 21.6%                       | -0.6                 | 1.1  | -0.2         | 21.2%          |
| NCREIF ODCE                       | 9.0%         | 3.9%                        |                      | 1.0  | 2.0          | 0.0%           |
| Colony Realty Partners IV         | -3.0%        | 21.6%                       | -0.6                 | 1.1  | -0.2         | 21.2%          |
| NCREIF ODCE                       | 9.0%         | 3.9%                        |                      | 1.0  | 2.0          | 0.0%           |
| Comerica Short Term Fund          | 0.3%         | 0.2%                        | -2.4                 | 0.0  | -3.9         | 0.3%           |
| 91 Day T-Bills                    | 1.1%         | 0.2%                        |                      | 1.0  | 0.0          | 0.0%           |



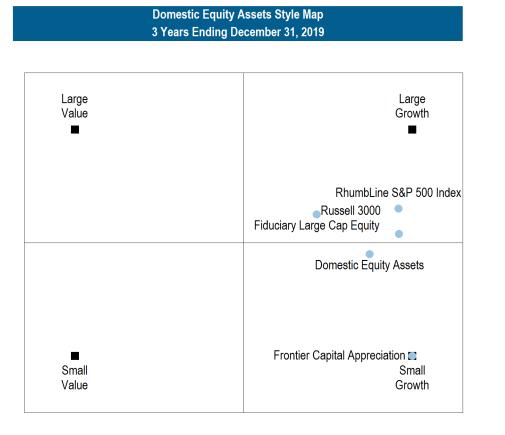
**Retirement System Detail** 

# **Retirement System Detail**



#### Total Retirement System | As of December 31, 2019

| Asset Allocation on December 31, 2019 |              |        |  |  |  |
|---------------------------------------|--------------|--------|--|--|--|
|                                       | Actual       | Actual |  |  |  |
| Fiduciary Large Cap Equity            | \$26,005,351 | 40.3%  |  |  |  |
| Frontier Capital Appreciation         | \$18,954,006 | 29.4%  |  |  |  |
| RhumbLine S&P 500 Index               | \$19,614,469 | 30.4%  |  |  |  |
| Total                                 | \$64,573,826 | 100.0% |  |  |  |

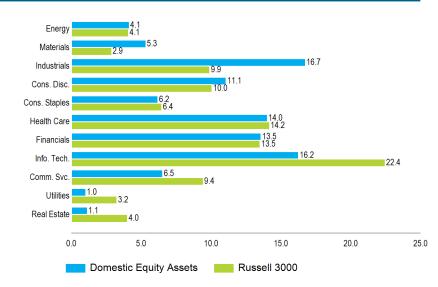


**MEKETA** 

## City of Marlborough Contributory Retirement System

#### Total Retirement System | As of December 31, 2019

| Domestic Equity Assets Characteristics |           |       |           |  |  |
|--|-----------|-------|-----------|--|--|
|  | Portfolio | Index | Portfolio |  |  |
|  | Q4-19     | Q4-19 | Q3-19     |  |  |
| Market Value                           |           |       |           |  |  |
| Market Value (\$M)                     | 64.6      |       | 60.4      |  |  |
| Number Of Holdings                     | 630       | 2992  | 631       |  |  |
| Characteristics                        |           |       |           |  |  |
| Weighted Avg. Market Cap. (\$B)        | 129.9     | 230.5 | 112.6     |  |  |
| Median Market Cap (\$B)                | 18.3      | 1.8   | 17.0      |  |  |
| P/E Ratio                              | 20.7      | 22.8  | 18.9      |  |  |
| Yield                                  | 1.5       | 1.8   | 1.6       |  |  |
| EPS Growth - 5 Yrs.                    | 9.3       | 13.1  | 9.7       |  |  |
| Price to Book                          | 3.5       | 3.6   | 3.2       |  |  |
| Beta (holdings; domestic)              | 1.1       | 1.0   | 1.1       |  |  |



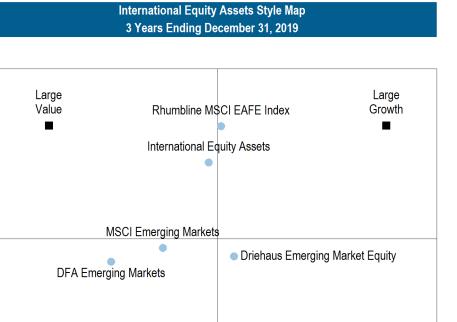
| Top 10 Holdings        |       |
|------------------------|-------|
| CASH - USD             | 4.2%  |
| BERKSHIRE HATHAWAY 'B' | 2.7%  |
| UNITEDHEALTH GROUP     | 2.5%  |
| JP MORGAN CHASE & CO.  | 2.4%  |
| MASCO                  | 2.0%  |
| DOLLAR GENERAL         | 1.9%  |
| HONEYWELL INTL.        | 1.9%  |
| QUEST DIAGNOSTICS      | 1.6%  |
| ACCENTURE CLASS A      | 1.5%  |
| PEPSICO                | 1.5%  |
| Total                  | 22.1% |

#### Sector Allocation (%) vs Russell 3000



#### Total Retirement System | As of December 31, 2019

| Asset Allocation on December 31, 2019 |              |        |  |  |  |
|---------------------------------------|--------------|--------|--|--|--|
|                                       | Actual       | Actual |  |  |  |
| DFA Emerging Markets                  | \$3,108,552  | 12.9%  |  |  |  |
| Driehaus Emerging Market Equity       | \$3,463,257  | 14.4%  |  |  |  |
| Rhumbline MSCI EAFE Index             | \$17,481,489 | 72.7%  |  |  |  |
| Total                                 | \$24,053,298 | 100.0% |  |  |  |



Small

Value

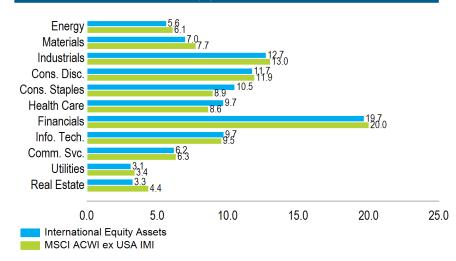
Small

Growth

## City of Marlborough Contributory Retirement System

| International Equity Characteristics |           |       |           |  |  |
|--------------------------------------|-----------|-------|-----------|--|--|
|                                      | Portfolio | Index | Portfolio |  |  |
|                                      | Q4-19     | Q4-19 | Q3-19     |  |  |
| Market Value                         |           |       |           |  |  |
| Market Value (\$M)                   | 24.1      |       | 22.6      |  |  |
| Number Of Holdings                   | 5738      | 6587  | 5832      |  |  |
| Characteristics                      |           |       |           |  |  |
| Weighted Avg. Market Cap. (\$B)      | 69.6      | 64.5  | 62.1      |  |  |
| Median Market Cap (\$B)              | 0.7       | 1.7   | 0.6       |  |  |
| P/E Ratio                            | 16.7      | 16.2  | 15.7      |  |  |
| Yield                                | 2.9       | 3.0   | 3.1       |  |  |
| EPS Growth - 5 Yrs.                  | 8.3       | 9.3   | 8.3       |  |  |
| Price to Book                        | 2.5       | 2.4   | 2.4       |  |  |
| Beta (holdings; domestic)            | 1.0       | 1.0   | 1.0       |  |  |

Sector Allocation (%) vs MSCI ACWI ex USA IMI



| Top 10 Holdings               |       |  |  |  |
|-------------------------------|-------|--|--|--|
| NESTLE 'N'                    | 1.6%  |  |  |  |
| SAMSUNG ELECTRONICS           | 1.3%  |  |  |  |
| ROCHE HOLDING                 | 1.2%  |  |  |  |
| NOVARTIS 'R'                  | 1.0%  |  |  |  |
| ALIBABA GROUP HOLDING ADR 1:8 | 0.9%  |  |  |  |
| AIA GROUP                     | 0.9%  |  |  |  |
| TENCENT HOLDINGS              | 0.8%  |  |  |  |
| TAIWAN SEMICON.SPN.ADR 1:5    | 0.8%  |  |  |  |
| TOYOTA MOTOR                  | 0.8%  |  |  |  |
| HSBC HOLDINGS                 | 0.8%  |  |  |  |
| Total                         | 10.1% |  |  |  |



| Country Allocation Report |               |               |        |  |  |  |
|---------------------------|---------------|---------------|--------|--|--|--|
| As of 12/31/2019          |               |               |        |  |  |  |
| Region                    | % of<br>Total | % of<br>Bench | % Diff |  |  |  |
| North America ex U.S.     | 0.2%          | 6.7%          | -6.5%  |  |  |  |
| United States             | 1.9%          | 0.0%          | 1.9%   |  |  |  |
| Europe Ex U.K.            | 34.7%         | 30.3%         | 4.4%   |  |  |  |
| United Kingdom            | 11.7%         | 11.2%         | 0.5%   |  |  |  |
| Pacific Basin Ex Japan    | 12.1%         | 7.9%          | 4.2%   |  |  |  |
| Japan                     | 18.1%         | 17.0%         | 1.1%   |  |  |  |
| Emerging Markets          | 20.8%         | 25.4%         | -4.6%  |  |  |  |
| Other                     | 0.6%          | 1.5%          | -1.0%  |  |  |  |
| Total                     | 100.0%        | 100.0%        | 0.0%   |  |  |  |



| International Equity Country Allocation |       |       |        |  |  |  |  |  |  |  |
|---|-------|-------|--------|--|--|--|--|--|--|--|
| vs MSCI ACWI ex USA IMI                 |       |       |        |  |  |  |  |  |  |  |
| Country % of % of                       |       |       |        |  |  |  |  |  |  |  |
| Country                                 | Total | Bench | % Diff |  |  |  |  |  |  |  |
| ARGENTINA                               | 0.0%  | 0.1%  | -0.1%  |  |  |  |  |  |  |  |
| AUSTRALIA                               | 5.0%  | 4.6%  | 0.4%   |  |  |  |  |  |  |  |
| AUSTRIA                                 | 0.2%  | 0.2%  | 0.0%   |  |  |  |  |  |  |  |
| BAHRAIN                                 | 0.0%  | 0.0%  | 0.0%   |  |  |  |  |  |  |  |
| BANGLADESH                              | 0.0%  | 0.0%  | 0.0%   |  |  |  |  |  |  |  |
| BELGIUM                                 | 0.7%  | 0.8%  | 0.0%   |  |  |  |  |  |  |  |
| BRAZIL                                  | 2.2%  | 2.1%  | 0.1%   |  |  |  |  |  |  |  |
| CANADA                                  | 0.2%  | 6.7%  | -6.5%  |  |  |  |  |  |  |  |
| CHILE                                   | O.1%  | 0.2%  | -0.1%  |  |  |  |  |  |  |  |
| CHINA                                   | 3.3%  | 8.3%  | -5.0%  |  |  |  |  |  |  |  |
| COLOMBIA                                | 0.2%  | 0.1%  | 0.1%   |  |  |  |  |  |  |  |
| CROATIA                                 | 0.0%  | 0.0%  | 0.0%   |  |  |  |  |  |  |  |
| CZECH REPUBLIC                          | 0.0%  | 0.0%  | 0.0%   |  |  |  |  |  |  |  |
| DENMARK                                 | 1.3%  | 1.2%  | O.1%   |  |  |  |  |  |  |  |
| EGYPT                                   | O.1%  | 0.0%  | 0.1%   |  |  |  |  |  |  |  |
| ESTONIA                                 | 0.0%  | 0.0%  | 0.0%   |  |  |  |  |  |  |  |
| FINLAND                                 | 0.7%  | 0.7%  | 0.0%   |  |  |  |  |  |  |  |
| FRANCE                                  | 8.3%  | 6.9%  | 1.4%   |  |  |  |  |  |  |  |
| GERMANY                                 | 6.2%  | 5.5%  | 0.7%   |  |  |  |  |  |  |  |
| GREECE                                  | 0.2%  | 0.1%  | O.1%   |  |  |  |  |  |  |  |
| HONG KONG                               | 5.8%  | 2.2%  | 3.6%   |  |  |  |  |  |  |  |
| HUNGARY                                 | 0.3%  | 0.1%  | 0.2%   |  |  |  |  |  |  |  |
| INDIA                                   | 3.1%  | 2.4%  | 0.7%   |  |  |  |  |  |  |  |
| INDONESIA                               | 0.6%  | 0.5%  | 0.1%   |  |  |  |  |  |  |  |



| Country     | % of  | % of  |        |
|-------------|-------|-------|--------|
| Country     | Total | Bench | % Diff |
| IRELAND     | 0.4%  | 0.4%  | 0.0%   |
| ISRAEL      | 0.3%  | 0.5%  | -0.2%  |
| ITALY       | 1.7%  | 1.7%  | 0.0%   |
| JAPAN       | 18.1% | 17.0% | 1.1%   |
| JORDAN      | 0.0%  | 0.0%  | 0.0%   |
| KAZAKHSTAN  | 0.0%  | 0.0%  | 0.0%   |
| KENYA       | 0.0%  | 0.0%  | 0.0%   |
| KOREA       | 2.9%  | 3.2%  | -0.4%  |
| KUWAIT      | 0.0%  | 0.0%  | 0.0%   |
| LEBANON     | 0.0%  | 0.0%  | 0.0%   |
| LITHUANIA   | 0.0%  | 0.0%  | 0.0%   |
| LUXEMBOURG  | O.1%  | 0.0%  | 0.1%   |
| MALAYSIA    | 0.5%  | 0.5%  | 0.0%   |
| MAURITIUS   | 0.0%  | 0.0%  | 0.0%   |
| MEXICO      | 0.6%  | 0.6%  | 0.0%   |
| MOROCCO     | 0.0%  | 0.0%  | 0.0%   |
| NETHERLANDS | 3.5%  | 2.5%  | 0.9%   |
| NEW ZEALAND | 0.2%  | 0.2%  | 0.0%   |
| NIGERIA     | 0.0%  | 0.0%  | 0.0%   |
| NORWAY      | 0.5%  | 0.6%  | -0.1%  |
| OMAN        | 0.0%  | 0.0%  | 0.0%   |
| OTHER       | 0.3%  | 0.0%  | 0.3%   |
| PAKISTAN    | 0.0%  | 0.0%  | 0.0%   |
| PERU        | 0.0%  | 0.1%  | -0.1%  |
| PHILIPPINES | 0.3%  | 0.3%  | 0.0%   |
| POLAND      | 0.2%  | 0.2%  | 0.0%   |
| PORTUGAL    | O.1%  | 0.1%  | 0.0%   |
|             |       |       |        |



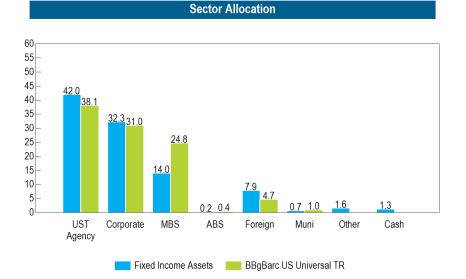
| Country              | % of   | % of   |        |
|----------------------|--------|--------|--------|
|                      | Total  | Bench  | % Diff |
| QATAR                | 0.0%   | 0.2%   | -0.2%  |
| ROMANIA              | 0.0%   | 0.0%   | 0.0%   |
| RUSSIA               | 0.9%   | 1.0%   | 0.0%   |
| SAUDI ARABIA         | 0.0%   | 0.7%   | -0.7%  |
| SERBIA               | 0.0%   | 0.0%   | 0.0%   |
| SINGAPORE            | 1.2%   | 0.9%   | 0.3%   |
| SLOVENIA             | 0.0%   | 0.0%   | 0.0%   |
| SOUTH AFRICA         | 1.1%   | 1.3%   | -0.2%  |
| SPAIN                | 2.1%   | 1.8%   | 0.3%   |
| SRI LANKA            | 0.0%   | 0.0%   | 0.0%   |
| SWEDEN               | 1.9%   | 2.1%   | -0.2%  |
| SWITZERLAND          | 6.9%   | 5.8%   | 1.1%   |
| TAIWAN               | 3.4%   | 3.4%   | 0.1%   |
| THAILAND             | 0.6%   | 0.7%   | -0.1%  |
| TUNISIA              | 0.0%   | 0.0%   | 0.0%   |
| TURKEY               | 0.2%   | 0.2%   | 0.0%   |
| UNITED ARAB EMIRATES | O.1%   | 0.2%   | -0.1%  |
| UNITED KINGDOM       | 11.7%  | 11.2%  | 0.5%   |
| UNITED STATES        | 1.9%   | 0.0%   | 1.9%   |
| VIETNAM              | 0.0%   | 0.0%   | 0.0%   |
| Total                | 100.0% | 100.0% | 0.0%   |



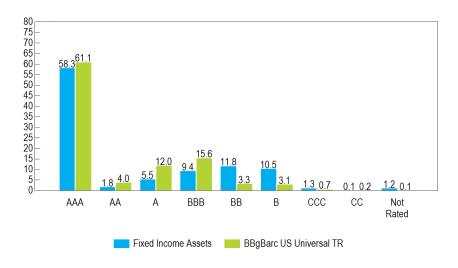
#### Total Retirement System | As of December 31, 2019

| Asset Allocation on December 31, 2019 |              |        |  |  |  |  |  |  |  |  |
|---------------------------------------|--------------|--------|--|--|--|--|--|--|--|--|
|                                       | Actual       | Actual |  |  |  |  |  |  |  |  |
| Payden Emerging Market Bond           | \$5,580,081  | 6.5%   |  |  |  |  |  |  |  |  |
| Shenkman Capital                      | \$19,629,557 | 23.0%  |  |  |  |  |  |  |  |  |
| SSgA TIPS Index-NL                    | \$19,158,842 | 22.5%  |  |  |  |  |  |  |  |  |
| SSgA U.S. Aggregate Bond Index        | \$40,897,935 | 48.0%  |  |  |  |  |  |  |  |  |
| Total                                 | \$85,266,414 | 100.0% |  |  |  |  |  |  |  |  |

| Fixed Income Characteristics<br>vs. BBgBarc US Universal TR |       |       |       |  |  |  |  |  |  |  |
|---|-------|-------|-------|--|--|--|--|--|--|--|
| Portfolio Index Portfolio                                   |       |       |       |  |  |  |  |  |  |  |
|   | Q4-19 | Q4-19 | Q3-19 |  |  |  |  |  |  |  |
| Fixed Income Characteristics                                |       |       |       |  |  |  |  |  |  |  |
| Yield to Maturity   | 3.2   | 2.8   | 3.2   |  |  |  |  |  |  |  |
| Average Duration  | 4.9   | 6.1   | 4.1   |  |  |  |  |  |  |  |
| Average Quality   | А     | AA    | А     |  |  |  |  |  |  |  |
| Weighted Average Maturity                                   | 7.7   | 12.2  | 7.8   |  |  |  |  |  |  |  |



Credit Quality Allocation





**Portfolio Reviews** 

# **Portfolio Reviews**

# City of Marlborough Contributory Retirement System

## RhumbLine S&P 500 Index | As of December 31, 2019

| Account Information |                                  |  |  |  |  |  |  |
|---------------------|----------------------------------|--|--|--|--|--|--|
| Account Name        | RhumbLine S&P 500 Index          |  |  |  |  |  |  |
| Account Structure   | Commingled Fund                  |  |  |  |  |  |  |
| Investment Style    | Passive                          |  |  |  |  |  |  |
| Inception Date      | 3/01/99                          |  |  |  |  |  |  |
| Account Type        | US Equity                        |  |  |  |  |  |  |
| Benchmark           | S&P 500                          |  |  |  |  |  |  |
| Universe            | eV US Passive S&P 500 Equity Net |  |  |  |  |  |  |
|                     |                                  |  |  |  |  |  |  |

| Portfolio Performance Summary |     |             |             |             |             |             |              |               |  |  |
|-------------------------------|-----|-------------|-------------|-------------|-------------|-------------|--------------|---------------|--|--|
|                               | QTD | YTD         | 1 Yr        | 3 Yrs       | 5 Yrs       | 10 Yrs      | Inception In | nception      |  |  |
|                               | (%) | (%)         | (%)         | (%)         | (%)         | (%)         | (%)          | Date          |  |  |
| RhumbLine S&P 500 Index       | 9.0 | 31.4        | 31.4        | 15.2        | 11.7        | 13.5        | 6.8          | Mar-99        |  |  |
| S&P 500                       | 9.1 | <i>31.5</i> | <i>31.5</i> | <i>15.3</i> | <i>11.7</i> | <i>13.6</i> | 6.7          | <i>Mar-99</i> |  |  |

| Top 10 Holdings        |       |  |  |  |  |  |
|------------------------|-------|--|--|--|--|--|
| APPLE                  | 4.5%  |  |  |  |  |  |
| MICROSOFT              | 4.5%  |  |  |  |  |  |
| AMAZON.COM             | 2.8%  |  |  |  |  |  |
| FACEBOOK CLASS A       | 1.8%  |  |  |  |  |  |
| BERKSHIRE HATHAWAY 'B' | 1.6%  |  |  |  |  |  |
| JP MORGAN CHASE & CO.  | 1.6%  |  |  |  |  |  |
| ALPHABET A             | 1.5%  |  |  |  |  |  |
| ALPHABET 'C'           | 1.5%  |  |  |  |  |  |
| JOHNSON & JOHNSON      | 1.4%  |  |  |  |  |  |
| VISA 'A'               | 1.2%  |  |  |  |  |  |
| Total                  | 22.5% |  |  |  |  |  |

| RhumbLine S&P 500 Index Equity Characteristics |            |        |           |  |  |  |  |  |  |
|--|------------|--------|-----------|--|--|--|--|--|--|
|  | vs S&P 500 |        |           |  |  |  |  |  |  |
|  | Portfolio  | Index  | Portfolio |  |  |  |  |  |  |
|  | Q4-19      | Q4-19  | Q3-19     |  |  |  |  |  |  |
| Market Value                                   |            |        |           |  |  |  |  |  |  |
| Market Value (\$M)                             | 19.61      |        | 18.5      |  |  |  |  |  |  |
| Number Of Holdings                             | 506        | 505    | 50        |  |  |  |  |  |  |
| Characteristics                                |            |        |           |  |  |  |  |  |  |
| Weighted Avg. Market<br>Cap. (\$B)             | 269.49     | 272.00 | 230.5     |  |  |  |  |  |  |
| Median Market Cap<br>(\$B)                     | 23.61      | 23.59  | 22.5      |  |  |  |  |  |  |
| P/E Ratio                                      | 23.03      | 23.01  | 20.5      |  |  |  |  |  |  |
| Yield  | 1.86       | 1.83   | 1.9       |  |  |  |  |  |  |
| EPS Growth - 5 Yrs.                            | 12.90      | 12.82  | 13.3      |  |  |  |  |  |  |
| Price to Book                                  | 3.87       | 3.87   | 3.6       |  |  |  |  |  |  |
| Beta (holdings;<br>domestic)                   | 1.00       | 1.00   | 0.9       |  |  |  |  |  |  |
| Sector Distribution                            |            |        |           |  |  |  |  |  |  |
| Energy   | 4.28       | 4.17   | 4.4       |  |  |  |  |  |  |
| Materials                                      | 2.60       | 2.60   | 2.6       |  |  |  |  |  |  |
| Industrials                                    | 8.93       | 8.99   | 9.1       |  |  |  |  |  |  |
| Consumer<br>Discretionary                      | 9.65       | 10.12  | 9.9       |  |  |  |  |  |  |
| Consumer Staples                               | 7.12       | 7.81   | 7.4       |  |  |  |  |  |  |
| Health Care                                    | 14.06      | 13.78  | 13.4      |  |  |  |  |  |  |
| Financials                                     | 13.96      | 13.33  | 14.2      |  |  |  |  |  |  |
| Information Technology                         | 22.95      | 22.80  | 21.6      |  |  |  |  |  |  |
| Communication<br>Services                      | 10.28      | 10.40  | 10.2      |  |  |  |  |  |  |
| Utilities                                      | 3.28       | 3.16   | 3.5       |  |  |  |  |  |  |
|  |            | 2.82   |           |  |  |  |  |  |  |

# City of Marlborough Contributory Retirement System

## Fiduciary Large Cap Equity | As of December 31, 2019

| Account Information                        |                            |                     |                     |                     |                    |                 | Fund Characteristics as of De | cember 31, 2019         |                              |               |
|--|----------------------------|---------------------|---------------------|---------------------|--------------------|-----------------|-------------------------------|-------------------------|------------------------------|---------------|
| Account Name                               | Fiduciary Large Cap Equity |                     |                     |                     |                    |                 |                               | Versus Russell 300      | bo                           |               |
| Account Structure                          | Mutual Fund S              |                     |                     |                     |                    |                 |                               | Sharpe Ratio (3 Year)   | 1.06                         |               |
| Investment Style                           |                            |                     |                     |                     |                    |                 |                               | Active                  | Average Market Cap (\$mm)    | 63,476.13     |
| Inception Date                             |                            |                     |                     |                     |                    |                 |                               | 9/01/12                 | Price/Earnings               | 17.98         |
|  |                            |                     |                     |                     |                    |                 |                               | Price/Book              | 3.21                         |               |
| Benchmark                                  |                            |                     |                     |                     |                    |                 |                               | ell 3000                | Price/Sales                  | 1.92          |
| Universe eV US Large Cap Equity Net        |                            |                     |                     |                     |                    | Price/Cash Flow |                               |                         |                              |               |
|  |                            |                     |                     |                     |                    |                 |                               |                         | Dividend Yield               | 1.64          |
|  | Portfolio Perf             | ormano              | e Sum               | mary                |                    |                 |                               |                         | Number of Equity Holdings    | 31            |
|  | QTD                        | YTD                 | 1 Yr                | 3 Yrs               | 5 Yrs              | 10 Yrs          | Inception                     | Inception               | R-Squared (3 Year)           | 0.91          |
|  | (%)                        | (%)                 | (%)                 | (%)                 | (%)                | (%)             | (%)                           | Date                    | Alpha (3 Year)               | 0.08%         |
| Fiduciary Large Cap Equity<br>Russell 3000 | 5.8<br><i>9.1</i>          | 23.8<br><i>31.0</i> | 23.8<br><i>31.0</i> | 12.4<br><i>14.6</i> | 9.6<br><i>11.2</i> | <br>13.4        | 12.5<br>14.1                  | Sep-12<br><i>Sep-12</i> | ,                            |               |
|  |                            |                     |                     |                     |                    |                 |                               |                         | Sector Allocation as of Dece | mber 31, 2019 |
| Тор І                                      | loldings as                | of Dec              | emb                 | er 31, i            | 2019               |                 |                               |                         | BASIC MATERIALS              | 4.10%         |
| BERKSHIRE HATHAWAY INC B                   |                            |                     |                     |                     |                    |                 |                               | 6.32%                   | COMMUNICATION SERVICES       | 5.16%         |
| UNITEDHEALTH GROUP INC                     |                            |                     |                     |                     |                    |                 |                               | 5.53%                   | CONSUMER CYCLICAL            | 5.72%         |
| MASCO CORP                                 |                            |                     |                     |                     |                    |                 |                               | 5.01%                   | CONSUMER DEFENSIVE           | 18.14%        |
| DOLLAR GENERAL CORP                        |                            |                     |                     |                     |                    |                 |                               | 4.98%                   | ENERGY                       | 3.01%         |
| JPMORGAN CHASE & CO                        |                            |                     |                     |                     |                    |                 |                               | 4.84%                   | FINANCIAL SERVICES           | 20.17%        |
| HONEYWELL INTERNATIONAL INC                | :                          |                     |                     |                     |                    |                 |                               | 4.20%                   | HEALTHCARE                   | 15.67%        |
| QUEST DIAGNOSTICS INC                      |                            |                     |                     |                     |                    |                 |                               | 3.85%                   | INDUSTRIALS                  | 22.03%        |
| CHUBB LTD                                  |                            |                     |                     |                     |                    |                 |                               | 3.47%                   | REAL ESTATE                  | 0.00%         |
| ACCENTURE PLC CLASS A                      |                            |                     |                     |                     |                    |                 |                               | 3.42%                   | TECHNOLOGY                   | 6.01%         |
| OMNICOM GROUP INC                          |                            |                     |                     |                     |                    |                 |                               | 3.39%                   | UTILITIES                    | 0.00%         |
|  |                            |                     |                     |                     |                    |                 |                               |                         |                              |               |

## City of Marlborough Contributory Retirement System

## Frontier Capital Appreciation | As of December 31, 2019

| Inception Date 2   | d Fund<br>Active<br>2/01/13<br>Equity | Market Value<br>Market Value (\$M)<br>Number Of Holdings<br>Characteristics | Portfolio<br>Q4-19<br>19.0<br>140 | Index<br>Q4-19<br><br>1409 | Portfolio<br>Q3-19<br>17.3 |
|--|---------------------------------------|---|-----------------------------------|----------------------------|----------------------------|
| Account Structure Commingled<br>Investment Style<br>Inception Date 2   | d Fund<br>Active<br>2/01/13<br>Equity | Market Value (\$M)<br>Number Of Holdings                                    | 19.0                              |                            |                            |
| Investment Style Inception Date  | Active<br>2/01/13<br>Equity           | Market Value (\$M)<br>Number Of Holdings                                    |                                   |                            | 17.3                       |
| Inception Date 2   | 2/01/13<br>Equity                     | Number Of Holdings  |                                   |                            | 17.3                       |
| ·  | Equity                                | -   | 140                               | 1400                       |                            |
|  | • •                                   | Characteristics   |                                   | 1409                       | 140                        |
| Account Type US  | Frowth                                |   |                                   |                            |                            |
| Benchmark Russell 2500 G   | JIOWLII                               | Weighted Avg. Market  | 7.0                               | 5.9                        | 6.3                        |
| Universe eV US Small-Mid Cap Growth Equi   | ity Net                               | Cap. (\$B)  | 7.0                               | 5.9                        | 0.3                        |
|  |                                       | Median Market Cap<br>(\$B)  | 3.1                               | 1.3                        | 2.7                        |
|  |                                       | P/E Ratio   | 20.2                              | 28.4                       | 19.4                       |
| Portfolio Performance Summary  |                                       | Yield   | 0.8                               | 0.7                        | 0.9                        |
| QTD YTD 1 Yr 3 Yrs 5 Yrs 10 Yrs Inception Inc  | -                                     | EPS Growth - 5 Yrs.   | 7.1                               | 15.9                       | 8.0                        |
| (%) (%) (%) (%) (%) (%)  | Date                                  | Price to Book   | 2.9                               | 5.5                        | 2.6                        |
| Frontier Capital Appreciation         9.8         28.9         28.9         9.8         8.3          12.1           Russell 2500 Growth         10.6         32.7         32.7         15.2         10.8         14.0         13.2 | Feb-13<br><i>Feb-13</i>               | Beta (holdings;<br>domestic)  | 1.4                               | 1.2                        | 1.3                        |
|  |                                       | Sector Distribution   |                                   |                            |                            |
|  |                                       | Energy  | 6.1                               | 0.5                        | 5.7                        |
|  |                                       | Materials   | 9.5                               | 3.6                        | 9.5                        |
| Top 10 Holdings  |                                       | Industrials   | 22.0                              | 17.3                       | 22.8                       |
| CASH - USD   | 5.3%                                  | Consumer  | 7.3                               | 12.9                       | 6.9                        |
| UNITED AIRLINES HOLDINGS   | 2.9%                                  | Discretionary   | 0.6                               | 2.2                        | 0.5                        |
| INSULET  | 2.1%                                  | Consumer Staples<br>Health Care   | 0.6<br>12.6                       | 2.2                        | 13.8                       |
| TUTOR PERINI   | 2.0%                                  | Financials  | 8.4                               | 6.1                        | 8.8                        |
| PAN AMERICAN SILVER(NAS)   | 1.9%                                  | Information Technology  | 23.6                              | 25.0                       | 23.1                       |
| KBR  | 1.8%                                  | Communication   |                                   |                            |                            |
| MONOLITHIC PWR.SYS.  | 1.7%                                  | Services  | 3.7                               | 3.2                        | 3.4                        |
| COOPER COS.  | 1.7%                                  | Utilities   | 0.0                               | 0.8                        | 0.0                        |
| COGENT COMMS.HOLDINGS  | 1.7%                                  | Real Estate   | 0.8                               | 4.2                        | 0.9                        |
| DEXCOM   | 1.7%                                  |   |                                   |                            |                            |
| Total  | 22.6%                                 |   |                                   |                            |                            |

# City of Marlborough Contributory Retirement System

## Rhumbline MSCI EAFE Index | As of December 31, 2019

| Account Information       |                            |            |             |              |                                    | Rhumbline MSCI EAFE Index Characteristics |                     |                    |                                   |           |       |           |
|---------------------------|----------------------------|------------|-------------|--------------|------------------------------------|---|---------------------|--------------------|-----------------------------------|-----------|-------|-----------|
| Account Name              |                            |            |             |              | F                                  | Rhumbliı                                  | ne MSCI EAFE        | Index              |                                   | Portfolio | Index | Portfolio |
| Account Structure         | Passive                    |            |             |              |                                    |   |                     |                    | Q4-19                             | Q4-19     | Q3-19 |           |
| Investment Style          |                            |            |             |              |                                    |   |                     | Market Value       |                                   |           |       |           |
| Inception Date            | 8/01/14 M                  |            |             |              |                                    |   |                     |                    | Market Value (\$M)                | 17.5      |       | 16.6      |
| Account Type              | Non-US Stock Developed     |            |             |              |                                    |   |                     | Number Of Holdings | 924                               | 918       | 939   |           |
| Benchmark                 |                            |            |             |              |                                    |   |                     | I EAFE             | Characteristics                   |           |       |           |
| Universe                  | eV FAFF All Can Equity Net |            |             |              | Weighted Avg. Market<br>Cap. (\$B) | 63.9                                      | 63.7                | 60.4               |                                   |           |       |           |
|                           |                            |            |             |              |                                    |   |                     |                    | Median Market Cap<br>(\$B)        | 10.8      | 10.8  | 9.9       |
|                           | Portfolio Perf             | ormand     | e Sum       | nmarv        |                                    |   |                     |                    | P/E Ratio                         | 17.2      | 17.2  | 15.9      |
|                           |                            |            |             |              | = 1/                               | 10.14                                     |                     |                    | Yield                             | 3.2       | 3.2   | 3.3       |
|                           | QTD<br>(%)                 | YTD<br>(%) | 1 Yr<br>(%) | 3 Yrs<br>(%) | 5 Yrs<br>(%)                       | 10 Yrs<br>(%)                             | Inception In<br>(%) | ception<br>Date    | EPS Growth - 5 Yrs.               | 7.0       | 7.1   | 7.0       |
|                           |                            |            |             |              |                                    | (70)                                      |                     |                    | Price to Book                     | 2.4       | 2.4   | 2.3       |
| Rhumbline MSCI EAFE Index | 8.1                        | 22.3       | 22.3        | 9.7          | 5.8                                |   | 3.9                 | Aug-14             | Beta (holdings;                   | 1.0       | 1.0   | 1.0       |
| MSCI EAFE                 | 8.2                        | 22.0       | 22.0        | 9.6          | 5.7                                | 5.5                                       | 3.7                 | Aug-14             | domestic)                         |           |       |           |
|                           |                            |            |             |              |                                    |   |                     |                    | Sector Distribution               |           |       |           |
|                           |                            |            |             |              |                                    |   |                     |                    | Energy                            | 4.8       | 4.9   | 5.1       |
|                           | Тор 1                      | O Hold     | lings       |              |                                    |   |                     |                    | Materials                         | 7.0       | 7.1   | 6.9       |
| NESTLE 'N'                |                            |            |             |              |                                    |   |                     | 2.2%               | Industrials                       | 15.0      | 15.1  | 14.7      |
| ROCHE HOLDING             |                            |            |             |              |                                    |   |                     | 1.5%               | Consumer                          | 11.6      | 11.6  | 11.5      |
| NOVARTIS 'R'              |                            |            |             |              |                                    |   |                     | 1.4%               | Discretionary<br>Consumer Staples | 11.2      | 11.3  | 11.9      |
| TOYOTA MOTOR              |                            |            |             |              |                                    |   |                     | 1.1%               |                                   | 11.2      | 11.3  | 11.9      |
| HSBC HOLDINGS             |                            |            |             |              |                                    |   |                     | 1.1%               |                                   | 18.4      | 18.6  | 18.4      |
| SAP                       |                            |            |             |              |                                    |   |                     | 0.9%               |                                   | 6.9       | 7.0   | 6.6       |
| ASTRAZENECA               |                            |            |             |              |                                    |   |                     | 0.9%               | Communication                     |           |       |           |
| TOTAL                     |                            |            |             |              |                                    |   |                     | 0.9%               | Services                          | 5.2       | 5.2   | 5.3       |
| ROYAL DUTCH SHELL A(LON)  |                            |            |             |              |                                    |   |                     | 0.9%               | Utilities                         | 3.7       | 3.7   | 3.7       |
| LVMH                      |                            |            |             |              |                                    |   |                     | 0.9%               | Real Estate                       | 3.4       | 3.4   | 3.5       |
| Total                     |                            |            |             |              |                                    |   |                     |                    |                                   |           |       |           |
| TUTAL                     |                            |            |             |              |                                    |   |                     | 11.6%              |                                   |           |       |           |

# City of Marlborough Contributory Retirement System

## DFA Emerging Markets | As of December 31, 2019

| Account Information |                                |  |  |  |  |
|---------------------|--------------------------------|--|--|--|--|
| Account Name        | DFA Emerging Markets           |  |  |  |  |
| Account Structure   | Mutual Fund                    |  |  |  |  |
| Investment Style    | Active                         |  |  |  |  |
| Inception Date      | 1/01/15                        |  |  |  |  |
| Account Type        | Non-US Stock Emerging          |  |  |  |  |
| Benchmark           | MSCI Emerging Markets          |  |  |  |  |
| Universe            | eV Emg Mkts All Cap Equity Net |  |  |  |  |

|                       | Portfolio Perf | orman      | ce Sum      | mary         |              |               |                  |                   |  |
|-----------------------|----------------|------------|-------------|--------------|--------------|---------------|------------------|-------------------|--|
|                       | QTD<br>(%)     | YTD<br>(%) | 1 Yr<br>(%) | 3 Yrs<br>(%) | 5 Yrs<br>(%) | 10 Yrs<br>(%) | Inception<br>(%) | Inception<br>Date |  |
| DFA Emerging Markets  | 10.6           | 16.0       | 16.0        | 10.3         | 5.1          |               | 5.1              | Jan-15            |  |
| MSCI Emerging Markets | 11.8           | 18.4       | 18.4        | 11.6         | 5.6          | 3.7           | 5.6              | Jan-15            |  |

| Top 10 Holdings                        | Top 10 Holdings |  |  |  |  |  |
|--|-----------------|--|--|--|--|--|
| SAMSUNG ELECTRONICS                    | 4.7%            |  |  |  |  |  |
| TENCENT HOLDINGS                       | 2.2%            |  |  |  |  |  |
| TAIWAN SEMICON.SPN.ADR 1:5             | 2.1%            |  |  |  |  |  |
| TAIWAN SEMICON.MNFG.                   | 1.5%            |  |  |  |  |  |
| ALIBABA GROUP HOLDING ADR 1:8          | 1.0%            |  |  |  |  |  |
| CASH - USD                             | 1.0%            |  |  |  |  |  |
| PING AN INSURANCE (GROUP) OF CHINA 'H' | 1.0%            |  |  |  |  |  |
| SK HYNIX                               | 1.0%            |  |  |  |  |  |
| VALE ON                                | 0.9%            |  |  |  |  |  |
| RELIANCE INDUSTRIES                    | 0.8%            |  |  |  |  |  |
| Total                                  | 16.2%           |  |  |  |  |  |

| DFA Emerging Markets Characteristics |           |       |           |  |  |  |  |
|--------------------------------------|-----------|-------|-----------|--|--|--|--|
|                                      | Portfolio | Index | Portfolio |  |  |  |  |
|                                      | Q4-19     | Q4-19 | Q3-19     |  |  |  |  |
| Market Value                         |           |       |           |  |  |  |  |
| Market Value (\$M)                   | 3.1       |       | 2.        |  |  |  |  |
| Number Of Holdings                   | 4787      | 1371  | 486       |  |  |  |  |
| Characteristics                      |           |       |           |  |  |  |  |
| Weighted Avg. Market<br>Cap. (\$B)   | 58.3      | 106.2 | 45.       |  |  |  |  |
| Median Market Cap<br>(\$B)           | 0.4       | 5.9   | 0.        |  |  |  |  |
| P/E Ratio                            | 13.9      | 15.0  | 12.       |  |  |  |  |
| Yield                                | 2.9       | 2.7   | 3         |  |  |  |  |
| EPS Growth - 5 Yrs.                  | 11.4      | 13.1  | 11.       |  |  |  |  |
| Price to Book                        | 2.3       | 2.6   | 2.        |  |  |  |  |
| Beta (holdings;<br>domestic)         | 1.1       | 1.1   | 1         |  |  |  |  |
| Sector Distribution                  |           |       |           |  |  |  |  |
| Energy                               | 6.9       | 7.4   | 7.        |  |  |  |  |
| Materials                            | 10.3      | 7.3   | 10.       |  |  |  |  |
| Industrials                          | 8.3       | 5.3   | 8.        |  |  |  |  |
| Consumer<br>Discretionary            | 10.3      | 14.3  | 10.       |  |  |  |  |
| Consumer Staples                     | 6.8       | 6.2   | 7.        |  |  |  |  |
| Health Care                          | 3.0       | 2.7   | 2.        |  |  |  |  |
| Financials                           | 18.4      | 24.5  | 18.       |  |  |  |  |
| Information Technology               | 19.8      | 15.6  | 19        |  |  |  |  |
| Communication<br>Services            | 7.7       | 11.0  | 7.        |  |  |  |  |
| Utilities                            | 3.4       | 2.6   | 3.        |  |  |  |  |
| Real Estate                          | 4.1       | 3.0   | З.        |  |  |  |  |

# City of Marlborough Contributory Retirement System

## Driehaus Emerging Market Equity | As of December 31, 2019

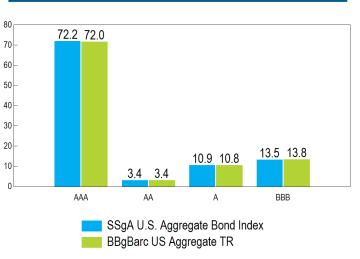
| Account Information |                                 |  |  |  |  |
|---------------------|---------------------------------|--|--|--|--|
| Account Name        | Driehaus Emerging Market Equity |  |  |  |  |
| Account Structure   | Commingled Fund                 |  |  |  |  |
| Investment Style    | Active                          |  |  |  |  |
| Inception Date      | 1/01/15                         |  |  |  |  |
| Account Type        | Non-US Stock Emerging           |  |  |  |  |
| Benchmark           | MSCI Emerging Markets           |  |  |  |  |
| Universe            | eV Emg Mkts All Cap Equity Net  |  |  |  |  |

| Portfolio Performance Summary   |            |            |             |              |              |               |                     |                  |  |
|---------------------------------|------------|------------|-------------|--------------|--------------|---------------|---------------------|------------------|--|
|                                 | QTD<br>(%) | YTD<br>(%) | 1 Yr<br>(%) | 3 Yrs<br>(%) | 5 Yrs<br>(%) | 10 Yrs<br>(%) | Inception Ir<br>(%) | nception<br>Date |  |
| Driehaus Emerging Market Equity | 11.3       | 25.3       | 25.3        | 14.8         | 7.6          |               | 7.6                 | Jan-15           |  |
| MSCI Emerging Markets           | 11.8       | 18.4       | 18.4        | 11.6         | 5.6          | 3.7           | 5.6                 | Jan-15           |  |

| Top 10 Holdings               | Top 10 Holdings |  |  |  |  |  |
|-------------------------------|-----------------|--|--|--|--|--|
| ALIBABA GROUP HOLDING ADR 1:8 | 5.9%            |  |  |  |  |  |
| SAMSUNG ELECTRONICS           | 4.7%            |  |  |  |  |  |
| TENCENT HOLDINGS              | 4.0%            |  |  |  |  |  |
| TAIWAN SEMICON.SPN.ADR 1:5    | 4.0%            |  |  |  |  |  |
| ICICI BK.ADR 1:2              | 2.4%            |  |  |  |  |  |
| PJSC LUKOIL SPON (LON) ADR    | 2.3%            |  |  |  |  |  |
| HDFC BANK ADR 1:3             | 1.8%            |  |  |  |  |  |
| AIA GROUP                     | 1.7%            |  |  |  |  |  |
| BANK CENTRAL ASIA             | 1.7%            |  |  |  |  |  |
| KOTAK MAHINDRA BANK           | 1.7%            |  |  |  |  |  |
| Total                         | 30.2%           |  |  |  |  |  |

|                                    | Portfolio | Index | Portfoli |
|------------------------------------|-----------|-------|----------|
|                                    | Q4-19     | Q4-19 | Q3-1     |
| Market Value                       |           |       |          |
| Market Value (\$M)                 | 3.5       |       | 3        |
| Number Of Holdings                 | 103       | 1371  | 10       |
| Characteristics                    |           |       |          |
| Weighted Avg. Market<br>Cap. (\$B) | 111.5     | 106.2 | 88.      |
| Median Market Cap<br>(\$B)         | 16.5      | 5.9   | 14.      |
| P/E Ratio                          | 20.4      | 15.0  | 21.      |
| Yield                              | 1.7       | 2.7   | 1.       |
| EPS Growth - 5 Yrs.                | 12.7      | 13.1  | 13       |
| Price to Book                      | 3.8       | 2.6   | 3        |
| Beta (holdings;<br>domestic)       | 1.0       | 1.1   | 1.       |
| Sector Distribution                |           |       |          |
| Energy                             | 8.9       | 7.4   | 5        |
| Materials                          | 3.5       | 7.3   | 1        |
| Industrials                        | 5.0       | 5.3   | 4        |
| Consumer<br>Discretionary          | 14.0      | 14.3  | 15       |
| Consumer Staples                   | 10.1      | 6.2   | 11.      |
| Health Care                        | 3.5       | 2.7   | 2        |
| Financials                         | 27.7      | 24.5  | 27       |
| Information Technology             | 15.1      | 15.6  | 13       |
| Communication<br>Services          | 10.0      | 11.0  | 10       |
| Utilities                          | 0.0       | 2.6   | 0        |
| Real Estate                        | 1.5       | 3.0   |          |

#### SSgA U.S. Aggregate Bond Index | As of December 31, 2019

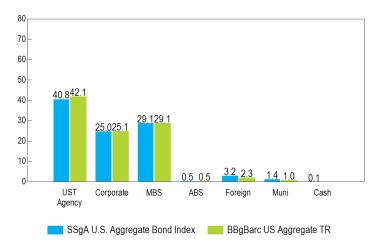


# Account InformationAccount NameSSgA U.S. Aggregate Bond IndexAccount StructureCommingled FundInvestment StylePassiveInception Date5/01/01Account TypeUS Fixed Income Investment GradeBenchmarkBBgBarc US Aggregate TRUniverseeV US Core Fixed Inc Net

| Portfolio Performance Summary  |     |     |      |       |       |        |           |           |
|--------------------------------|-----|-----|------|-------|-------|--------|-----------|-----------|
|                                | QTD | YTD | 1 Yr | 3 Yrs | 5 Yrs | 10 Yrs | Inception | Inception |
|                                | (%) | (%) | (%)  | (%)   | (%)   | (%)    | (%)       | Date      |
| SSgA U.S. Aggregate Bond Index | 0.2 | 8.7 | 8.7  | 4.0   | 3.1   | 3.8    | 4.7       | May-01    |
| BBgBarc US Aggregate TR        | 0.2 | 8.7 | 8.7  | 4.0   | 3.0   | 3.7    | 4.6       | May-01    |

| SSgA U.S. Aggregate Bond Index Characteristics<br>vs. BBgBarc US Aggregate TR |           |       |           |  |  |  |  |
|---|-----------|-------|-----------|--|--|--|--|
|   | Portfolio | Index | Portfolio |  |  |  |  |
|   | Q4-19     | Q4-19 | Q3-19     |  |  |  |  |
| Fixed Income Characteristics  |           |       |           |  |  |  |  |
| Yield to Maturity   | 2.3       | 2.3   | 2.5       |  |  |  |  |
| Average Duration  | 5.9       | 5.9   | 5.8       |  |  |  |  |
| Average Quality   | AA        | AA    | AA        |  |  |  |  |
| Weighted Average Maturity   | 7.9       | 8.1   | 7.9       |  |  |  |  |

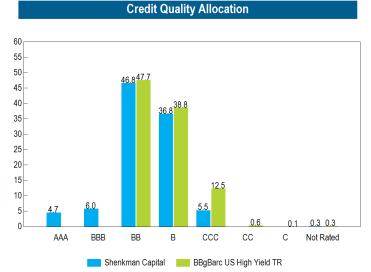
#### Sector Allocation



#### Credit Quality Allocation

**MEKETA** 

#### Shenkman Capital | As of December 31, 2019

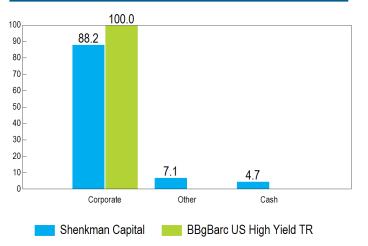


# Account InformationAccount NameShenkman CapitalAccount StructureCommingled FundInvestment StyleActiveInception Date4/01/06Account TypeUS Fixed Income High YieldBenchmarkBBgBarc US High Yield TRUniverseeV US High Yield Fixed Inc Net

| Portfolio Performance Summary |     |             |             |            |            |            |           |               |
|-------------------------------|-----|-------------|-------------|------------|------------|------------|-----------|---------------|
|                               | QTD | YTD         | 1 Yr        | 3 Yrs      | 5 Yrs      | 10 Yrs     | Inception | Inception     |
|                               | (%) | (%)         | (%)         | (%)        | (%)        | (%)        | (%)       | Date          |
| Shenkman Capital              | 2.3 | 14.0        | 14.0        | 6.1        | 5.6        | 6.8        | 6.8       | Apr-06        |
| BBgBarc US High Yield TR      | 2.6 | <i>14.3</i> | <i>14.3</i> | <i>6.4</i> | <i>6.1</i> | <i>7.6</i> | 7.4       | <i>Apr-06</i> |

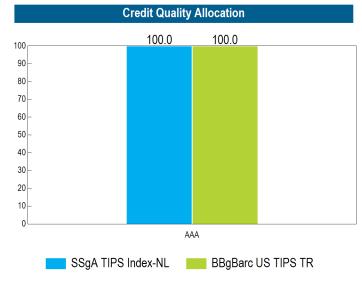
| Shenkman Capital Characteristics<br>vs. BBgBarc US High Yield TR |                        |       |       |  |  |  |  |  |
|--|------------------------|-------|-------|--|--|--|--|--|
|  | Portfolio Index Portfo |       |       |  |  |  |  |  |
|  | Q4-19                  | Q4-19 | Q3-19 |  |  |  |  |  |
| Fixed Income Characteristics                                     |                        |       |       |  |  |  |  |  |
| Yield to Maturity  | 5.3                    | 7.1   | 5.5   |  |  |  |  |  |
| Average Duration   | 2.3                    | 4.6   | 2.9   |  |  |  |  |  |
| Average Quality  | BB                     | В     | BB    |  |  |  |  |  |
| Weighted Average Maturity  | 5.8                    | 5.9   | 5.8   |  |  |  |  |  |

Sector Allocation



**MEKETA** 

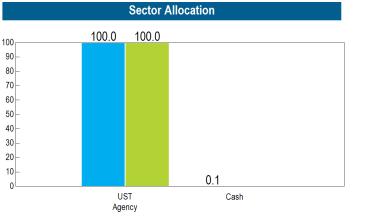
#### SSgA TIPS Index-NL | As of December 31, 2019



| Account Information |                                      |  |  |  |
|---------------------|--------------------------------------|--|--|--|
| Account Name        | SSgA TIPS Index-NL                   |  |  |  |
| Account Structure   | Commingled Fund                      |  |  |  |
| Investment Style    | Passive                              |  |  |  |
| Inception Date      | 10/01/05                             |  |  |  |
| Account Type        | US Inflation Protected Fixed         |  |  |  |
| Benchmark           | BBgBarc US TIPS TR                   |  |  |  |
| Universe            | eV US TIPS / Inflation Fixed Inc Net |  |  |  |

| Portfolio Performance Summary |     |     |      |       |       |        |           |           |
|-------------------------------|-----|-----|------|-------|-------|--------|-----------|-----------|
|                               | QTD | YTD | 1 Yr | 3 Yrs | 5 Yrs | 10 Yrs | Inception | Inception |
|                               | (%) | (%) | (%)  | (%)   | (%)   | (%)    | (%)       | Date      |
| SSgA TIPS Index-NL            | 0.8 | 8.4 | 8.4  | 3.3   | 2.6   | 3.3    | 3.8       | Oct-05    |
| BBgBarc US TIPS TR            | 0.8 | 8.4 | 8.4  | 3.3   | 2.6   | 3.4    | 3.8       | Oct-05    |

| SSgA TIPS Index-NL Characteristics |                        |       |           |  |  |  |
|------------------------------------|------------------------|-------|-----------|--|--|--|
| vs. BBç                            | vs. BBgBarc US TIPS TR |       |           |  |  |  |
|                                    | Portfolio              | Index | Portfolio |  |  |  |
|                                    | Q4-19                  | Q4-19 | Q3-19     |  |  |  |
| Fixed Income Characteristics       |                        |       |           |  |  |  |
| Yield to Maturity                  | 2.0                    | 1.72  | 1.9       |  |  |  |
| Average Duration                   | 4.7                    | 4.7   | 1.2       |  |  |  |
| Average Quality                    | AAA                    | AAA   | AAA       |  |  |  |
| Weighted Average Maturity          | 8.0                    | 8.0   | 8.4       |  |  |  |



SSgA TIPS Index-NL

BBgBarc US TIPS TR

# City of Marlborough Contributory Retirement System

## Payden Emerging Market Bond | As of December 31, 2019

| Ac                | count Information                  |
|-------------------|------------------------------------|
| Account Name      | Payden Emerging Market Bond        |
| Account Structure | Mutual Fund                        |
| Investment Style  | Active                             |
| Inception Date    | 1/01/15                            |
| Account Type      | International Emerging Market Debt |
| Benchmark         | JP Morgan EMBI Global Diversified  |
| Universe          |                                    |

| Payden Emerging Market Bond Characteristics<br>vs. JP Morgan EMBI Global Diversified |           |           |  |  |  |
|--|-----------|-----------|--|--|--|
|  | Portfolio | Portfolio |  |  |  |
|  | Q4-19     | Q3-19     |  |  |  |
| Fixed Income Characteristics   |           |           |  |  |  |
| Yield to Maturity  | 6.1       | 6.3       |  |  |  |
| Average Duration   | 7.5       | 7.4       |  |  |  |
| Average Quality  | BB        | BB        |  |  |  |
| Weighted Average Maturity  | 12.3      | 12.0      |  |  |  |

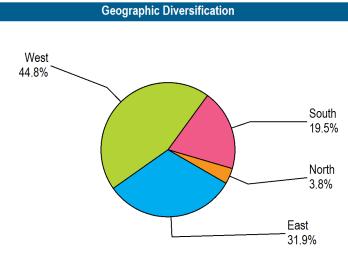
| Portfolio Performance Summary     |     |      |      |       |       |        |              |          |
|-----------------------------------|-----|------|------|-------|-------|--------|--------------|----------|
|                                   | QTD | YTD  | 1 Yr | 3 Yrs | 5 Yrs | 10 Yrs | Inception In | nception |
|                                   | (%) | (%)  | (%)  | (%)   | (%)   | (%)    | (%)          | Date     |
| Payden Emerging Market Bond       | 3.0 | 16.5 | 16.5 | 6.7   | 6.1   |        | 6.1          | Jan-15   |
| JP Morgan EMBI Global Diversified | 1.8 | 15.0 | 15.0 | 6.7   | 6.2   | 6.9    | 6.2          | Jan-15   |

| Fund Characteristics as of December 31, 2019<br>Versus JP Morgan EMBI Global Diversified |        |
|--|--------|
| Sharpe Ratio (3 Year)  | 0.79   |
| Average Duration   | 7.51   |
| Average Coupon   | 6.48%  |
| Average Effective Maturity   | 12.29  |
| R-Squared (3 Year)   | 0.91   |
| Alpha (3 Year)   | -0.12% |
| Beta (3 Year)  | 1.22   |

| Fixed Income Sectors as of December 31, 2019 |        |
|--|--------|
| GOVERNMENT                                   | 70.15% |
| MUNICIPAL                                    | 0.00%  |
| CORPORATE                                    | 16.66% |
| SECURITIZED                                  | 0.00%  |
| CASH & EQUIVALENTS                           | 2.96%  |
| DERIVATIVE                                   | 10.23% |

| Credit Quality as of December 31, 20 | )19    |
|--------------------------------------|--------|
| AAA                                  | 2.00%  |
| AA                                   | 3.00%  |
| A                                    | 5.00%  |
| BBB                                  | 27.00% |
| BB                                   | 20.00% |
| В                                    | 31.00% |
| Below B                              | 9.00%  |
| Not Rated                            | 3.00%  |

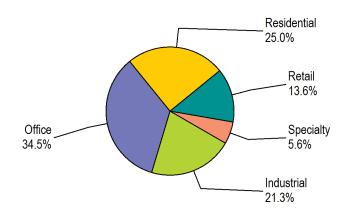
## Clarion Partners | As of December 31, 2019



| Account Information |                       |  |
|---------------------|-----------------------|--|
| Account Name        | Clarion Partners      |  |
| Account Structure   | Commingled Fund       |  |
| Investment Style    | Active                |  |
| Inception Date      | 10/01/02              |  |
| Account Type        | Real Estate           |  |
| Benchmark           | NCREIF ODCE           |  |
| Universe            | US Real Estate Equity |  |

| Portfolio Performance Summary |     |            |            |            |             |             |              |               |
|-------------------------------|-----|------------|------------|------------|-------------|-------------|--------------|---------------|
|                               | QTD | YTD        | 1 Yr       | 3 Yrs      | 5 Yrs       | 10 Yrs      | Inception Ir | nception      |
|                               | (%) | (%)        | (%)        | (%)        | (%)         | (%)         | (%)          | Date          |
| Clarion Partners              | 2.0 | 7.3        | 7.3        | 7.9        | 9.7         | 12.3        | 7.4          | Oct-02        |
| NCREIF ODCE                   | 1.5 | <i>5.3</i> | <i>5.3</i> | <i>7.1</i> | <i>9</i> .0 | <i>11.4</i> | 8.1          | <i>Oct-02</i> |

Property Type Allocation



## City of Marlborough Contributory Retirement System

#### Colony Realty Partners IV | As of December 31, 2019

| Account Information |                           |  |  |  |
|---------------------|---------------------------|--|--|--|
| Account Name        | Colony Realty Partners IV |  |  |  |
| Account Structure   | Other                     |  |  |  |
| Investment Style    | Active                    |  |  |  |
| Inception Date      | 1/01/13                   |  |  |  |
| Account Type        | Real Estate               |  |  |  |
| Benchmark           | NCREIF ODCE               |  |  |  |
| Universe            | US Real Estate Equity     |  |  |  |
|                     |                           |  |  |  |

Colony Realty Partners IV no longer has any funds invested in properties. While there is a residual balance in the Fund, it no longer has control over any real estate.



## Private Equity Assets | As of December 31, 2019

| Non-Marketable Securities Overview<br>As of December 31, 2019 |              |             |                        |                             |             |         |  |  |  |  |
|---|--------------|-------------|------------------------|-----------------------------|-------------|---------|--|--|--|--|
| Account   | Vintage Year | Commitment  | Cumulative<br>Takedown | Cumulative<br>Distributions | Value (RV)  | IRR (%) |  |  |  |  |
| North American Strategic Partners<br>2006                     | 2006         | \$4,539,998 | \$4,387,178            | \$2,609,124                 | \$623,610   | 6.8%    |  |  |  |  |
| Ironsides Partnership Fund IV                                 | 2015         | \$2,500,000 | \$1,157,107            | \$0                         | \$1,574,679 | 22.5%   |  |  |  |  |
| Ironsides Direct Investment Fund IV                           | 2015         | \$2,500,000 | \$2,419,534            | \$0                         | \$3,098,461 | 15.7%   |  |  |  |  |
| Ironsides Direct Investment Fund V,<br>L.P.                   | 2019         | \$2,000,000 | \$2,018,030            | \$0                         | \$2,134,461 |         |  |  |  |  |
| HarbourVest 2019 Global Fund                                  | 2019         | \$4,000,000 | \$200,000              | \$0                         | \$200,000   |         |  |  |  |  |

IRRs for investments less than 2 years old are not shown.

IRRs for all funds are as of 9/30/2019.



| Annual Investment Expense Analysis<br>As Of December 31, 2019 |   |              |                     |               |  |  |  |  |
|---|---|--------------|---------------------|---------------|--|--|--|--|
| Name  | Fee Schedule  |              | Estimated Fee Value | Estimated Fee |  |  |  |  |
| Equity Assets   |   | \$88,627,124 |                     |               |  |  |  |  |
| Domestic Equity Assets  |   | \$64,573,826 |                     |               |  |  |  |  |
| RhumbLine S&P 500 Index                                       | 0.07% of First 25.0 Mil,<br>0.05% of Next 25.0 Mil,<br>0.04% Thereafter | \$19,614,469 | \$13,730            | 0.07%         |  |  |  |  |
| Fiduciary Large Cap Equity                                    | 0.66% of Assets   | \$26,005,351 | \$171,635           | 0.66%         |  |  |  |  |
| Frontier Capital Appreciation                                 | 0.79% of Assets   | \$18,954,006 | \$149,737           | 0.79%         |  |  |  |  |
| International Equity Assets                                   |   | \$24,053,298 |                     |               |  |  |  |  |
| International Developed Markets Equity Assets                 |   | \$17,481,489 |                     |               |  |  |  |  |
| Rhumbline MSCI EAFE Index                                     | 0.08% of First 25.0 Mil,<br>0.07% of Next 25.0 Mil,<br>0.05% Thereafter | \$17,481,489 | \$13,985            | 0.08%         |  |  |  |  |
| International Emerging Markets Equity Assets                  |   | \$6,571,809  |                     |               |  |  |  |  |
| DFA Emerging Markets  | 0.52% of Assets   | \$3,108,552  | \$16,164            | 0.52%         |  |  |  |  |
| Driehaus Emerging Market Equity                               | 0.90% of Assets   | \$3,463,257  | \$31,169            | 0.90%         |  |  |  |  |
| Fixed Income Assets   |   | \$85,266,414 |                     |               |  |  |  |  |
| Investment Grade Bonds Assets                                 |   | \$40,897,935 |                     |               |  |  |  |  |
| SSgA U.S. Aggregate Bond Index                                | 0.04% of Assets   | \$40,897,935 | \$16,359            | 0.04%         |  |  |  |  |
| High Yield Bond Assets  |   | \$19,629,557 |                     |               |  |  |  |  |
| Shenkman Capital  | 0.45% of Assets   | \$19,629,557 | \$88,333            | 0.45%         |  |  |  |  |
| TIPS Assets   |   | \$19,158,842 |                     |               |  |  |  |  |
| SSgA TIPS Index-NL  | 0.04% of Assets   | \$19,158,842 | \$7,664             | 0.04%         |  |  |  |  |
| Emerging Market Debt Assets                                   |   | \$5,580,081  |                     |               |  |  |  |  |
| Payden Emerging Market Bond                                   | 0.69% of Assets   | \$5,580,081  | \$38,503            | 0.69%         |  |  |  |  |
|   |   |              |                     |               |  |  |  |  |



| Name  | Fee Schedule   | Market Value  | Estimated Fee Value | Estimated Fee |
|---|--|---------------|---------------------|---------------|
| Real Estate Assets                                  |  | \$5,851,132   |                     |               |
| Open-Ended Real Estate                              |  | \$5,796,523   |                     |               |
| Clarion Partners                                    | 1.10% of Assets  | \$5,796,523   | \$63,762            | 1.10%         |
| Total Closed End Real Estate                        |  | \$54,609      |                     |               |
| Colony Realty Partners IV                           | 1.5% management fee based on<br>committed equity during the<br>investment period and invested equity<br>thereafter   | \$21,529      |                     |               |
| Rockwood Capital Real Estate Partners Fund XI, L.P. | 1.4% of committed capital during<br>investment period; 1.4% on invested<br>equity thereafter   | \$33,080      |                     |               |
| Private Equity Assets                               |  | \$7,631,210   |                     |               |
| North American Strategic Partners 2006              | 0.8% on drawn and undrawn capital less<br>investments sold or written off   5%<br>carried interest, 8% preferred return  | \$623,610     |                     |               |
| Ironsides Partnership Fund IV                       | 0% Management fee, 8% Preferred<br>Return, 5% Carried Interest   | \$1,574,679   |                     |               |
| Ironsides Direct Investment Fund IV                 | 0.5% Management fee, 8% Preferred<br>Return, 15% Carried Interest  | \$3,098,461   |                     |               |
| Ironsides Direct Investment Fund V, L.P.            | 0.5% Management fee, 8% preferred<br>return, 15% carried interest  | \$2,134,461   |                     |               |
| HarbourVest 2019 Global Fund                        | 0.69% average annual management<br>fee; 8.0% preferred return on<br>secondary and direct investments and<br>with corresponding carried interest of<br>12.5% on secondary and direct<br>investments | \$200,000     |                     |               |
| Cash  |  | \$249,681     |                     |               |
| Comerica Short Term Fund                            |  | \$249,681     |                     |               |
| Total   |  | \$187,625,561 | \$611,041           | 0.33%         |

# **Current Issues**



# **Asset Allocation Review**



**Asset Allocation Review** 

### Introduction

- This document evaluates the current asset allocation policy and presents an alternative asset allocation option for the System.
- The goal of this review is not to declare one portfolio the "right" choice or the only prudent choice, but to highlight the risk and return tradeoffs of different policy portfolios.
- The asset allocation review process highlights the natural tension between long-term goals and short-term risks, and should allow the System to make more informed decisions regarding portfolio positioning.



**Asset Allocation Review** 

### **Asset Allocation**

### What is Asset Allocation?

 Asset allocation refers to the distribution of assets across a number of asset classes that exhibit different correlations with each other. Each asset class exhibits a unique combination of risk and reward. The expected and realized long-term returns vary by asset class, as does the interim volatility of those returns. Some asset classes, like equities, exhibit high degrees of volatility, but also offer high returns over time. Other asset classes, like cash, experience very little volatility, but offer limited return potential.

### Why is Asset Allocation Important?

• The distribution of assets across various asset classes exerts a major influence on the return behavior of the aggregate pool over short and long time periods.

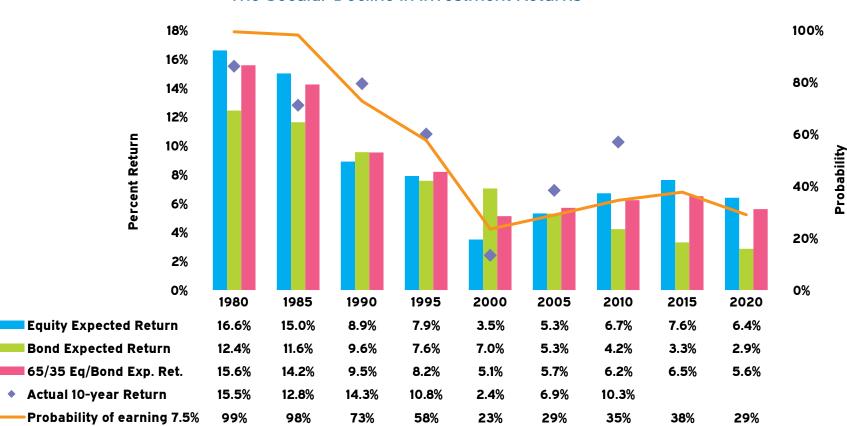
### How does Asset Allocation affect aggregrate performance?

• In addition to exhibiting unique characteristics, each asset class interacts differently with other asset classes. Because of low correlations, the likelihood that any two asset classes will move together in the same direction is limited, with the movement of one asset class often offsetting another's. Combining asset classes allows investors to control more fully the aggregate risk and return of their portfolios, and to benefit from the reduction in volatility that stems from diversification.

# MEKETA

### City of Marlborough Contributory Retirement System

### **Asset Allocation Review**



The Secular Decline in Investment Returns<sup>1</sup>

• The chart above illustrates that a portfolio comprising of 65% domestic stocks and 35% investment grade bonds has produced diminishing expected returns as well as actual returns over the past 30 years.

<sup>&</sup>lt;sup>1</sup> Expected return assumptions for 1) Bonds equals the yield of the ten-year Treasury plus 100 basis points, and 2) Equities equals the dividend yield plus the earnings yield of the S&P 500 index (using the inflation-adjusted trailing 10-year earnings). Probability calculation is for the subsequent ten years.



### **Asset Allocation Review**

|   | Current Policy<br>(%) | Proposed 1<br>(%) | Proposed 2<br>(%) | Proposed<br>Target Ranges (%) |
|---|-----------------------|-------------------|-------------------|-------------------------------|
| Growth/Equity                               | 50                    | 57                | 65                |                               |
| US Equity                                   | 33                    | 34                | 38                | 28-42                         |
| Developed Market Equity (non-US)            | 9                     | 10                | 12                | 5-15                          |
| Emerging Market Equity                      | 3                     | 8                 | 10                | 1-12                          |
| Private Equity                              | 5                     | 5                 | 5                 | 3-7                           |
| Credit                                      | 13                    | 14                | 11                |                               |
| High Yield Bonds                            | 10                    | 7                 | 5                 | 5-12                          |
| Private Debt Composite                      | 0                     | 4                 | 4                 | 0-5                           |
| Emerging Market Bonds (major)               | 3                     | 3                 | 2                 | 1-5                           |
| Rate Sensitive                              | 32                    | 20                | 12                |                               |
| Investment Grade Bonds                      | 22                    | 18                | 12                | 10-25                         |
| TIPS  | 10                    | 2                 | 0                 | 0-10                          |
| Real Assets                                 | 5                     | 9                 | 12                |                               |
| Real Estate                                 | 5                     | 7                 | 7                 | 2-10                          |
| Infrastructure (Non-Core Private)           | 0                     | 2                 | 5                 | 0-5                           |
| Expected Return (20 years)                  | 6.5                   | 7.2               | 7.8               |                               |
| Standard Deviation                          | 10.6                  | 12.6              | 14.2              |                               |
| Probability of Achieving 7.5% over 20 Years | 32.5                  | 45.4              | 52.6              |                               |

### Asset Allocation and Proposed Policy<sup>1</sup>

<sup>&</sup>lt;sup>1</sup> Expected return and standard deviation are based upon Meketa Investment Group's 2020 Annual Asset Study. Throughout this document, returns for periods longer than one year are annualized.



**Asset Allocation Review** 

### Infrastructure

### Asset Class Description

- The underlying foundation of basic services, facilities, and institutions upon which a community depends.
- Investable infrastructure includes the development and/or ownership of:
  - Transportation -- roads, bridges, airports
  - Environmental water, waste, sanitation
  - Energy pipelines, power generation and distribution
  - Communication -- cable, internet, phone networks
  - Social -- hospitals, schools, parks
- This is a relatively new asset class to US investors, but it has a longer history in Europe, Canada, and Australia.
- Investors can access infrastructure through public and private markets.

### Pros

- Equity-like returns.
- Provides a hedge against inflation.
- Low correlation to other asset classes.

### Cons

- Public to private assets may be subject to political pressures in some areas.
- Private market structures are illiquid and can use leverage.



**Asset Allocation Review** 

### **Private Debt**

### Asset Class Description

- Private debt investments provide alternative financing to businesses and assets in competition with traditional capital market or bank financing.
- Investors are compensated with incremental return in exchange for lower liquidity and serving as solution providers to these businesses.
- Sources of return include interest payments, cash distributions, upfront fees, and original issuance discount.
- Broad opportunity set combines yield-oriented and opportunistic strategies across multiple collateral types (asset-based, consumer, corporate and mortgage-related).
  - Cash flowing assets provide diversification, income, and lower portfolio volatility, while opportunistic provides the opportunity for higher returns.
- Although we are currently late in the credit cycle, this cycle continues to extend.

### Pros

- Opportunity for high return.
- Low correlation to other asset classes.
- Better terms than public credit.

### Cons

- Low liquidity.
- Higer risk than public credit counterparts.



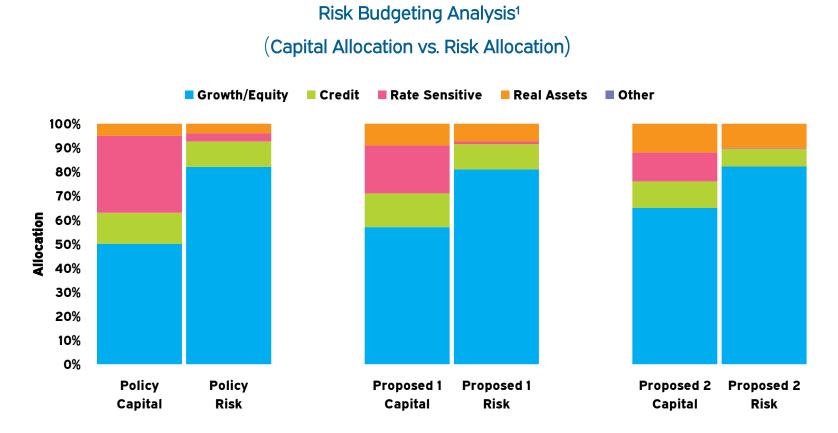
**Asset Allocation Review** 

### Proposed Policy Changes

- As demonstrated in the table, we propose a two-step glidepath for the System to transition to a new policy.
  - The two-step process would allow for a gradual transition of assets to a higher risk portfolio, so that the System can better position the assets to align with the current return objectives.
- The proposed policy represents a higher return portfolio compared to the current policy exceeding the System's assumed rate of return of 7.5% and has a higher standard deviation at 14.2% versus the current policy's 10.6%.
- While the glidepath includes the two-step transition, ultimately the total allocation to equities would increase by 15%.
  - US equities would increase by 5%, foreign equities by 3%, and emerging market equity by 7%.
- The System's allocation to high grade bonds assets would decrease by 20%.
  - The decrease would be 10% from investment grade bonds and 10% from TIPS, eliminating the target to the TIPS asset class.
- The System's allocation to Credit assets would decrease by 2%.
  - While high yield bonds would decrease by 5%, and emerging market bonds down by 1%, the new allocation to private debt would be 4%.
- The System's allocation to real assets would increase by 7%. Real estate would increase by 2%, and a new allocation to infrastructure would be 5% of the Total System.



**Asset Allocation Review** 



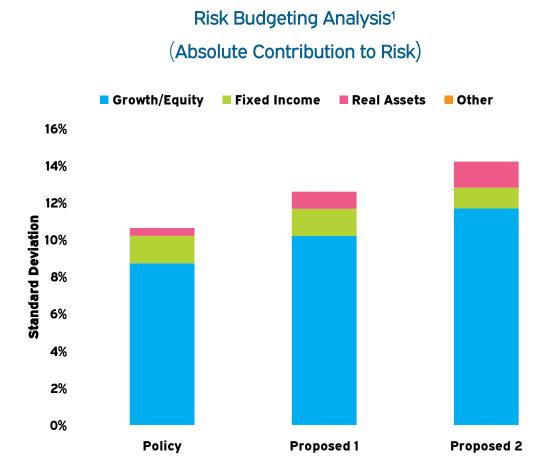
• Assets with low relative volatility, such as rate sensitive fixed income, contribute less to risk than their asset weighting implies.

<sup>&</sup>lt;sup>1</sup> Risk allocation is calculated by multiplying the weight of the asset class by its standard deviation and its correlation with the total portfolio and then dividing this by the standard deviation of the total portfolio.

# MEKETA

### City of Marlborough Contributory Retirement System

**Asset Allocation Review** 



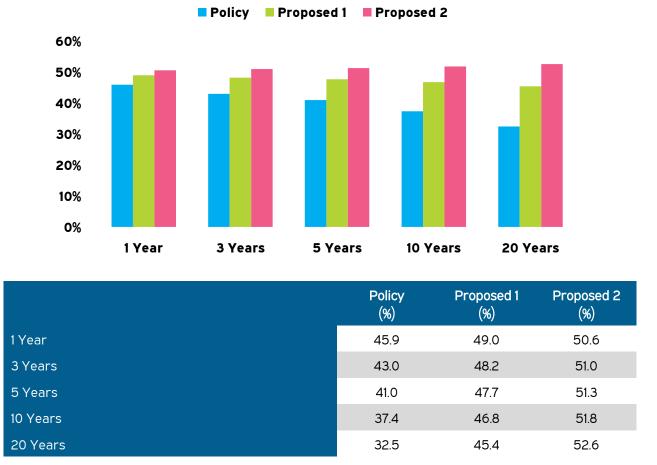
• In each policy option, equity risk dominates the risk profile of the portfolio.

MEKETA INVESTMENT GROUP

<sup>&</sup>lt;sup>1</sup> Contribution to risk is calculated by multiplying the weight of the asset class by its standard deviation and its correlation with the total portfolio.



**Asset Allocation Review** 



### Probability of Achieving Target Return<sup>1</sup>

• Proposed Policy 2 has the highest likelihood of producing the target return over a twenty year period.

<sup>&</sup>lt;sup>1</sup> Represents the probability of achieving a 7.5% return over the specified time horizon.



**Asset Allocation Review** 

### Summary and Conclusions

- As returns across asset classes have continued to diminish over the past 30 years, capital markets return assumptions for 2020 continue this decreased trend.
- As a result, in order to achieve the System's return objectives, it may be necessary to in turn increase the System's expected risk.
- The System should consider the addition of private debt and infrastructure in order to diversify the portfolio while increasing return potential.
- The proposed policies would increase the System's standard deviation while increasing expected return.



**Asset Allocation Review** 

### Meketa Investment Group 2020 Annual Asset Study Twenty-Year Annualized Return and Volatility Expectations for Major Asset Classes

|   | Annualized        | Annualized     | Annualized         |  |
|---|-------------------|----------------|--------------------|--|
|   | Compounded Return | Average Return | Standard Deviation |  |
| Asset Class                             | (%)               | (%)            | (%)                |  |
| Rate Sensitive                          |                   |                |                    |  |
| Cash Equivalents                        | 2.4               | 2.4            | 1.0                |  |
| Investment Grade Bonds                  | 3.0               | 3.1            | 4.0                |  |
| Long-term Government Bonds              | 3.2               | 3.9            | 12.0               |  |
| TIPS                                    | 2.9               | 3.1            | 7.0                |  |
| Credit                                  |                   |                |                    |  |
| High Yield Bonds                        | 5.2               | 5.8            | 11.0               |  |
| Bank Loans                              | 5.0               | 5.4            | 9.0                |  |
| Emerging Market Bonds (major; unhedged) | 4.5               | 5.1            | 11.O               |  |
| Emerging Market Bonds (local; unhedged) | 4.8               | 5.8            | 14.0               |  |
| Direct Lending - First Lien             | 6.2               | 6.8            | 11.0               |  |
| Direct Lending - Second Lien            | 7.5               | 8.6            | 15.0               |  |
| Mezzanine Debt                          | 7.0               | 8.1            | 15.0               |  |
| Distressed Debt                         | 7.0               | 9.0            | 20.0               |  |
| Equities                                |                   |                |                    |  |
| Public US Equity                        | 7.4               | 8.8            | 17.0               |  |
| Public Developed Market Equity          | 7.9               | 9.7            | 19.0               |  |
| Public Emerging Market Equity           | 9.1               | 12.0           | 24.0               |  |
| Private Equity Composite                | 9.4               | 12.8           | 26.0               |  |
| Real Assets                             |                   |                |                    |  |
| REITs                                   | 7.0               | 10.4           | 26.0               |  |
| Core Private Real Estate                | 6.3               | 6.9            | 11.0               |  |
| Value Added Real Estate                 | 8.4               | 10.0           | 18.0               |  |
| Opportunistic Real Estate               | 9.9               | 12.8           | 24.0               |  |
| High Yield Real Estate Debt             | 6.0               | 7.6            | 18.0               |  |
| Natural Resources (Private)             | 8.8               | 11.0           | 21.0               |  |
| Commodities                             | 4.3               | 5.7            | 17.0               |  |
| Infrastructure (Core)                   | 6.7               | 7.7            | 14.0               |  |
| Infrastructure (Non-Core)               | 9.1               | 11.5           | 22.0               |  |
| Other                                   | 2.1               | 1.0            |                    |  |
| Hedge Funds                             | 4.9               | 5.1            | 7.0                |  |
|   |                   | 0.1            | 1.0                |  |



**Asset Allocation Review** 

### Meketa Investment Group 2020 Annual Asset Study: Correlation Expectations

|                                  | Investment<br>Grade<br>Bonds | TIPS | High Yield<br>Bonds | US<br>Equity | Developed<br>Market<br>Equity | Emerging<br>Market<br>Equity | Private<br>Equity | Real<br>Estate | Natural<br>Resources<br>(private) | Commodities | Core<br>Infrastructure<br>(private) | Hedge<br>Funds |
|----------------------------------|------------------------------|------|---------------------|--------------|-------------------------------|------------------------------|-------------------|----------------|-----------------------------------|-------------|-------------------------------------|----------------|
| Investment Grade<br>Bonds        | 1.00                         |      |                     |              |                               |                              |                   |                |                                   |             |                                     |                |
| TIPS                             | 0.80                         | 1.00 |                     |              |                               |                              |                   |                |                                   |             |                                     |                |
| High Yield Bonds                 | 0.20                         | 0.30 | 1.00                |              |                               |                              |                   |                |                                   |             |                                     |                |
| US Equity                        | 0.05                         | 0.00 | 0.70                | 1.00         |                               |                              |                   |                |                                   |             |                                     |                |
| Developed Market<br>Equity       | 0.05                         | 0.15 | 0.70                | 0.90         | 1.00                          |                              |                   |                |                                   |             |                                     |                |
| Emerging Market<br>Equity        | 0.05                         | 0.15 | 0.70                | 0.80         | 0.90                          | 1.00                         |                   |                |                                   |             |                                     |                |
| Private Equity                   | 0.05                         | 0.05 | 0.65                | 0.85         | 0.80                          | 0.75                         | 1.00              |                |                                   |             |                                     |                |
| Real Estate                      | 0.20                         | 0.10 | 0.50                | 0.50         | 0.45                          | 0.40                         | 0.45              | 1.00           |                                   |             |                                     |                |
| Natural Resources<br>(private)   | 0.10                         | 0.10 | 0.45                | 0.65         | 0.60                          | 0.60                         | 0.55              | 0.45           | 1.00                              |             |                                     |                |
| Commodities                      | 0.05                         | 0.30 | 0.40                | 0.35         | 0.55                          | 0.60                         | 0.30              | 0.15           | 0.65                              | 1.00        |                                     |                |
| Core Infrastructure<br>(private) | 0.30                         | 0.30 | 0.60                | 0.55         | 0.55                          | 0.50                         | 0.45              | 0.60           | 0.60                              | 0.35        | 1.00                                |                |
| Hedge Funds                      | 0.05                         | 0.20 | 0.70                | 0.80         | 0.85                          | 0.85                         | 0.65              | 0.45           | 0.65                              | 0.65        | 0.60                                | 1.00           |



**Peer Fee Review** 



**Peer Fee Review** 

### In January, PERAC published its investment fee report for calendar year 2018

- The last version of this report, released in 2017 cover calendar year 2015, had various issues.
  - A close review of the report revealed numerous discrepancies.
    - Full accounting of performance and incentive fees appeared limited, many systems simply did not report them.
    - In some cases, systems reported no fees at all for investments that other systems reported significant fees for.
    - Some systems did not even submit fee schedules or submitted schedules with material errors.
- Meketa and other systems worked together to make PERAC aware of these shortcomings and defend the Board's approach to managing costs.



**Peer Fee Review** 

### Data quality in the 2018 report appears to have improved due to a number of factors

- PERAC specifically requests incentive and performance fees be reported separately on Schedule 7.
- More cross checks appear to have been performed to validate reported expenses.

### PERAC reports the System's fee at 0.38%, tied with 1 other System for the 5<sup>th</sup> cheapest fee level.

- The System's fee is substantially below the State and Teachers (0.55% each) as well as the median fee for all retirement systems (0.54%) and average fee for all systems (0.58%).
- Fee levels are tightly clustered around the State level more than 40% of systems are within 0.01% of the State fee level (0.54%-0.56%) while almost 60% are within 0.05% (0.50%-0.60%).
- Multiple ways to help control fees.
  - Renegotiate management fees (RFPs)
  - Relationship Pricing (e.g., Constitution, Payden)
  - Lineup changes
- We continue to believe the System's approach to fees makes sense.
  - Pay for strong managers where strong management is likely to add value.
  - Always negotiate.

## Appendices



Corporate Update

Meketa Investment Group Corporate Update

### Meketa Investment Group is proud to work for over 5 million American families everyday.

### Staff of 199, including 132 investment professionals and 40 CFA Charterholders

- 214 clients, with over 300 funds throughout the United States
- Significant investment in staff and resources
- Offices in Boston, Chicago, Miami, New York, Portland (OR), San Diego, and London
- We advise on \$1.4 trillion in client assets

MEKETA

Over \$100 billion in assets committed to alternative investments \_

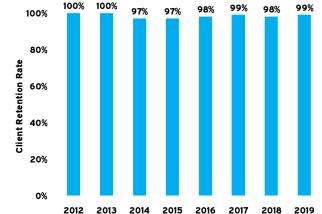
<sup>1</sup> On March 15, 2019, 31 employees joined the firm as part of the merger of Meketa Investment Group and Pension Consulting Alliance.

<sup>2</sup> Client Retention Rate is one minus the number of clients lost divided by the number of clients at prior year-end.

- Private Equity
  - Infrastructure
  - **Real Estate** Hedge Funds
- Natural Resources
- Commodities

### Client to Consultant Ratio<sup>1</sup>





### **Client Retention Rate<sup>2</sup>**

**Corporate Update** 

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| Domestic  | International  | Private  | Real   | Fixed   | Hedge   |  |
|---|--|--|--|---|---|--|
| Equities  | Equities   | Equity   | Assets   | Income  | Funds   |  |
| Passive<br>Enhanced Index<br>Large Cap<br>Midcap<br>Small Cap<br>Microcap<br>130/30 | <ul> <li>Large Cap<br/>Developed</li> <li>Small Cap<br/>Developed</li> <li>Emerging<br/>Markets</li> <li>Frontier Markets</li> </ul> | <ul> <li>Buyouts</li> <li>Venture Capital</li> <li>Private Debt</li> <li>Special Situations</li> <li>Secondaries</li> <li>Fund of Funds</li> </ul> | <ul> <li>Public REITs</li> <li>Core Real Estate</li> <li>Value Added<br/>Real Estate</li> <li>Opportunistic<br/>Real Estate</li> <li>Infrastructure</li> <li>Timber</li> <li>Natural<br/>Resources</li> <li>Commodities</li> </ul> | <ul> <li>Short-Term</li> <li>Core</li> <li>Core Plus</li> <li>TIPS</li> <li>High Yield</li> <li>Bank Loans</li> <li>Distressed</li> <li>Global</li> <li>Emerging<br/>Markets</li> </ul> | <ul> <li>Long/Short<br/>Equity</li> <li>Event Driven</li> <li>Relative Value</li> <li>Fixed Income<br/>Arbitrage</li> <li>Multi Strategy</li> <li>Market Neutr</li> <li>Global Macro</li> <li>Fund of Funds</li> <li>Portable Alph</li> </ul> |  |



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Credit Risk: Refers to the risk that the issuer of a fixed income security may default (i.e., the issuer will be unable to make timely principal and/or interest payments on the security.)

**Duration:** Measure of the sensitivity of the price of a bond to a change in its yield to maturity. Duration summarizes, in a single number, the characteristics that cause bond prices to change in response to a change in interest rates. For example, the price of a bond with a duration of three years will rise by approximately 3% for each 1% decrease in its yield to maturity. Conversely, the price will decrease 3% for each 1% increase in the bond's yield. Price changes for two different bonds can be compared using duration. A bond with a duration of six years will exhibit twice the percentage price change of a bond with a three-year duration. The actual calculation of a bond's duration is somewhat complicated, but the idea behind the calculation is straightforward. The first step is to measure the time interval until receipt for each cash flow (coupon and principal payments) from a bond. The second step is to compute a weighted average of these time intervals. Each time interval is measured by the present value of that cash flow. This weighted average is the duration of the bond measured in years.

**Information Ratio:** This statistic is a measure of the consistency of a portfolio's performance relative to a benchmark. It is calculated by subtracting the benchmark return from the portfolio return (excess return), and dividing the resulting excess return by the standard deviation (volatility) of this excess return. A positive information ratio indicates outperformance versus the benchmark, and the higher the information ratio, the more consistent the outperformance.

Jensen's Alpha: A measure of the average return of a portfolio or investment in excess of what is predicted by its beta or "market" risk. Portfolio Return- [Risk Free Rate+Beta\*(market return-Risk Free Rate)].

Market Capitalization: For a firm, market capitalization is the total market value of outstanding common stock. For a portfolio, market capitalization is the sum of the capitalization of each company weighted by the ratio of holdings in that company to total portfolio holdings; thus it is a weighted-average capitalization. Meketa Investment Group considers the largest 65% of the broad domestic equity market as large capitalization, the next 25% of the market as medium capitalization, and the smallest 10% of stocks as small capitalization.

Market Weighted: Stocks in many indices are weighted based on the total market capitalization of the issue. Thus, the individual returns of higher market-capitalization issues will more heavily influence an index's return than the returns of the smaller market-capitalization issues in the index.

Maturity: The date on which a loan, bond, mortgage, or other debt/security becomes due and is to be paid off.

**Prepayment Risk:** The risk that prepayments will increase (homeowners will prepay all or part of their mortgage) when mortgage interest rates decline; hence, investors' monies will be returned to them in a lower interest rate environment. Also, the risk that prepayments will slow down when mortgage interest rates rise; hence, investors will not have as much money as previously anticipated in a higher interest rate environment. A prepayment is any payment in excess of the scheduled mortgage payment.

**Price-Book Value (P/B) Ratio:** The current market price of a stock divided by its book value per share. Meketa Investment Group calculates P/B as the current price divided by Compustat's quarterly common equity. Common equity includes common stock, capital surplus, retained earnings, and treasury stock adjusted for both common and nonredeemable preferred stock. Similar to high P/E stocks, stocks with high P/B's tend to be riskier investments.



**Price-Earnings (P/E) Ratio**: A stock's market price divided by its current or estimated future earnings. Lower P/E ratios often characterize stocks in low growth or mature industries, stocks in groups that have fallen out of favor, or stocks of established blue chip companies with long records of stable earnings and regular dividends. Sometimes a company that has good fundamentals may be viewed unfavorably by the market if it is an industry that is temporarily out of favor. Or a business may have experienced financial problems causing investors to be skeptical about is future. Either of these situations would result in lower relative P/E ratios. Some stocks exhibit above-average sales and earnings growth or expectations for above average growth. Consequently, investors are willing to pay more for these companies' earnings, which results in elevated P/E ratios. In other words, investors will pay more for shares of companies whose profits, in their opinion, are expected to increase faster than average. Because future events are in no way assured, high P/E stocks tend to be riskier and more volatile investments. Meketa Investment Group calculates P/E as the current price divided by the I/B/E/S consensus of twelve-month forecast earnings per share.

**Quality Rating:** The rank assigned a security by such rating services as Fitch, Moody's, and Standard & Poor's. The rating may be determined by such factors as (1) the likelihood of fulfillment of dividend, income, and principal payment of obligations; (2) the nature and provisions of the issue; and (3) the security's relative position in the event of liquidation of the company. Bonds assigned the top four grades (AAA, AA, A, BBB) are considered investment grade because they are eligible bank investments as determined by the controller of the currency.

Sharpe Ratio: A commonly used measure of risk-adjusted return. It is calculated by subtracting the risk free return (usually three-month Treasury bill) from the portfolio return and dividing the resulting excess return by the portfolio's total risk level (standard deviation). The result is a measure of return per unit of total risk taken. The higher the Sharpe ratio, the better the fund's historical risk adjusted performance.

STIF Account: Short-term investment fund at a custodian bank that invests in cash-equivalent instruments. It is generally used to safely invest the excess cash held by portfolio managers.

**Standard Deviation**: A measure of the total risk of an asset or a portfolio. Standard deviation measures the dispersion of a set of numbers around a central point (e.g., the average return). If the standard deviation is small, the distribution is concentrated within a narrow range of values. For a normal distribution, about two thirds of the observations will fall within one standard deviation of the mean, and 95% of the observations will fall within two standard deviations of the mean.

**Style:** The description of the type of approach and strategy utilized by an investment manager to manage funds. For example, the style for equities is determined by portfolio characteristics such as price-to-book value, price-to-earnings ratio, and dividend yield. Equity styles include growth, value, and core.

Tracking Error: A divergence between the price behavior of a position or a portfolio and the price behavior of a benchmark, as defined by the difference in standard deviation.



**Yield to Maturity:** The yield, or return, provided by a bond to its maturity date; determined by a mathematical process, usually requiring the use of a "basis book." For example, a 5% bond pays \$5 a year interest on each \$100 par value. To figure its current yield, divide \$5 by \$95—the market price of the bond—and you get 5.26%. Assume that the same bond is due to mature in five years. On the maturity date, the issuer is pledged to pay \$100 for the bond that can be bought now for \$95. In other words, the bond is selling at a discount of 5% below par value. To figure yield to maturity, a simple and approximate method is to divide 5% by the five years to maturity, which equals 1% pro rata yearly. Add that 1% to the 5.26% current yield, and the yield to maturity is roughly 6.26%.

5% (discount)1% pro rata, plus6.26% (yield to maturity)5 (yrs. to maturity)5.26% (current yield)=6.26% (yield to maturity)

Yield to Worst: The lowest potential yield that can be received on a bond without the issuer actually defaulting. The yield to worst is calculated by making worst-case scenario assumptions on the issue by calculating the returns that would be received if provisions, including prepayment, call, or sinking fund, are used by the issuer.

**NCREIF Property Index (NPI):** Measures unleveraged investment performance of a very large pool of individual commercial real estate properties acquired in the private market by tax-exempt institutional investors for investment purposes only. The NPI index is capitalization-weighted for a quarterly time series composite total rate of return.

NCREIF Fund Index - Open End Diversified Core Equity (NFI-ODCE): Measures the investment performance of 28 open-end commingled funds pursuing a core investment strategy that reflects funds' leverage and cash positions. The NFI-ODCE index is equal-weighted and is reported gross and net of fees for a quarterly time series composite total rate of return.

Sources: Investment Terminology, International Foundation of Employee Benefit Plans, 1999. The Handbook of Fixed Income Securities, Fabozzi, Frank J., 1991

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Throughout this report, numbers may not sum due to rounding.

Returns for periods greater than one year are annualized throughout this report.

Values shown are in millions of dollars, unless noted otherwise.