FEBRUARY 14, 2022 TIME: 8:00 PM

IN CITY COUNCIL ABSENT

ADJOURNED: LOCATION: CITY HALL, 140 MAIN STREET, 2ND FLOOR

RECEIVED CITY CLERM'S OFFICE CITY OF MARL SAROUGH

CONVENED:

2022 FEB 10 P 12: 30

CITY COUNCIL AGENDA

This meeting of the City Council will be held in City Council Chambers on Monday, February 14, 2022 at 8:00 PM. PUBLIC ATTENDANCE IS PERMITED. This meeting will be televised on WMCT-TV (Comcast Channel 8 or Verizon/Fios Channel 34) or you can view the meeting using the link under the Meeting Videos tab on the city website (www.marlborough-ma.gov).

- 1. Minutes, City Council Meeting, January 24, 2022.
- 2. From Council President Ossing: Update from Mayor Vigeant regarding COVID-19.
- 3. Communication from the Mayor, re: Grant Acceptance in the amount of \$118,940.00 from the Massachusetts Department of Energy Resources awarded to the city to be used to update the energy management system and controls at the Freeman School.
- Communication from the Mayor, re: Mid-Year Transfer Requests totaling \$1,648,616.00 from various 4. departments for FY 22, which moves funds from and to accounts as outlined in the transfer sheets.
- Communication from the Mayor, re: Reappointments of John Usinas and Wayne Stanley to the 5. Disabilities Commission for 3-year terms respectively from date of Council confirmation.
- Communication from the Mayor, re: Reappointment of George LaVenture to the Planning Board for a 6. 5-year term to expire on February 1, 2027.
- 7. Communication from the Mayor, re: Proposed Amendment to the City Code, Chapter 125 §6 "Salary Schedule" to amend the salary for the Parking Enforcement Officer.
- Communication from the Mayor, re: Succession Planning Project Information. 8.
- Communication from Solicitor Jason Grossfield, re: Application for Site Plan Approval from Aubuchon 9. Realty Company, Inc., related to the proposed expansion and upgrade of the retail plaza within the Wayside District, at 661 Boston Post Road East, in proper legal form, Order No. 21-1008418B.
- 10. Application for Renewal of Taxi/Livery License from Katsunori Tanaka d/b/a Global Limousine & Tour Services, 17 Eager Court.
- 11. Application for Taxi/Livery License from Josiah Ihechukwu d/b/a ROA Health System, to operate a Livery Service, 43 Bowstring Way.
- 12. Communication from Engineering Design Consultants on behalf of Lacombe Business Center, re: Sewer Taking and Easement relative certain parcels on Lacombe Street.

Electronic devices, including laptops, cell phones, pagers, and PDAs must be turned off or put in silent mode upon entering the City Council Chamber, and any person violating this rule shall be asked to leave the chamber. Express authorization to utilize such devices may be granted by the President for recordkeeping purposes.

- Communication from the Central MA Mosquito Control Project, re: Budget Notification for FY23 and Compliance Certification Policy.
- 14. Minutes of Boards, Commissions and Committees:
 - a) School Committee, January 11, 2022 & January 25, 2022.
 - b) Board of Assessors, November 30, 2021.
 - c) Board of Registrars, November 16, 2020.
 - d) Conservation Commission, January 6, 2022 & January 20, 2022.
 - e) Cultural Council, August 3, 2021, October 6, 2021, November 3, 2021, December 1, 2021 & December 8, 2021.
 - f) Historical Commission, December 16, 2021.
 - g) Library Board of Trustees, January 4, 2022.
 - h) Planning Board, December 20, 2021.
 - i) Zoning Board of Appeals, February 1, 2022.

15. CLAIMS:

- a) Roee Agami, 48 Kinder Circle, pothole or other road defect.
- b) Yola Paul Bazile, 159 West Main Street, other property damage and/or personal injury.
- c) Brian Higgins, 23 Grace Circle, other property damage and/or personal injury.
- d) Peter M. Jones, 36 Morrissey Road, residential mailbox claim (2a).
- e) Laura LeClair, 607 Brigham Street, residential mailbox claim (2a).
- f) David Maheux, 76 Morrissey Road, residential mailbox claim (2b).
- g) Janet Smith, 117 Upland Road, residential mailbox claim (2b).

REPORTS OF COMMITTEES:

UNFINISHED BUSINESS:

Councilors-at-Large

Mark A. Oram Michael H. Ossing Samantha Perlman Kathleen D. Robey



Ward Councilors

Ward 1 - Laura J. Wagner

Ward 2 - David Doucette

Ward 3 - J. Christian Dumais

Ward 4 Teona C. Brown

Ward 5 John J. Irish

Ward 6 - Sean A. Navin-Ward 7 - Donald R. Landers, Sr.

Council President Michael H. Ossing

Council Vice-President Kathleen D. Robey

CITY OF MARLBOROUGH CITY COUNCIL MEETING MINUTES MONDAY, JANUARY 24, 2022

The regular meeting of the City Council was held on Monday, January 24, 2022 at 8:00 PM in City Council Chambers, City Hall. City Councilors Present: Ossing, Wagner, Doucette, Dumais, Brown, Irish, Navin, Landers, Oram, Perlman & Robey. Meeting adjourned at 8:26 PM.

Motion by Councilor Dumais, seconded by the Chair to adopt the following:

ORDERED: That the Minutes of the City Council meeting, December 20, 2021, FILE; adopted.

Motion by Councilor Dumais, seconded by the Chair to adopt the following:

ORDERED: That the Minutes of the City Council meeting, January 3, 2022, FILE; adopted.

Mayor Vigeant provided the City Council with an update on COVID-19 and city events.

Motion by Councilor Dumais, seconded by the Chair to adopt the following:

ORDERED: That the Communication from City Council President Ossing re: City Council Regular Meeting Schedule and City Council Committee Assignments for Legislative Year 2022, FILE; adopted.

Motion by Councilor Dumais, seconded by the Chair to adopt the following:

ORDERED: That the Communication from President Ossing, re: Appointment of Ward 1 Councilor Laura Wagner to the Municipal Aggregation Committee, pursuant to Council Order No. 19-1007578B, FILE; adopted.

Motion by Councilor Irish, seconded by the Chair to adopt the following:

ORDERED: Under authority of MGL Chapter 44, Section 53A, the City Council hereby APPROVES the Gift Acceptances totaling \$6,800.00 awarded to the Council on Aging to be used as outlined; adopted.

- a) In the amount of \$5,000.00 from the Estate of Ernest Ginnetti for programming and the game room.
- b) In the amount of \$1,000.00 from the Marlborough Foundation to refurbish the pool tables in the billiards room.
- c) In the amount of \$800.00 from Boston Scientific for fuel assistance for seniors in need.

Motion by Councilor Irish, seconded by the Chair to adopt the following:

ORDERED: Under authority of MGL Chapter 44, Section 53A, the City Council hereby **APPROVES** the Grant Acceptance in the amount of \$26,667.00 from the Department of Fish and Game awarded to the Conservation Commission to be used to expand and restore the Desert Natural areas; adopted.

Motion by Councilor Irish, seconded by the Chair to adopt the following:

ORDERED: Under authority of MGL Chapter 44, Section 53A, the City Council hereby APPROVES the Grant Acceptance in the amount of \$18,000.00 from the Department of Environmental Protection awarded to the Department of Public Works to be used to offset the rising costs of processing recyclable materials; adopted.

Motion by Councilor Irish, seconded by the Chair to adopt the following:

ORDERED: That the Transfer Request in the amount of \$311,945.00 which moves funds from Reserved for Salaries Account to Sick Leave Buy Back to fund the recent and upcoming retirements from the Police and Fire Departments, APPROVED; adopted.

		1 - 1 - 1		MARLBOROUGH TRANSFERS -			
	DEPT:	Various			FISCAL YEAR:	2022	
Available		FROM ACCOUNT:			TO ACCOUNT:		Available
Balance	Amount	Org Code Object	Account Description:	Amount	Org Code Object	Account Description:	Balance
\$982,574.00	\$311,945.00	1 1990006 57820	Reserve for Salaries	\$153,575.00	12200003 51920	Sick Leave Buy Back	\$106,994.20
	Reason:	-			Retirement payouts	· · · · · · · · · · · · · · · · · · ·	
i				\$158,370.00	<u>12100003</u> <u>51920</u>	Sick Leave Buy Back	\$105,841.39
		1		<u>.</u>	Retirement payouts	1/.	
	\$311,945.00	Total		\$311,945.00	Total		

Motion by Councilor Dumais, seconded by the Chair to adopt the following:

ORDERED: That the Reappointment of David Giorgi as Police Chief for a four-year term to expire on August 20, 2025, referred to the PERSONNEL COMMITTEE; adopted.

Motion by Councilor Dumais, seconded by the Chair to adopt the following:

ORDERED: That the Reappointment of Police Chief David Giorgi as Keeper of the Lock-Up for a term of one year in accordance with MGL Chapter 40 §35, FILE; adopted.

Motion by Councilor Dumais, seconded by the Chair to adopt the following:

ORDERED: That the Appointment of Jeremy McManus to the position of Assistant City Solicitor for a term of three years effective from date of confirmation, referred to the PERSONNEL COMMITTEE; adopted.

Motion by Councilor Dumais, seconded by the Chair to adopt the following:

ORDERED: That the Appointment of Sarah Hough to the Historical Commission for a term of three years effective from date of confirmation, referred to the PERSONNEL COMMITTEE; adopted.

Motion by Councilor Robey, seconded by the Chair to adopt the following:

ORDERED: That the Communication from Solicitor Jason Grossfield, re: Request for Executive Session to discuss litigation strategy relative to WP Marlborough MA Owner, LLC v. Marlborough City Council, MOVED TO AFTER AGENDA ITEM #23; adopted.

Motion by Councilor Robey, seconded by the Chair to adopt the following:

ORDERED: That the Request for Approval of a Flat Wall Sign, Wellisandra Boutique, 56 Apex Drive, Suite B, within the Hospitality and Recreation Mixed Use Overlay District (HRMUOD), Order No. 16/22-1006443, APPROVED; adopted.

Motion by Councilor Robey, seconded by the Chair to adopt the following:

ORDERED: That the Communication from Attorney Brian Falk on behalf of Vedi Naturals, LLC, re: Signage Package and notification of Business Name for Kosa Dispensary the planned retail marijuana establishment to be located at 505 Boston Post Road West, FILE; adopted.

Motion by Councilor Robey, seconded by the Chair to adopt the following:

ORDERED: That the Minor Modification of an LED Sign Special Permit, from Attorney Sem Aykanian on behalf Main Street Bank, to allow for a minimally larger sign (plans attached hereto) that is more structurally sound and esthetically pleasing at 81 Granger Boulevard, APPROVED; adopted.

Motion by Councilor Dumais, seconded by the Chair to adopt the following:

ORDERED: That the Communication from National Grid, re: Notice of upcoming sideline vegetation management within the electric transmission right-of-way easement, FILE; adopted.

Motion by Councilor Dumais, seconded by the Chair to adopt the following:

ORDERED: That the Communication from Local Election Districts Review Commission, re: Notice of approval of updated Reprecincting Map for the City of Marlborough, FILE; adopted.

Motion by Councilor Dumais, seconded by the Chair to adopt the following:

ORDERED: That the Communication from Doug Pizzi, re: Mask and other mandates to protect against COVID, FILE; adopted.

Motion by Councilor Doucette, seconded by the Chair to adopt the following:

ORDERED: That the Minutes of following Boards, Commissions and Committees, FILE; adopted.

- a) School Committee, December 14, 2021.
- b) Conservation Commission, November 18, 2021 & December 7, 2021.
- c) Planning Board, December 6, 2021.
- d) Zoning Board of Appeals, January 4, 2022.

Motion by Councilor Doucette, seconded by the Chair to adopt the following:

ORDERED: That the following CLAIMS, referred to the LEGAL DEPARTMENT; adopted.

- a) Dana King, 290 Desimone Drive, residential mailbox claim (2b).
- b) Damaris Lopez, 276 Main Street, #19, other property damage and/or personal injury.

Reports of Committees:

THERE WERE NO REPORTS OF COMMITTEE.

Motion by Councilor Irish, seconded by the Chair to adopt the following:

- ORDERED: BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARLBOROUGH THAT THE CITY CODE OF THE CITY OF MARLBOROUGH, AS AMENDED, BE FURTHER AMENDED AS FOLLOWS:
 - I. By amending Chapter 608 ("Water"), Section 608-11 ("Entrance Fees") by inserting a new A(2)(c) to read as follows:
 - (c) Entrance fee for non-residential use with demonstrated or expected significant flows (greater than 5,000 gallons per day), or for buildings designed for uses with expected significant flows such as Good Manufacturing Practice (GMP) Buildings, shall also be subject to an additional fee of \$1.00 per square foot of building area.
 - II. By amending Section 608-11(B)(3) to read as follows (new text shown as <u>underlined</u>):

Commercial or industrial subdivision or development. The entrance fee shall be \$3,000 for each connection of the secondary or branch mains or mains to the City main, plus the nonresidential entrance fee listed in § 608-11A for each service connected to the branch or secondary main, and, if applicable, the significant flow fee listed in §608-11(A)(2)(c).

III. By amending Chapter 510 ("Sewer"), Section 510-4 ("Building Sewer Connections") by inserting a new A(1)(c)[3] to read as follows:

Entrance fee for non-residential use with demonstrated or expected significant flows (greater than 5,000 gallons per day), or for buildings designed for uses with expected significant flows such as Good Manufacturing Practice (GMP) Buildings, shall also be subject to an additional fee of \$1.67 per square foot of building area.

- IV. By amending Section 510-4(A)(6)(c) to read as follows (new text shown as underlined):
 - (c) Commercial or industrial subdivision or development. The entrance fee shall be \$5,000 for each connection of the secondary or branch main or mains to the City main, plus the nonresidential entrance fee listed in Subsection A(1)(c) for each service connected to the branch or secondary main, and, if applicable, the significant flow fee listed in §510-4(A)(1)(c)[3].

V. Effective Date. These amendments shall take effect upon passage and shall apply to connections for nonresidential uses that have not received a building permit as of the effective date of these amendments.

APPROVED.

First Reading, suspended; Second Reading, adopted; Passage to Enroll, adopted; Passage to Ordain; adopted. No objection to passage in one evening.

Motion by Councilor Robey, seconded by the Chair to adopt the following:

ORDERED: That the Marlborough City Council meet in Executive Session under Purpose 3 of the Open Meeting Law, MGL Chapter 30A §21(a)(3) to "discuss strategy with respect to litigation if an open meeting may have a detrimental effect on the litigating position of the public body" regarding the pending matter, WP Marlborough MA Owner, LLC v. Marlborough City Council (Land Court No. 21 MISC 000451), as the chair hereby declares that discussion in an open session may have a detrimental effect on the City and the City Council's litigating position.

The City Council will not re-convene in open session after the Executive Session.

APPROVED.

Yea: 11 - Nay: 0

Yea: Wagner, Doucette, Dumais, Brown, Irish, Navin, Landers, Oram, Ossing, Perlman, & Robey.

Motion by Councilor Robey, seconded by the Chair to adopt the following:

ORDERED There being no further business, the regular meeting of the City Council is herewith adjourned at 8:26 PM; adopted.



140 Main Street Marlborough, Massachusetts 01752 508.460.3770 Fax 508.460.3698 TDD 508.460.3610 www.marlborough-ma.gov

Ryan P. Egan
EXECUTIVE SECRETARY

February 10, 2022

Council President Ossing Marlborough City Council 140 Main Street Marlborough, MA 01752

RE: Grant acceptance - DOE Green Communities Competitive Grant Award

Honorable President Ossing and Councilors,

Enclosed for your review and approval is a grant acceptance in the amount of \$118,940.00 for an upgraded energy management system and controls for the Freeman School that houses our Early Childhood Center.

I would like to take this opportunity to thank the Massachusetts Department of Energy Resources for their support. This will allow us to continue our effort on reducing energy use and carbon emissions as outlined in Conservation Officer Priscilla Ryder's enclosed documentation.

If you have any questions, please do not hesitate to contact me or Priscilla Ryder.

Sincerely,

Arthur G. Vigeant

Mayor

Enclosures



City of Marlborough Conservation Commission

140 Main Street Marlborough, Massachusetts 01752 Tel. (508) 460-3768 Facsimile (508) 460-3747

February 7, 2022

Arthur Vigeant, Mayor 140 Main St. City Hall Marlborough, MA 01752

RE: DOER Green Communities Competitive Grant Award \$118,940.00

Dear Mayor Vigeant,

The City of Marlborough, through the Green Communities program has been awarded a 2022 Green Communities Competitive Grant of \$118,940. This funding will allow the city to continue to improve on energy efficiency measures to reduce energy use and carbon emissions and save on energy costs. This grant will be used to make two energy efficiency improvements at the Freeman School which will save considerable energy and money annually as follows:

- 1. Install a new energy management system controller. This new system will allow for a centralized control mechanism for scheduling the heating, cooling, hot water, ventilation equipment to either turn on or turn down depending on the building needs. This project will ensure a more efficiently run building, using less electricity and gas, to heat/cool and run the building. Annual kWh and Therms savings are anticipated to be 10,880 kWh and 2412 Therms. Projected annual savings from this measure will be \$4,502.80
- 2. Install full direct digital control over each of the 18 ventilator units in the school classrooms. Each classroom will have new equipment to allow remote control scheduling and alarming and will tie into the city-wide energy management network (noted it item 1 above). These new controls will ensure a more efficiently run building, using less electricity and gas, to heat/cool and run the building. Annual kWh savings are anticipated to be 82,080 kWh. Projected annual savings for this measure will be \$13,951.40.

We are excited to be able to make these improvements. Please let me know if you have any questions.

Priscilla Ryder

Sincerely.

Conservation/ Sustainability Officer

Cc: Diane Smith

CITY OF MARLBOROUGH NOTICE OF GRANT AWARD

DEPARTMENT:	Conservation/Sustainability	DATE:	2-7-22			
PERSON RESPONSIBLE FOR GRANT EXPENDITURE: Priscilla Ryder						
NAME OF GRANT:	Green Communities Competitive Gra	nt				
GRANTOR:	Massachusetts Department of Energy	/ Resources				
GRANT AMOUNT:	\$118,940.00					
GRANT PERIOD:	Feb. 2022 – Sept. 2023					
SCOPE OF GRANT/ ITEMS FUNDED	. Energy management system and co	ntrols for Freeman Sch	nool			
IS A POSITION BEING CREATED:	No					
IF YES:	CAN FRINGE BENEFITS BE PAID F	ROM GRANT?	N/A			
ARE MATCHING CITY FUNDS REQUIRED?	None					
IF MATCHING IS NON-MONE	TARY (MAN HOURS, ETC.) PLEASE S	SPECIFY:				
IF MATCHING IS MONETARY PLEASE GIVE ACCOUNT NUMBER AND DESCRIPTION OF CITY FUNDS TO BE USED:						
ANY OTHER EXPOSURE TO	CITY?					
IS THERE A DEADLINE FOR CITY COUNCIL APPROVAL? As soon as possible						

DEPARTMENT HEAD MUST SUBMIT THIS FORM, A COPY OF THE GRANT APPROVAL, AND A COVER LETTER TO THE MAYOR'S OFFICE REQUESTING THAT THIS BE SUBMITTED TO CITY COUNCIL FOR APPROVAL OF DEPARTMENT TO EXPEND THE FUNDS RECEIVED FOR THE PURPOSE OF THE GRANT



COMMONWEALTH OF MASSACHUSETTS EXECUTIVE OFFICE OF ENERGY AND ENVIRONMENTAL AFFAIRS DEPARTMENT OF ENERGY RESOURCES

100 CAMBRIDGE ST., SUITE 1020 BOSTON, MA 02114

> Telephone: 617-626-7300 Facsimile: 617-727-0030

Charles D. Baker Governor

Karyn E. Polito Lt. Governor Kathleen A. Theoharides Secretary

Patrick C. Woodcock Commissioner

January 28, 2022

Arthur G Vigeant, Mayor City of Marlborough 140 Main Street Marlborough, MA 01752

Dear Mayor Vigeant:

I am pleased to inform you that the Department of Energy Resources (DOER) Green Communities Division has approved an award of \$118,940 for the following projects proposed in the City of Marlborough's Green Communities Competitive Grant application.

List of projects funded:

- \$44,008, ECLC Freeman School Energy Management System (EMS) controller upgrade
- \$74,932, ECLC Freeman School Pneumatic to DDC conversion

The Division reviewed Marlborough's grant application and has determined these are viable projects that meet the eligibility requirements of our Competitive Grant program. Please note that, due to the competitive nature of this grant program, the use of these funds is restricted to the specifically-approved projects listed above.

Jane Pfister, Green Communities Grant Coordinator, will follow up with the contact person listed in your competitive grant application to discuss next steps, including coordination of the grant contract process. The Green Communities Division looks forward to working with the City of Marlborough on your grant projects. We congratulate you on your grant award and applaud your efforts to create a cleaner energy future for your community and the Commonwealth as a whole.

Please do not hesitate to contact me at 617-823-4029 or by email at <u>Joanne.Bissetta@mass.gov</u> with any questions you may have regarding your grant award.

Sincerely,

Joanne Bissetta, Director

Green Communities Division

Cc: Priscilla Ryder, Conservation/Sustainabilty

- Bih

Kelly Brown, Central Green Communities Regional Coordinator



140 Main Street Marlborough, Massachusetts 01752 508.460.3770 Fax 508.460.3698 TDD 508.460.3610 www.marlborough-ma.gov

Ryan P.`Egan EXECUTIVE SECRETARY

February 10, 2022

Council President Ossing Marlborough City Council 140 Main Street Marlborough, MA 01752

RE: Mid-year transfer requests

Honorable President Ossing and Councilors,

Enclosed for your review and approval are mid-year transfer requests totaling \$1,648,616.00 from several City departments, as well as letters detailing the purposes as follows:

- Auditor Diane Smith has compiled a transfer request in the amount of \$1,439,076.00 to
 cover the costs of our fully executed contractual bargaining agreements. The Fire
 Department is the only union not included as their contract has yet to be fully negotiated.
 This transfer will also cover the \$500.00 vaccine incentive payment for all eligible City
 and School employees.
- Our office is requesting a transfer for \$6,000.00 to cover the Public Service Employment Program for June. Funding will come from the Events Coordinator line item.
- The Legal office will require a transfer for \$15,000.00 for claims and judgements.
- The Building Department will require a transfer for \$23,540.00 for outstanding invoices for contract services.
- The Human Resource Department anticipates a shortfall of \$39,000.00 to cover the costs of planned training for this fiscal year and pre-employment physicals.
- The Fire Department will require a transfer for \$5,000.00 for equipment repair and maintenance.

• The Department of Public Works is requesting a transfer in the amount of \$121,000.00 to cover various expenses.

I anticipate there will be questions, and my staff and I look forward to discussing at a future Finance Committee meeting.

Thank you for your consideration.

Sincerely,

Mayor

Enclosures

		BUDGET TRANSFERS							
	DEPT:	Various				FISCAL YEA	AR:	2022	
		FROM ACCOUN	NT:			TO ACCOU	NT:		
Available Balance	Amount	Org Code OI	bject	Account Description:	Amount	Org Code	Object	Account Description:	Available Balance
\$670,629.00	\$670,629.00	11990006	57820	Reserve for Salaries	\$2,237.00	11110002	50350	City Council Sect	\$30,110.00
	Reason:				Reason:	Contractual	Obligation		
\$6,909,493.00	\$768,447.00	10000_	35900	Undesignated Fund	\$3,515.00	11110003	50070	City Councilors	\$46,536.00
	Reason:				Reason:	Contractual	Obligation		
					\$3,189.00	11210001	50010	Mayor	\$42,995.00
					Reason:	Contractual	Obligation		
					\$2,097.00	11210001	50321	Exec Aide to Mayor	\$28,240.00
					Reason:	Contractual	Obligation		
					\$1,724.00	11210002	50590	Exec Secretary	\$23,247.00
					Reason:	Contractual	Obligation		
					\$976.00	11330001	50015	Finance Director/Treas	\$45,067.00
					Reason:	Contractual	Obligation		
					\$4,043.00	11330002	50062	Finance Assistant	\$53,861.00
					Reason:	Contractual (Obligation		
					\$866.00	11330002	50520	Principal Clerk	\$20,829.00
					Reason:	Contractual (Obligation		
					\$3,450.00	11350001	50020	Auditor	\$46,354.00
					Reason:	Contractual (Obligation	-	
					\$430.00	11350001	50174	Procurement Officer	\$35,713.00
					Reason:	Contractual (Obligation		

2/9/2022

CITY OF MARLBOROUGH BUDGET TRANSFERS --

DEPT: Various

FROM ACCOUNT:

FISCAL YEAR:

2022

TO ACCOUNT:

\$1,642.00	11350002 50520	Principal Clerk	\$21,823.00
Reason:	Contractual Obligation		,
\$1,716.00	11410002 50550	Head Clerk	\$23,669.00
Reason:	Contractual Obligation		
\$3,837.00	11510001 50030	City Solicitor	\$51,545.00
Reason:	Contractual Obligation		
\$566.00	11520001 50530	HR Director	\$41,625.00
Reason:	Contractual Obligation		
\$1,871.00	11520001 50532	HR Assistant	\$25,195.00
Reason:	Contractual Obligation		,
\$1,477.00	11520002 50775	Admin Assistant	\$19,921.00
Reason:	Contractual Obligation		
\$1,821.00	11550001 50014	Director IT	\$24,527.00
Reason:	Contractual Obligation		
\$2,202.00	11550001 50210	Sr System Analyst	\$29,207.00
Reason:	Contractual Obligation		
\$2,634.00	1155001 50213	Network Engineer	\$36,149.00
Reason:	Contractual Obligation		
\$7,128.00	11550001 50385	Electrician	\$24,965.00
Reason:	Contractual Obligation		

DEPT:

Various

FROM ACCOUNT:

FISCAL YEAR:

2022

\$2,720.00	TO ACCOUNT: 11610001 50050	City Clerk	\$39,146.00
Reason:	Contractual Obligation		-
\$1,999.00	11610002 50290	Assist City Clerk	\$26,885.00
Reason:	Contractual Obligation		-
\$1,426.00	11610002 50770	Senior Clerk	\$18,681.00
Reason:	Contractual Obligation		-
\$812.00	11650003 51110	License Comm Member	s \$1,231.00
Reason:	Contractual Obligation		
\$4,012.00	11920001 50292	Bidg Maint Craftsman	\$68,030.00
Reason:	Contractual Obligation		
\$1,928.00	11920001 50385	Electrician	\$25,534.00
Reason:	Contractual Obligation		
\$1,785.00	11920001 50690	Foreman	\$27,669.00
Reason:	Contractual Obligation		
\$22,172.00	12100001 50140	Police Chief	\$60,390.00
Reason:	Contractual Obligation		
\$346,543.00	12100001 50420	Police Officers	\$91,573.00
Reason:	Contractual Obligation		
\$4,659.00	12100001 50500	Police Captains	\$91,573.00
Reason:	Contractual Obligation		
\$23,900.00	12100001 50510	Police Lieutenants	\$200,613.00
Reason:	Contractual Obligation		

DEPT:

Various

FROM ACCOUNT:

FISCAL YEAR:

2022

TO ACCOUNT:

\$49,932.00	12100001 50820	Sergeants	\$350,843.00
Reason:	Contractual Obligation		
\$3,305.00	12100002 50520	Principal Clerk	\$43,626.00
Reason:	Contractual Obligation		
\$6,821.00	12100003 51213	Dispatchers	\$190,036.00
Reason:	Contractual Obligation		
\$1,961.00	12100003 51214	Public Safety Assistant	\$26,011.00
Reason:	Contractual Obligation		
\$4,940.00	12200001 50130	Fire Chief	\$68,830.00
Reason:	Contractual Obligation		
\$2,032.00	12200002 50062	Finance Assistant	\$26,919.00
Reason:	Contractual Obligation		
\$6,121.00	12410001 50095	Asst Bldg Commissioner	\$11,715.00
Reason:	Contractual Obligation		
\$2,470.00	12410001 50109	Environmental Officer	\$33,213.00
Reason:	Contractual Obligation		
\$37,249.00	12410001 50260	Local Inspector	\$64,392.00
Reason:	Contractual Obligation		
\$3,651.00	12410001 50370	Plumbing Inspector	\$27,823.00
Reason:	Contractual Obligation		
\$3,395.00	12410001 50380	Electrical Inspector	\$28,079.00

DEPT: Various

FROM ACCOUNT:

FISCAL YEAR:

2022

TO ACCOUNT:
Reason: Contractual Obligation

\$10,400.00 12410001 50960 Asst Plmbg Inspector \$4,150.00 Reason: Contractual Obligation \$5,642.00 13032001 50292 \$60,821.00 Bldg Maint Craftsman Reason: Contractual Obligation \$3,828.00 13032001 50385 Electrician \$25,803.00 Reason: Contractual Obligation \$10,743.00 13032001 50386 **HVAC** \$51,602.00 Reason: Contractual Obligation \$98.00 50690 13032001 \$32,231.00 Foreman Reason: Contractual Obligation \$3,839.00 14000001 50600 **DPW Commissioner** \$53,559.00 Contractual Obligation Reason: \$3,293.00 14000001 50630 \$44,249.00 Asst DPW Commissioner Reason: Contractual Obligation \$1,950.00 14000002 50062 Financial Analyst \$26,538.00 Reason: Contractual Obligation \$1,137.00 50550 \$23,664.00 14000002 Head Clerk Reason: Contractual Obligation \$2,486.00 \$32,924.00 14001101 50108 GIS Administrator Reason: Contractual Obligation \$3,293.00 14001101 50640 \$44,249.00 City Engineer

DEPT:

Various

FROM ACCOUNT:

FISCAL YEAR:

2022

TO ACCOUNT:

Reason:	Contractual Obligation		
\$11,471.00	14001101 50700	Grade 2 Engineer Aide	\$25,451.00
Reason:	Contractual Obligation		
\$2,955.00	14001301 50660	General Foreman	\$39,147.00
Reason:	Contractual Obligation		
\$7,389.00	14001301 50690	Foreman	\$97,860.00
Reason:	Contractual Obligation		
\$18,262.00	14001303 50740	Equipment Operators	\$349,831.00
Reason:	Contractual Obligation		
\$2,463.00	14001401 50690	Foreman	\$32,620.00
Reason:	Contractual Obligation		
\$2,955.00	14001401 50692	Super Auto Maint	\$39,147.00
Reason:	Contractual Obligation		
\$2,955.00	14001501 50680	General Foreman	\$39,147.00
Reason:	Contractual Obligation		
\$7,390.00	14001501 50690	Foreman	\$97,860.00
Reason:	Contractual Obligation		
\$2,463.00	14003001 50690	Foreman	\$32,620.00
Reason:	Contractual Obligation		
\$2,196.00	14920001 50110	Recreation Director	\$34,755.00
Reason:	Contractual Obligation		

DEPT: Various

FROM ACCOUNT:

FISCAL YEAR:

2022

\$1,892.00	TO ACCOUNT: 14920001 50166	Recreation Prog Mgr	\$25,092.00
Reason:	Contractual Obligation		
\$1,426.00	14920002 50770	Senior Clerk	\$18,681.00
Reason:	Contractual Obligation		
\$2,980.00	15120001 50605	Director of Public Health	\$40,154.00
Reason:	Contractual Obligation		
\$2,054.00	15120002 50520	Principal Clerk	\$20,509.00
Reason:	Contractual Obligation		
\$311.00	15120003 50990	Board of Health Members	\$863.00
Reason:	Contractual Obligation		
\$4,119.00	15410001 50190	Director Elderly Affairs	\$32,624.00
Reason:	Contractual Obligation		
\$1,512.00	15410001 50132	Outreach Worker	\$20,060.00
Reason:	Contractual Obligation		
\$1,293.00	15410002 50584	Clerk Typist	\$17,145.00
Reason:	Contractual Obligation		
\$1,426.00	15410002 50770	Senior Clerk	\$18,681.00
Reason:	Contractual Obligation	-	
\$1,517.00	15430001 50080	Veterans Director	\$27,295.00
Reason:	Contractual Obligation		
\$3,361.00	16100001 50230	Library Director	\$45,159.00
Reason:	Contractual Obligation		

DEPT:

Various

FROM ACCOUNT:

FISCAL YEAR:

2022

TO ACCOUNT:

\$2,001.00	16100001 50300	Asst Library Director	\$26,883.00
Reason:	Contractual Obligation		
\$1,704.00	16100001 50470	Childrens Librarian	\$22,599.00
Reason:	Contractual Obligation		
\$1,647.00	16100001 50480	Cataloguer	\$21,818.00
Reason:	Contractual Obligation		
\$1,853.00	16100001 50656	Head of Circulation	\$24,550.00
Reason:	Contractual Obligation		
\$1,647.00	16100002 50520	Principal Clerk	\$21,818.00
Reason:	Contractual Obligation		
\$1,487.00	16100003 50860	Full Time Library Clerk	\$27,016.00
Reason:	Contractual Obligation		
\$2,418.00	60080001 50570	Chemist	\$32,269.00
Reason:	Contractual Obligation		
\$3,067.00	60080001 50630	Asst DPW Commissioner	\$42,643.00
Reason:	Contractual Obligation		
\$2,689.00	60085001 50910	Head Treatment Operator	\$39,413.00
Reason:	Contractual Obligation		
\$2,747.00	61090001 50680	General Foreman	\$37,737.00
Reason:	Contractual Obligation		
\$19,205.00	61090001 50690	Foreman	\$117,139.00

DEPT:

Various

FROM ACCOUNT:

FISCAL YEAR:

2022

TO ACCOUNT:

Reason:

Contractual Obligation

\$130,105.00

\$440.00

61090001

50740

Equipment Operators

\$155,215.00

Reason:

Contractual Obligation

\$2,463.00

61090001 50780

Chief Pump Station Oper

\$32,620.00

Reason:

Contractual Obligation

61090002 50520

Principal Clerk

\$20,826.00

Reason:

Contractual Obligation

\$555,250.00

11990006 53565

COVID 19

\$46,380.00

Reason:

Vaccination incentive

\$1,439,076.00

\$1,439,076.00

Department Head signature:

Auditor signature:

Comptroller signature:

ane



City of Marlborough Legal Department

140 MAIN STREET

MARLBOROUGH, MASSACHUSETTS 01752
TEL (508) 460-3771 FAX (508) 460-3698 TDD (508) 460-3610
LEGAL@MARLBOROUGH-MA.GOV

JASON D. GROSSFIELD CITY SOLICITOR

JEREMY P. MCMANUS
ASSISTANT CITY SOLICITOR

SUSAN A. CORREIA PARALEGAL

February 9, 2022

Arthur G. Vigeant, Mayor City Hall 140 Main Street Marlborough, MA 01752

Re: Mid-Year Transfer – FY 22

Dear Honorable Mayor Vigeant:

Enclosed please find a transfer request to the legal services account from the assistant city solicitor line. This transfer will replenish the legal services account in the amount of \$15,000 following an internal transfer earlier this fiscal year from the legal services account to our claims and judgments account. The transfer utilizes surplus funds from the assistant solicitor line available due to vacancy in that position, and will assist in maintaining anticipated necessary funds being available for legal services.

Thank you for your consideration. Please contact me if you have any questions.

Respectfully,

Jason D. Grossfield City Solicitor

Enclosure



I 40 MAIN STREET

MARLBOROUGH, MA 01752

Tel. (508) 460-3776 Facsimile (508) 460-3736

BUILDING_DEPT@MARLBOROUGH-MA.GOV

TIN HTWAY
BUILDING COMMISSIONER

LAURENT "LARRY" LEMIEUX PLUMBING & GAS INSPECTOR

> JOHN CAIN WIRING INSPECTOR

WILLIAM PAYTON BUILDING INSPECTOR

ETHAN LIPPITT BUILDING INSPECTOR

MICHAEL LEEDS BUILDING INSPECTOR

February 9, 2022

Honorable Mayor Vigeant 140 Main Street City Hall, 4th Floor Marlborough, MA 01752

RE: MID YEAR FUNDING TRANSFERS & REQUESTS

Honorable Mayor:

The Building Department is requesting additional funds to pay for past outstanding invoices for professional services for 4LEAF, Inc. It was brought to my attention that two invoices from FY21 were overlooked and need to be paid.

Thank you for your understanding and consideration. Please feel free to contact me if you have any questions or concerns.

Best Regards,

Tin Htway, CBO Building Commissioner



City of Marlborough Human Resources Department

MARLBOROUGH, MA 01752 TELEPHONE (508) 460-3705, FACSIMILE (508) 481-6354 CHRISTINE L. PURPLE HR DIRECTOR

MARY WARD HR ASSISTANT

DIANE REGO ADMINISTRATIVE ASSISTANT

February 9, 2022

Mayor Arthur Vigeant,

As a part of my mid-year budget review, I respectfully request an increase in the following Human Resources Budget Line items to cover unanticipated expenses:

11520004	53010	MEDICAL EXAMS	\$ 14,000.00
11520004	53140	CONTRACT SERVICES	\$ 16,000.00
11520006	57380	CONFERENCE & TRAINING	\$ 13,000.00
		Total Request	\$ 43,000.00

The Human Resources Department has hired over 50 full-time, part-time and temporary employees since July 1, 2021.

- Each full-time and part-time hire is required to complete a pre-employment physical, as well, public safety candidates are required to complete a comprehensive medical and physiological examination. Between the large number of newly hired employees, along with the anticipated upcoming public safety hirings, I am respectfully requesting an additional \$14,000 in to cover the potential expenses that will be incurred before the end of this fiscal year.
- As a result of a number of retirements in public safety, the Human Resources Department is currently in the process of administrating a Police Department promotional assessment center and anticipating the necessity to administer a Fire Department promotional assessment center this Spring. Due to this added promotional assessment process, I am respectfully requesting an additional \$16,000 to cover the expenses that will be incurred before the end of this fiscal year.
- With the recent completion of a Collins Center staff survey, a need for training in the areas of MUNIS and Microsoft was identified, therefore, I am requesting an additional \$9,000.00 to cover the cost of the additional employee trainings this Spring.

Therefore, I respectfully request a \$39,000 increase to the Human Resources Department budget to cover these impending expenses.

Sincerely,

Christine L. Purple

Human Resources Director

Christine L Parple

2/10/2022

 			CITY OF MA	RLBOROUGH			A CONTRACTOR OF THE PROPERTY O	
				ANSFERS -				
	DEPT	Various			FISCAL YE	AR:	2022	
A d . A d .		FROM ACCOUNT:			TO ACCOU	INT:		Available
Available Balance	Amount	Org Code Object	Account Description;	Amount	Org Code	Object	Account Description:	Balanca
\$170,343,20	\$50,540 00	16100003 51261	Pert-Time Library Clerks	\$23,540,00	12410004	53180	Bldg Prof & Tech Serv	\$0.00
	Reason:	Vacant positions			For prior ye	ar outstand	ing invoices from 4Leaf	
				\$14,000.00	11520004	53010	Medical Exams	\$2,179.50
					Large numb	er of hires i	including Fire & Police	
				\$13,000.00	11520006	57380	Conference & Training	\$16,902.08
					Munis and I	Microsoft tre	aining	
\$70 803,71	\$15,000 00	11510001 50172	Assist City Solicitor	315,000,00	11510004	53110	Legal Services	\$49,970.79
		Position was vacant			To replace		ferred to Claims & Judgeme	ents
\$20,000.00	\$6,000.00	14920003 _ 50999	Events Coordinator	\$6,000.00	11210003		Summer Employment	<u>\$6,092.56</u>
	Reason:	Vacant position			Anticipated	funds need	led through June 30th	
\$19,050.00	\$16,000.00	11620002 50141	Clerk	\$16,000.00	11520004	53140	Contract Services	\$18,339.51
	Reason:	Vacant position			Fire promot	tional proce	ss	
							_	
	\$87,540.00	Total		\$87,540,00	Total			
				Department Head :	sionalure:	1		
				Department Head		MANAS	Erret Cardo	1/10
				Department Head		1	man S	
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				Auditor signature:	impohare:	DI	The all	V-
				Finance Director si	Austra 6:	- K	CAN THE	Access 6



City of Marlborough FIRE DEPARTMENT 215 MAPLE STREET MARLBOROUGH, MASSACHUSETTS 01752

KEVIN J. BREEN FIRE CHIEF

PHONE: (508) 624-6986 FAX: (508) 460-3795

February 9, 2022

Ms. Diane Smith Auditor City of Marlborough 140 Main Street Marlborough, MA 01752

REF: MFD Transfer Request

Dear Ms. Smith:

A FY 2022 budget transfer request in the amount of \$5,000 was recently submitted as part of our mid-year budget review. This request is based on an expected shortfall in Account # 12200006-52500 Repair/Maintenance Equipment. Specifically, we have experienced unanticipated maintenance and repairs to some of our Self-Contained Breathing Apparatus (SCBA) units and preventative maintenance program costs. In our mid-year budget submission, we identified available funds to support this transfer from Account # 12200001-50805 Fire Inspector. To date, this position has been unfilled. However, our new assistant fire chief has been tasked with creating a new fire prevention bureau and one of his top priorities is to work on selecting a new fire inspector in FY2022.

Please let me know if you require any additional information.

Sincerely,

Kevin J. Breen Fire Chief

Cc: Hon. Arthur G. Vigeant, Mayor

Patrick Jones, Comptroller

CITY OF MARLBOROUGH

	DEPT:	FIRE	BUDGETT	KANSFERS	FISCAL YE	AR:	2022	
		FROM ACCOUNT:			TO ACCOU	JNT:		
Available Balance	Amount	Org Code Object	Account Description:	Amount	Org Code	Object	Account Description:	Available Balance
\$82,093.00	\$5,000.00	12200001 50805	Fire Inspector	\$5,000.00	12200006	52500	Repair/Maint. Equipmt.	\$4,092.09
	Reason:	Vacancy created surp	olus		Increased of	costs for SC	BA repairs & Fleet PM's	
	Reason:							
	Reason:							8
	Reason:					°		
	Reason:			-		9		
	\$5,000.00	Total		\$5,000.00	Total	*	Λ	
				Department Head	d signature:	Keys	ABIERN	
				Auditor signature	:	Up	& the	
				Comptroller signs	aturo:	TOX	me me	



City of Marlborough Department of Public Works

135 NEIL STREET
MARLBOROUGH, MASSACHUSETTS 01752
TEL. 508-624-6910
*TDD 508-460-3610

SEAN M. DIVOLL. P.E. COMMISSIONER

MEMORANDUM

Date: February 7, 2022

To: Mayor Vigeant

From: Sean M. Divoll, Commissioner of Public Works

OND

Re: Budget Transfer Requests

Attached herewith are budget transfer requests in the amount of \$121,000.00 from available funds to cover costs relative to:

- 1. Update Technically Based Local Industrial Discharge Limits at Westerly Wastewater Plant.
- 2. Perform additional sampling for Hudson St landfill.
- 3. Consultant design services for upcoming projects.
- 4. Upgrade Jericho lighting, police station interior upgrades, and DPW garage doors.

	DEPT:	Department of	orks/Public Facilities	KANSFERS	FISCAL YE	AR:	2022		
		FROM ACCO		TO ACCOUNT:					
Available Balance	Amount	Org Code	Object	Account Description:	Amount	Org Code	Object	Account Description:	Available Balance
\$29,626	\$23,000.00	11920001	50291	Public Facilities Director	_\$23,000.00	11920006	52469	Repairs & Maint	\$42,846.00
	Reason:	Excess due to	o vacancy			Jericho lighting upgrade, police station upgrade and others			
\$135,239	\$25,000.00	14001101	50710	Junior Civil Engineer	\$25,000.00	14001106	57830	Enviorn. Complaince NPDES	\$9,879.00
	Reason:	Vacancy due	to promotio	on		Additional s	ampling for	Hudson st landfill	
\$107,476	\$25,000.00	14001101	50660	Assistant City Engineer	\$25,000.00	14001104	53180	Prof & Tech Services	\$25,720.00
	Reason:	Excess due to previous vacancy				Consultant design services for upcoming projects			
\$40,789	\$15,000.00	60081001	50750	Equipment Operator	\$48,000.00	60085004	52570	Service Contract-Plant Equip	\$26,536.00
	Reason:	Excess due to vacancy				Update Technically Based Local Industrial Discharge Limits			Limits
\$165,918	\$24,000.00	60081001	50850	Treatment Plant Operator					
	Reason:	Excess due to previous vacancy							
\$131,079	\$9,000.00	60085001	50850	Treatment Plant Operator					
	Reason:	Excess due to	o vacancy						
	\$121,000.00	Total			\$121,000.00	Total			

Department Head signature:

Auditor signature:

Comptroller signature:



City of Marlborough: O'CLERK'S OFFICE & Vigeant MAYOR Office of the Mayor Petricia M. Bernard EXECUTIVE AIDE

140 Main Street Marlborough, Massachusetts 01752 508.460.3770 Fax 508.460.3698 TDD 508.460.3610 www.marlborough-ma.gov

Ryan P. Egan

EXECUTIVE SECRETARY

February 10, 2022

Council President Ossing Marlborough City Council 140 Main Street Marlborough, MA 01752

RE: Re-appointments of John Usinas and Wayne Stanley to Disabilities Commission

Honorable President Ossing and Councilors,

I am pleased to submit for your approval the reappointments of John Usinas and Wayne Stanley to the Disabilities Commission for a term of three years to expire from date of confirmation.

Mr. Stanley has served a full term and is eager to continue being a resource for the City. Mr. Usinas has been serving for 32 years, and we appreciate his assistance with guidance and compliance and his long-term dedication.

If you have any questions, please do not hesitate to contact my office.

Sincerely,

Arthur G. Vigeant

Mayor



140 Main Street Marlborough, Massachusetts 01752 508.460.3770 Fax 508.460.3698 TDD 508.460.3610 www.marlborough-ma.gov

Ryan P. Egan EXECUTIVE SECRETARY

February 10, 2022

Council President Ossing Marlborough City Council 140 Main Street Marlborough, MA 01752

RE: Re-appointment of George LaVenture to the Planning Board

Honorable President Ossing and Councilors,

I am pleased to submit for your approval the reappointment of George LaVenture to the Planning Board for a term of five years to expire on February 1, 2027 subject to City Council confirmation.

Mr. LaVenture has served a full term and is eager to continue. We appreciate his dedication and governance with respect to the subdivision of land, open space and development in our City.

If you have any questions, please do not hesitate to contact my office.

Sincerely,

Arthur Q. Vigeant

Mayor



140 Main Street Marlborough, Massachusetts 01752 508.460.3770 Fax 508.460.3698 TDD 508.460.3610 www.marlborough-ma.gov

Ryan P. Egan EXECUTIVE SECRETARY

February 10, 2022

Council President Ossing Marlborough City Council 140 Main Street Marlborough, MA 01752

RE: Proposed salary ordinance amendment

Honorable President Ossing and Councilors,

Please find enclosed for your review an order recommending a change to the City's salary ordinance, Ch. 125 for the Parking Enforcement Officer upon City Council approval.

In May of 2020, the City adopted the recommended salary amendment that included increasing the Parking Enforcement Officer and Crossing Guards not to exceed \$18.00 per hour. We successfully found a great candidate for the Parking Enforcement position who stayed with us for about six months and left for another job that paid him more. We have continued to post this position without success.

We are recommending increasing the salary not to exceed \$25.00 per hour, and respectfully request it be considered in a timely fashion. Noted in the Collins Center Succession Planning report, the City's approval process regarding changes to positions in staffing is time consuming and inefficient. I would like to work collaboratively with the City Council to update our outdated ordinance for staffing efficiency. It's been an ongoing issue and one that needs to be addressed so the City can remain competitive in today's labor market.

We would like the opportunity to fill the Parking Enforcement Officer as soon as possible to assist our Main Street business owners with adequate levels of street parking and give the Marlborough Police Department the ability to properly enforce parking regulations.

If you have any questions, please do not hesitate to contact me or Chief Giorgi. Thank you for your consideration.

Organi

Sincerely,

rthur G. Vigeant

Mayor

Enclosure

ORDERED:

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARLBOROUGH THAT THE CITY CODE OF THE CITY OF MARLBOROUGH, AS AMENDED, BE FURTHER AMENDED BY AMENDING CHAPTER 125, ENTITLED "PERSONNEL," AS FOLLOWS:

I. By adding to the salary schedule referenced in Section 125-6, the following:

Position	Rate
Parking Enforcement Officer	Not to Exceed \$25 Per Hour.

II. This ordinance shall supersede and replace any existing rate for said position(s) in the current salary schedule.

ADOPTED In City Council Order No. 22-XXX Adopted

Approved by Mayor Arthur G. Vigeant Date:

A TRUE COPY ATTEST:



City of Marlborough Charles Of Grither G. Vigeant MAYOR Office of the Mayor Patricia M. Bernard EXECUTIVE AIDE

140 Main Street Marlborough, Massachusetts 01752 508.460.3770 Fax 508.460.3698 TDD 508.460.3610 www.marlborough-ma.gov

Ryan P. Egan
EXECUTIVE SECRETARY

February 10, 2022

Council President Ossing Marlborough City Council 140 Main Street Marlborough, MA 01752

RE: Succession Planning Project

Honorable President Ossing and Councilors,

As you know, the City of Marlborough participated in a succession planning project over the last year and a half and the last phase included an employee survey, as well as department head training. Enclosed are the results for informational purposes.

The survey was sent to all City employees and the Collins Center received 118 responses. One of the main highlights was the need for ongoing employee training with MUNIS, Excel and Microsoft applications. The HR and IT departments are coordinating with a vendor to implement these training programs once the MUNIS upgrade is completed in March.

As part of the Succession Planning, the Collins Center performed a management/supervisory training that was offered to all department heads and supervisors. I'm happy to report that we had 43 employees attend the training which included managing and developing staff, and vital Human Resource policies.

The need for updated job descriptions is also a major highlight. Many have not been updated for decades and as positions become vacant, outdated job descriptions will be reviewed and modernized, as well as compensation levels. This has been an ongoing initiative, and we will continue the process.

These results will be reviewed with department heads with an emphasis on improving communication and expanding cross training where applicable.

Please let me know if you have any questions or concerns.

Sincerely

Arthur G. Vigean

Mayor

Enclosures



EDWARD J. COLLINS, JR. CENTER FOR PUBLIC MANAGEMENT JOHN W. McCORMACK GRADUATE SCHOOL OF POLICY AND GLOBAL STUDIES UNIVERSITY OF MASSACHUSETTS BOSTON

1.00 Morrissey Boulevard Boston, MA 02125-3393 P: 617.287.4824 F: 617.287.5566 mccormack.umb.edu/centers/cpm collins.center@umb.edu

January 31, 2022

The Honorable Arthur Vigeant City Hall 140 Main Street Marlborough, MA 01752

Dear Mayor Vigeant:

The Collins Center has completed its work for the Succession Planning Project for the City of Marlborough that was funded by the Community Compact Best Practice grant received from the Commonwealth of Massachusetts.

The following report details the work completed, findings, actions taken and recommendations for the future.

Thank you for allowing the Collins Center work with the City. We would like to thank Ms. Christine Purple and Ms. Patricia Bernard for their assistance.

Sincerely,

Mary Flanders Aicardi

Mary Flanders Aicardi Human Resources Practice Leader

INTRODUCTION

The City of Marlborough received a Community Compact Best Practice grant to implement a Succession Plan to help address the pending wave of retirements that will challenge a municipality's ability to maintain service levels and utilize expertise and experience of mature workers through consulting or mentorship programs.

The City engaged the services of the Collins Center for Public Management (Center) to develop an approach to succession planning, evaluate the current status of potential vacancies, and recommend steps for the short term and long term.

METHODOLOGY

In March, Collins Center staff members Mary Aicardi and Michael Hale conducted orientation sessions for key department managers and explained the basis and the process for the Succession Planning project. Worksheets were distributed and interviews were held with each department manager to gather the following data:

- Critical positions in each department
- Identification of significant departmental challenges in the next five-year period
- Competencies, skills and institutional knowledge that are critical success factors

Discussions focused on organizational and staffing structure, training opportunities, retention of valued employees, and likely retirements in the ensuing years. The individual meetings provided a valuable opportunity for department managers to discuss their staffing levels, competencies of employees in key positions, and human resource challenges that they anticipate facing in the ensuing years. The Center provided a memorandum of initial findings and recommendations which are detailed below and attached in Appendix A.

The Preliminary Findings were:

- The removal of positions from Chapter 31 of the Massachusetts General Laws, the Civil Service statute, provides for the flexibility that the City needs in hiring a highly qualified work force for the future. Some proponents of maintaining a Civil Service system believe that it shields the hiring process from favoritism and political influence. Department managers were asked if there has been any political influence since the removal of Civil Service and all emphatically stated that there has not been any. The Police and Fire chiefs stated that they have been able to hire highly educated and, in some cases, fully trained employees.
- Department managers stated the current administration is fully supportive of providing training opportunities to all departments. Funds are adequately budgeted to address requests from department managers, which is critical in developing and retaining a skilled workforce. At the Mayor's request, the Collins Center has reached out to the Association of Municipal Accountants and Auditors to inquire about expanding training opportunities to those outside the existing municipal workforce.

- A recurring theme across all departments is the need for updated position descriptions.
 Accurate position descriptions are the foundation of a classification and compensation structure and are critical for an organization to effectively plan for succession. While some descriptions have been updated when vacancies occur, the format used is inconsistent. The City Ordinance states that at least ½ of all descriptions should be reviewed each year. It is not significant that this is not consistently done, however, the fact it was last done 18 years ago is significant.
- The City Ordinance states the City Council approves changes to position descriptions. The process is time consuming and inefficient. The professional Human Resources Manager should be tasked with the responsibility of maintaining and updating position descriptions. The priority of the City Council should be legislative and higher level issues such as recommendations from the Mayor on changes in staffing levels and potential organizational restructuring of municipal departments, not the administrative task of rewriting position descriptions.
- In many departments, there is no clear "second in command". Efforts to address this concern has been formally addressed by the Fire Chief with the creation of a Deputy Chief position. The City should consider adopting the Police Chief's request to create two Deputy Chiefs, one for administrative support and one for operations. The DPW Director, while only six months into employment, is also engaged in a review of department resources and formulating a plan to address areas in which he sees deficiencies.
- Most City Hall administrative departments, except the City Clerk do not have an "Assistant" classification. It is the Collins Center understanding that this designation was apparently removed in the past as a cost cutting measure during an economic downturn. An Assistant Collector, Treasurer, and Auditor are important roles and often perform statutory functions in the absence of the department manager. The creation, or reinstatement, of these classifications would also provide an opportunity to train highly qualified and motivated employees to be promoted to department manager positions when opportunities arise and provide for career growth.
- Although the City Ordinance states that there shall be a performance evaluation process for non-union employees, one in not currently in place. While this is not unusual in city governance, the lack thereof creates a void in annually evaluating, developing, and retaining high performing talent. Implementing a performance evaluation system in a highly unionized environment takes a considerable amount of negotiation, time, and training. An intermediate solution might be the establishment of program which requires department managers to meet with employees under their direction and formulate annual development and training plans for those who wish to improve and be promoted within their department or another department. Requiring this annual discussion sends a strong message that the City is interested in developing and retaining future leaders.

• The current policy for granting vacation leave to new employees is an impediment to recruiting a talented workforce, especially at the department manager level. Prospective candidates with considerable experience are likely candidates from communities already granting them four to five weeks of vacation. Marlborough's current practice of granting two weeks of vacation to new employees, even though the Mayor may grant an additional week in limited circumstances, is a deterrent to hiring experienced managers. The policy also hinders some hiring at the lower levels. For example, the Police Department may be able to recruit a fully trained lateral transfer from another municipal department. An officer with five to seven years of experience is likely to have at least three weeks of vacation and will not want to take less. In addition, he/she may be at the top step of a pay scale and will not accept a job with a reduction in pay. The avoided cost of training a police recruit is greater than granting pay and vacation equal to what the officer is currently receiving so long as it is within range of the Marlborough plan.

The Recommended Next Steps were to pursue:

- Conducting a survey of employees about their career development goals/aspirations
- 2. Working with department managers to evaluate the competencies of departmental staff, using a recommended evaluation tool.
- 3. Identifying gaps in competencies compared to those of key positions
- 4. Identifying prospective leaders/managers in each department
- 5. Developing recommendations on career development training programs to address the gaps in competencies
- Conducting training programs as a result of decisions made in the aforementioned meeting. Depending on the training needs and budget remaining in the project, the Collins Center will create and present training to identified employees.
- Preparing a final report for presentation to the Mayor and/or City Council that will includes all findings and recommendations.

TRAINING FOR DEPARTMENT MANAGERS

After submitting the above finding to the City, as requested by the City, the Center conducted a comprehensive training session for all department managers. Managers were reminded that a key responsibility as a supervisor is to train, mentor, and develop employees. Training topics included:

- Performance Management
- Performance Planning
- Feedback and Coaching
- Performance Evaluation
- Key HR Policies, including FMLA, ADA, FLSA, Workers Compensation, IOD, EAP
- Supervising in a Unionized Environment
- Progressive Discipline
- Just Cause

COMPREHENSIVE SURVEY

The Collins Center developed and shared through a Google Form with employees. All employees were invited to participate and could do so anonymously. One hundred and eighteen (118) employees responded to the survey, which is a significant response. The Survey Results were provided under separate cover and are attached to this report in Appendix B. The survey elicited basic information about years of service and educational achievement. The substantive questions asked of employees were:

QUESTIONS ASKED

What do you like best about your job? (Not Salary!)

What do you like least about your job? (Not Salary!)

When you think about your career path, what job would you like to have, either within the department, the City, or somewhere else?

What skills would you need to gain to perform in that career path job you would like to have?

What skills would you like to obtain in your current job?

What tools do you need to be more effective and efficient in your current job?

Please describe your interest in promotional opportunities. What department? What job?

If you have had the opportunity to cross train, please describe and comment on the experience.

If you are interested in opportunities to cross train with another department, which one(s)?

Please list any certifications you may be interested in obtaining or pursuing.

Describe the Training Programs you have taken.

What training programs do you believe would help the City meet the training needs of employees?

How often does your supervisor communicate with you about your job expectations?

How does your supervisor communicate with you about your job expectations?

If you had a magic wand, what changes would you make to your job. (Not Salary)

If you were Mayor for a day, what changes would you like to make in City government. (Not Salary)

What suggestions do you have for the Human Resources Department?



The survey revealed most employees truly enjoy their jobs. The responses to the following questions are of note:

Promotional Opportunities: One third of respondents indicated they would be interested in promotional opportunities. A few comments indicated there were not enough promotional opportunities, or the systems for promotions was not fair.

Skills Needed. Approximately 90 respondents referred to skills needed currently and for career growth. The majority of responses included reference to a lack of training on MUNIS, Excel and computer skills.

Job Descriptions. Seventy percent (70%) of respondents indicated their job description were accurate.

Cross Training. Sixty percent (60%) of respondents indicated they have had the ability to cross train and shared how the experience has been beneficial to municipal operations.

TARGETED SUCCESSION PLANS

Initially, the scope of work for the project included the deliverable of recommending "targets" for promotions. The Center is not making specific recommendations at this time. While some departments have a clear delineation and hierarchy, others do not. The data collection and the survey revealed the City is not structured to provide this type of succession planning program. Barriers to such a program are twofold.

The first barrier is the fact that the majority of employees who are eligible for promotion are members of collective bargaining units, which can cause challenges in selecting specific candidates for training, mentoring and cross training.

The second barrier is the actual staffing structure of many departments. Many departments are extremely flat and do not have positions that provide for promotions which leads to existing employees not having the opportunity to grow and creases a large competency gap between existing employees and positions of leadership.

RECOMMENDED SUCCESSION PLANNING PRIORITIES

The Collins Center recommends the City address the following immediate priorities as the initial steps necessary to create a comprehensive, medium to long range succession planning program.

POSITION DESCRIPTIONS. The City has not performed a comprehensive classification and compensation review in decades. Position descriptions are out of date and the compensation structure is lacking. Additionally, while some compensation levels are competitive, others are not. The Center recommends the City pursue additional grant opportunities to fund a comprehensive review. Additionally, approval of position descriptions should be removed from the City Ordinance and placed under the executive authority of the Mayor.

TOTAL COMPENSATION. A part of any strong succession planning program is the ability to recruit and retain employees with competitive compensation and benefits. The City's Ordinance which restricts the ability of the Mayor to hire personnel with flexibility of pay and leave benefits hinders the ability of the City to recruit highly qualified personnel. Not having highly qualified personnel in leadership positions, impacts the mentoring and cross training capabilities. In some instances, employees are training supervisors. The Mayor should be authorized to compensate new employees without approval of the Council.

ASSISTANT DEPARTMENT/DIVISION HEADS. The City should take advantage of any vacancy in a department to evaluate the possibility of creating an Assistant or Professional position . As mentioned in the initial memorandum, the City's departments and divisions are flat, and frequently have a supervisor and then clerical or staff positions, without any professional or supervisory positions to serve as "feeder" positions. The City should make it a goal to create an "Assistant" or "Professional Staff" position within each department. Doing so would provide promotional opportunities for current staff and provide an opportunity to have a trained professional to fill in for or take the role of the department manager.

TRANSFER OF KNOWLEDGE AND CROSS TRAINING. In many departments, work assignments foster the "siloing" of duties where if a vacancy occurs few people in the department are able to perform the duties. The Mayor should insist wherever possible, department managers adopt the practice of cross training of departmental staff. Doing so will provide opportunities for skill development and transfer of knowledge.

FORMAL AND INFORMAL TRAINING. The City has a training budget that allows individuals to pursue professional development. Many have availed themselves of the benefit. However, the training is based on individual interest or pursuit. The survey clearly revealed a desire and need for training of departmental staff in the software used, particularly the integrated MUNIS system and Excel spreadsheet software. The Center recommends the City pursue in house training on both MUNIS and Excel which will provide hands-on, City specific learning.

As mentioned above, Informal training through cross training should occur as often as possible. The City may wish to consider creating a Mentorship Program where a department or division manager could "Mentor" an employee one day per week. The program could be developed as a volunteer program, an application program or a designation program. The City should confer with legal counsel regarding any collective bargaining obligations for such a program.

The City should work with through the department heads with any professional associations they are involved with to encourage shadowing, mentoring, and associate memberships to allow for and encourage attendance and participation in certification programs.

CLOSING

The Collins Center would like to thank the City for allowing us to work with the department managers and staff on this critical initiative, with special thanks to Ms. Christine Purple and Ms. Patricia Bernard for their support.

ATTACHMENT A

INITIAL FINDINGS MEMO TO MAYOR



EDWARD J. COLLINS, JR. CENTER FOR PUBLIC MANAGEMENT JOHN W. MCCORMACK GRADUATE SCHOOL OF POLICY AND GLOBAL STUDIES UNIVERSITY OF MASSACHUSETTS BOSTON 100 Morrissey Boulevard Boston, MA 02125-3393 P: 617.287.4824 F: 617.287.5566 mccormack.umb.edu/centers/cpm collins.center@umb.edu

May 14, 2021

The Honorable Arthur Vigeant City Hall 140 Main Street Marlborough, MA 01752

Dear Mayor Vigeant:

The Collins Center has completed its initial review for the Succession Plan assessment of City of Marlborough municipal departments As you know, the project is funded by a Community Compact Best Practice grant received from the Commonwealth of Massachusetts.

Methodology:

In March, Collins Center staff members Mary Aicardi and Michael Hale conducted orientation sessions for key department managers and explained the basis and the process for the Succession Planning project. Worksheets were distributed to the key department managers in an attempt to gather the following data:

- Critical positions in each department
- Identification of significant departmental challenges in the next five-year period
- Competencies, skills and institutional knowledge that are critical success factors

While most department managers completed the worksheets, some indicated it overly time consuming, especially those with larger staffs – police, fire, and DPW. To address this issue, as well as wanting to get deeper information about the departments and staff, the Collins Center staff arranged to meet (in person or virtually) with each department manager to gather the information needed.

Discussions focused on organizational and staffing structure, training opportunities, retention of valued employees, and likely retirements in the ensuing years. Meetings lasted from 20 minutes to more than two hours, depending on the size of the department. The individual meetings provided a valuable opportunity for department managers to discuss their staffing levels, competencies of employees in key positions, and human resource challenges that they anticipate facing in the ensuing years. The sessions were also extremely helpful to the Collins Center staff gathering data to present as findings for this memo.

Preliminary Findings:

- The removal of positions from Chapter 31 of the Massachusetts General Laws, the Civil Service statute, provides for the flexibility that the City needs in hiring a highly qualified work force for the future. Some proponents of maintaining a Civil Service system believe that it shields the hiring process from favoritism and political influence. Department managers were asked if there has been any political influence since the removal of Civil Service and all emphatically stated that there has not been any. The Police and Fire chiefs stated that they have been able to hire highly educated and, in some cases, fully trained employees.
- Department managers stated the current administration is fully supportive of providing training opportunities to all departments. Funds are adequately budgeted to address requests from department managers, which is critical in developing and retaining a skilled workforce. At the Mayor's request, the Collins Center has reached out to the Association of Municipal Accountants and Auditors to inquire about expanding training opportunities to those outside the existing municipal workforce.
- A recurring theme across all departments is the need for updated position descriptions.
 Accurate position descriptions are the foundation of a classification and compensation
 structure and are critical for an organization to effectively plan for succession. While some
 descriptions have been updated when vacancies occur, the format used is inconsistent.
 The City Ordinance states that at least ½ of all descriptions should be reviewed each year.
 It is not significant that this is not consistently done, however, the fact it was last done 18
 years ago is significant.
- The City Ordinance states the City Council approves changes to position descriptions. The process is time consuming and inefficient. The professional Human Resources Manager should be tasked with the responsibility of maintaining and updating position descriptions. The priority of the City Council should be legislative and higher level issues such as recommendations from the Mayor on changes in staffing levels and potential organizational restructuring of municipal departments, not the administrative task of rewriting position descriptions.
- In many departments, there is no clear "second in command". Efforts to address this concern has been formally addressed by the Fire Chief with the creation of a Deputy Chief position. The City should consider adopting the Police Chief's request to create two Deputy Chiefs, one for administrative support and one for operations. The DPW Director, while only six months into employment, is also engaged in a review of department resources and formulating a plan to address areas in which he sees deficiencies.
- Most City Hall administrative departments, except the City Clerk do not have an "Assistant" classification. It is the Collins Center understanding that this designation was apparently removed in the past as a cost cutting measure during an economic downturn.

An Assistant Collector, Treasurer, and Auditor are important roles and often perform statutory functions in the absence of the department manager. The creation, or reinstatement, of these classifications would also provide an opportunity to train highly qualified and motivated employees to be promoted to department manager positions when opportunities arise and provide for career growth.

- Although the City Ordinance states that there shall be a performance evaluation process for non-union employees, one in not currently in place. While this is not unusual in city governance, the lack thereof creates a void in annually evaluating, developing, and retaining high performing talent. Implementing a performance evaluation system in a highly unionized environment takes a considerable amount of negotiation, time, and training. An intermediate solution might be the establishment of program which requires department managers to meet with employees under their direction and formulate annual development and training plans for those who wish to improve and be promoted within their department or another department. Requiring this annual discussion sends a strong message that the City is interested in developing and retaining future leaders.
- The current policy for granting vacation leave to new employees is an impediment to recruiting a talented workforce, especially at the department manager level. Prospective candidates with considerable experience are likely candidates from communities already granting them four to five weeks of vacation. Marlborough's current practice of granting two weeks of vacation to new employees, even though the Mayor may grant an additional week in limited circumstances, is a deterrent to hiring experienced managers. The policy also hinders some hiring at the lower levels. For example, the Police Department may be able to recruit a fully trained lateral transfer from another municipal department. An officer with five to seven years of experience is likely to have at least three weeks of vacation and will not want to take less. In addition, he/she may be at the top step of a pay scale and will not accept a job with a reduction in pay. The avoided cost of training a police recruit is greater than granting pay and vacation equal to what the officer is currently receiving so long as it is within range of the Marlborough plan.

Next Steps

The first phase of the Succession Planning project was information gathering about departments, staffing and priorities. The next phase of the process could be described as Succession "Development" rather than Planning. Our recommended next steps include:

- Conducting a survey of employees about their career development goals/aspirations
- Working with department managers to evaluate the competencies of departmental staff, using a recommended evaluation tool.
- Identifying gaps in competencies compared to those of key positions
- Identifying prospective leaders/managers in each department
- Developing recommendations on career development training programs to address the gaps in competencies

- Meeting with the Mayor, Human Resources Director, and City Council President to discuss recommendations regarding training.
- Conducting training programs as a result of decisions made in the aforementioned meeting. Depending on the training needs and budget remaining in the project, the Collins Center will create and present training to identified employees.
- Preparing a final report for presentation to the Mayor and/or City Council that will includes all findings and recommendations.

Thank you for your support in this important project. Please let us know if you have any questions and if we are free to proceed as described.

Very truly yours,

Mary Flanders Aicardí

Mary Flanders Aicardi HR Practice Leader **ATTACHMENT B**

SURVEY REPORT

THE EDWARD J. COLLINS, JR. CENTER FOR PUBLIC MANAGEMENT

MCCORMACK GRADUATE SCHOOL OF POLICY AND GLOBAL STUDIES

University of Massachusetts Boston 100 Morrissey Boulevard Boston, MA 02125-3393 P: 617.287.4824 www.collinscenter.umb.edu

CITY OF MARLBOROUGH EMPLOYEE SURVEY

EDWARD J. COLLINS, JR. CENTER FOR PUBLIC MANAGEMENT
JANUARY 2022



CITY OF MARLBOROUGH SUMMARY OF SURVEY RESULTS

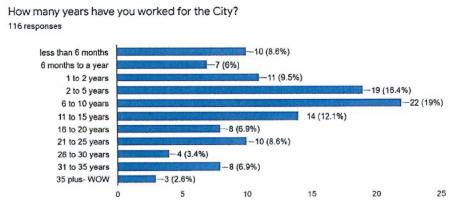
The Collins Center for Public Management conducted an employee survey as part of the effort to develop a Succession Planning Program for the City. The following information is a summary of the information collected. The summary does not include every response and coalesces data from similar questions.

In developing a Succession Planning Program, knowing the current and gaps in competencies of current staff is critical. In addition to asking employees about current positions and skills, the survey sought to gain insight into how the City operates. The goal of the survey was to obtain information about employees, their training, education, skills, career goals, workplace, opinions about the City as an employer, the administration and the working conditions. The total number of respondents was 118, which is a significant response.

The following sections correspond to the questions contained in the survey.

SERVICE WITH THE CITY

Marlborough has experienced a significant amount of turnover in recent years, which is part of the reason for the Succession Planning Program initiative. Many long-term employees have retired, taking their institutional knowledge with them. As show in the following chart, 69% of the respondents have less than 10 years of experience. The City will need to use the information gathered to inform the next steps in the succession planning process.



WHAT EMPLOYEES LIKE BEST ABOUT THEIR JOB

Asking employees what they like about their jobs provides information about interests, areas for development and what has been successful. The following information summarizes responses.

Everything! Commute Hours Flexibility

Helping-(22 responses)

Helping people and putting forth the Mayors' initiatives Helping victims of crime; solving cases Helping people solve their problems Helping children and the elderly Assisting and giving peace of mind to those in need Serving the community

People - (9 responses)

The staff
The team
Working for the City
Residents

Variety – (11 responses)

Different every day
Day to day challenges
Every shift, every call, is different
Variety of tasks

The Work (12 responses)

Following a project from design to completion Interesting work involving me in all aspects of a project The work itself The numbers The challenge The work environment

WHAT EMPLOYEES LIKE LEAST ABOUT THEIR JOB

Similar to wanting to know what employees like best, finding out about what is not desirable in a job equally, if not more so, informs the City what work needs to be done and areas were targeted steps and resources need to be focused. The following information summarizes the responses.

Angry customers (3 responses)
Commute/Parking (5 responses)

Coworkers (9 responses)

Having to listen to far right conspiracy theories from coworkers

Delayed responses from other departments interfere with my ability to get my work

done

Managing personalities
Difficult coworkers
Unions
Wish we could change the organizational culture

Lack of appreciation/respect

City has distain for Library employees and does not understand the value to the community

Lack of respect from City Hall

Lack of morale and sense of pride

Lack of professionalism in a confidential office

Lack of respect, no appreciation

Lack of communication (6 responses)
No room for advancement (4 responses)
Politics (4 responses)

Poor Management (6 responses)

Manager worries about politics instead of managing people Cycling people in and out wit no change in behavior Micro management

Software (3 responses)

Munis
Permitting and Inspection
WE need more help in the IT department

Work Itself (16 responses)

Filing is never ending Paperwork, the necessary evil Boring

Deadlines

Seeing our constituents in their tough situations

Sitting in a chair all day

Meeting

Stress

Being pulled in many different directions; putting out fires

Working Conditions (19 responses)

Hazardous environments

Emergency call ins

Bi-weekly payroll

Unfair rotation of duties

Isolation

Wish we had a larger break area

Offices could be cleaner

Hours

Random (10 responses)

I really like my job

I am very blessed

Small personnel issues take a long time to resolve

There is day to day ignorance

CAREER PATH EITHER WITH THE CITY OR ELSEWHERE

The responses to the question revealed answers that indicated some respondents were not interested in promotional opportunities. A few said they are happy where they are. The following information summarizes the responses

Promotional

Promotion within Finance departments (4

Promotion to General Foreman (3)

Promotion to Head Clerk (2)

General promotional (5)

Promotions within the Police Department (3

Promotion within the Fire Department

Promotion within the Water Department

General promotion within public works (5

Random Comments

Current job

Happy where I am

I love where I am and what I do

Looking forward to retirement I have my perfect job I'd like to be president of the united stated The promotions system is broken

Specific Career

Environmental engineering
Assessor
Assistant City Engineer
Chief Operator
Chief Procurement Officer
Code Enforcement Inspector
Command position
Lead Chemist
Human Resources

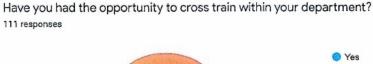
SKILLS NEEDED CURRENTLY AND FOR CAREER PATH SUCCESS

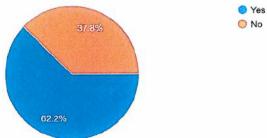
The responses (88) to the questions varied greatly and were specific to the respondent.

However, many referred to improved computer skills and training, professional certifications, licenses, and continuing education.

CROSS TRAINING

Cross training and sharing knowledge are key components in any Succession Planning Program. Sharing critical knowledge is needed to ensure the continuity of operations in cases of vacancies.





When asked to comment on the experience of cross training, most of the respondents (60) reflected positive experiences with cross training. The following are samples of responses.

- My experience has been unique in a very good and personally challenging way I would say. It has given me the opportunity to learn a little bit about the job the department does as a whole which in my opinion makes learning the things you are responsible for in your position a little easier to understand. It is always nice to know why something is being done a certain way and what other areas it affects.
- We had a task force of library staff to reach out to and learn more about the other
 departments in the city that work with citizens of Marlborough, such as Human Services
 and Community Cupboard. Members of that task force then trained other members of
 the library staff. It was important to understand how we can all work together. Within
 the library, we work hard to have all staff understand what other library departments
 are doing and work together as appropriate.
- We have been extremely short staffed, and we all needed to cross train to help out each other's departments.
- While I am training a recently hired employee in my current position and have shared knowledge of my past position, there is no cross training in my department. I would like very much to be cross trained.
- · Cross training has occurred with other city departments and has been quite positive.
- Due to the majority of the staff being let go during the pandemic, we were forced to learn the jobs of other departments within the library. This was cruel and inefficient during the pandemic. Other libraries in Massachusetts were shocked that a staff of 6 had to do the work of 30.

ACCURACY OF JOB DESCRIPTION

An effective Succession Planning Program focuses on competencies and responsibilities. Having accurate position descriptions is critical. Employers should regularly review position descriptions, particularly at times of turnover to evaluate accuracy.

What Job Description?



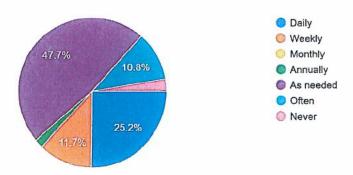
ACCURACY OF JOB DESCRIPTION

69,63%

SUPERVISION

Supervisors are key partners in Succession Planning. Supervisors have the responsibility to provide training, mentoring, promote cross training, and skill development. Accurate position descriptions help supervisors define expectations and supervisors must communicate with employees about those expectations.

How often does your supervisor communicate with you about your job expectations? 111 responses



When asked "How does your supervisor communicate with you about your job expectations", respondents (102) the majority indicated "face to face", "verbally", or "in person". The following are selected responses.

- Explaining what is needed/expected prior to starting a project and providing feedback throughout the work process
- He made it clear to me from the start that He expects his guys to be held to a high standard. He doesn't feel the need to micromanage as long as we're doing what we're supposed to be doing. And in the event that we aren't doing our jobs or meeting his expectations he will let us know.
- My supervisors are an open door 110% of the time and always made it extremely easy
 to talk about any given situation. They are very consistent making it easy to know what
 their expectations are, but always give you a chance to explain yourself if something's
 done out of their expectations. If there is something they don't agree with- they always
 give an explanation why so you can learn from the experience.
- I know when needs to be done day to day. First thing in the morning, I will check in with
 my supervisor to see if anything special is going on. Otherwise, I know what needs to be
 done.
- It's not necessary. I know my job expectations very well at this point.
- No news is good news. It means there are no complaints against you

 There is an open dialogue with my supervisor regarding job expectations. I have also been provided with training documents which give me something to refer back to.

HUMAN RESOURCES

The Human Resources (HR) department is at the core of a Succession Planning Program. HR has the responsibility of position descriptions, professional development and training. Responses (60) included a number suggesting improved onboarding processes, including an improved online option. Additional comments suggested more training programs. The following are selected comments provided about the Human Resources Department.

- Advertise certification courses to all employees
- Be more on the employee side of things. HR is for the worker not the employer.
- Come down and take a tour of our plant to see it
- Department heads don't get any training when they first come on board in regard to unions, family leave act, reprimanding employees, etc.
- Exit interviews to identify issues surrounding staff retention.
- Figure out how to more easily reward good behavior and punish bad behavior of public employees.
- Gather all this information and offer training and opportunities for the City to learn about the resources available to us. Offer health classes for employees, such as yoga or stress management or healthy eating, to encourage self-care.
- I would suggest they be more consistent with their procedures and make sure they
 know what each employee's responsibilities are. HR should continue to have surveys
 and my suggestion for the next one is "what suggestions do you have for your
 department head.
- Modernize job descriptions, streamline onboarding, take back HR work that departments have had to do for lack of HR leadership.
- Stop replacing qualified candidate's with out of town personnel
- My one suggestion would be consistency. Sometimes when situations come up, they are not handled the same way they were last time, and it causes confusion.
- Reevaluate job titles and Pay Grades. We are languishing under archaic Civil Service
 Titles and Pay Grades and the Civil Service Requirement in clerical positions was
 dropped years ago in the City of Marlborough.

MAYOR FOR A DAY

The role of and support by leadership is critical in any Succession Planning Program. The survey contained a question asking employees what they would do if they were Mayor for a day.

Approximately half of the respondents (65) made comments. The themes were

- Hours of City Hall, such as half day on Fridays for everyone
 - Allow people to work from home

- Interacting with staff and visiting all offices more regularly
- Improve infrastructure and equipment
- Vaccinations and masks

Selected comments about being Mayor for a day include:

- Couldn't pay me enough to be Mayor... even pretend
- Educate city government on the duties that employees perform.
- For a day? I believe the City has a lot of problems and can't be solved in one day.
- Give current employees the opportunity to grow within the city and expand their knowledge
- Marlborough has come a long way to beautify the downtown area. Keep up the good work.
- I would expect better transparency and communication up and down the governmental departments and agencies.
- I would look for opportunities to bring staff together in a way that promotes a sense of teamwork to provide the best services possible to the Marlborough community.
- I would use my platform to bring to light the many great things each of us do for this
 great community whether it would be via social media, the local cable station,
 newspaper, billboards etc., so we could better appreciate each other in all we do for our
 city.
- Not a Marlborough resident but as a City employee I always compliment the community's appearance; it is obvious the Mayor invests in the City and its residents
- One day to thoroughly go through old-old city law/ordnances that should be abolished
- Our Mayor is doing a wonderful Job for our City No changes!
- Try as best as I could in regard to personal and professional growth to create an
 environment that embraced change for the better meaning specifically in professional
 growth.
- I would acknowledge everyone's hard work. We have some very talented staff in the
 city and monthly "shout outs" to various staff who have done, little or big things should
 be acknowledged it also informs the rest of the staff of things that are important that
 are going on so it helps make us all feel proud to work for the city. Department head
 meetings are good too, as it acknowledges we are all part of a team

IF YOU HAD A MAGIC WAND

The survey asked employees what they would do if they had a magic wand. Many commented staffing levels were insufficient. Others commented on eliminating politics and improved communication. Selected responses include:

- Ability to move on from older non-productive employees and select more skilled replacements
- Better feeling of home and work life balance.

- Educating coworkers in the importance of being a profession and the divide between resident and nonresident employees
- Flexible schedule in order to supervise 24 hour operation.
- Hiring more staff, so that we can accomplish our goals and daily tasks and not be under so much stress.
- I wish that everyone was more receptive and less threatened about cross training
- I wish the city offered a yearlong training course to prepare people before they ran for City Council.
- I would demand fair and consistent leadership from department management!
- I would like to remind everyone how great our jobs are and how fortunate we are to have them. I would try to improve morale so people were more excited to take pride in our jobs so we can be great at them!
- I would have more time to do my work and spend less time doing other jobs due to staff we do not have
- I would make it more rewarding and be recognized for a job well done. I would like to socialize with other coworkers at work events/meetings.
- I would wave the wand and be able to communicate with everyone on their timelines and provide them with wait free inspections.
- If I had a magic wand, I'd fill in the open patrolman spots that we need especially when promotions take place, taking more bodies off of patrol.
- More defined roles, training, and opportunities for personal development, and growth in your career.
- Shut the phones off and close the door for day
- In house mentoring program
- The general public would be educated on what it is their police force actually does

CLOSING

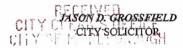
The City has taken many critical steps in the process of creating a Succession Planning Program. Department heads have been interviewed about their departments, staffing and training needs. Employees have been surveyed asking about their own goals, professional development needs and thoughts and suggestions for the City. Department managers have received training on supervision. The next step will be to coalesce the information contained in the survey, in meetings with department heads and the review of the organization to recommend short and long range steps to formalize into a Succession Plan.



City of Marlborough Legal Department

140 MAIN STREET

Marlborough, Massachusetts 01752
Tel (508) 460-3771 Fax (508) 460-3698 TDD (508) 460-3610
LEGAL@MARLBOROUGH-MA.GOV



JEREMY P. MCMANUS

1071 ASSISTABLE CALLSON CONTROL

1071 ASSISTABL

SUSAN A. CORREIA PARALEGAL

February 10, 2022

Michael H. Ossing, President Marlborough City Council City Hall 140 Main Street Marlborough, MA 01752

Re:

City Council Order No. 21-1008418

Site Plan Approval, 661 Boston Post Road East, Marlborough

Dear Honorable President Ossing and Councilors:

As requested by the Urban Affairs Committee, enclosed is a proposed order, in proper legal form, for approval of site plan with conditions in relation to the above-referenced project. I have incorporated a minor revision to condition #24 relative to the ability of the building commissioner to issue a temporary certificate of occupancy subject to the administrative site plan review committee approving a phasing plan.

Please contact me if you have any questions or concerns.

Respectfully,

Jason D. Grossfield City Solicitor

Enclosure

cc:

Arthur G. Vigeant, Mayor

Tin Htway, Building Commissioner

ORDERED:

That the City Council of the City of Marlborough does hereby approve the Site Plan Permit (attached hereto), which sets forth an Approval with conditions of the site plans submitted by Aubuchon Realty Company, Inc., to expand and upgrade the retail plaza at 661 Boston Post Road East, Marlborough.

ADOPTED In City Council Order No. 21-

Approved by Mayor Arthur G. Vigeant Date:

A TRUE COPY ATTEST:

City Clerk

Site Plan Permit # 2022-1 Site Plan Approval with Conditions

Applicant: Aubuchon Realty Company, Inc.

Property Owner: Aubuchon Realty Company, Inc.

Location: 661 Boston Post Road East (the "Site") being shown as Parcel 27A on Assessors Map 61.

Zoning District: Wayside District

Other Permits: City Council Special Permit Order No. 21-1008395E

Plans: The following Site Plan Approval Final Conditions are based on a set of plans entitled

Title: "Proposed Site Plan Documents"

Prepared and stamped by: John Kucich, P.E. of Bohler Engineering,

Dated: with the last revision date of January 24, 2022 (the "Site Plan" attached hereto as

"Exhibit A").

SITE PLAN APPROVAL FINAL CONDITIONS:

Site Conformance:

- Construction of the Site shall be in conformance with the approved Site Plan, the
 provisions of Chapter 270 of the Code of the City of Marlborough, and the conditions
 stated herein.
- 2. All construction on the Site shall conform to the appropriate National, State and City of Marlborough codes and regulations in force for each respective discipline and shall be in accordance with the Site Plan, subject to minor changes approved by the Building Commissioner pursuant to #31 below. Codes and regulations shall include but are not limited to State Building, Plumbing, Wiring, NFPA, Zoning, DPW utility and roads, Noise and Signs.
- The issuance of this decision confirms compliance with Marlborough City Code Ch. 271
 "Stormwater Management" and shall serve as the "stormwater management permit" as
 required in the ordinance.

Preconstruction meeting:

4. Prior to the commencement of construction, a preconstruction meeting shall be held onsite with the Building Commissioner, City Engineer and Conservation Officer and site contractor responsible for doing the work. At this meeting the departments will review the plans, conditions, exchange contact information including emergency contact numbers, and inspect erosion controls.

Erosion Control; Construction and Storm Water:

- 5. Siltation Control: Erosion controls as shown on the plans shall be installed prior to and inspected at the preconstruction meeting. The Applicant, Property Owner, and site contractor shall be responsible for protecting the City drainage system with erosion controls at all times during construction, and for notifying the Conservation Officer and the City Engineer in an expeditious manner if there is any visible siltation to the existing drainage system. Immediate measures shall be taken to control the siltation source and to restore any impacted areas.
- The construction sequencing as provided in the approved plans shall be followed. Any deviation to these plans shall first be discussed with, City Engineer and Conservation Officer.
- 7. All large stockpiles must be maintained in a stabilized condition with erosion control in place and approved by the Conservation Officer. Earth material stockpiles shall not be allowed immediately adjacent to perimeter siltation barriers or drain inlets. Long term stockpiles over 30 days will be shaped, stabilized and circled with erosion controls.
- 8. The Applicant shall be responsible for weekly reporting during construction via email to the Conservation Officer and the City Engineer, which reporting shall summarize the work that has been completed and compliance of the project with the site preparation and erosion control plan. These weekly reports shall begin as soon as the work begins on the site.
- 9. During the construction of the underground infiltrating drainage system, the Conservation Officer and/or City Engineer shall be notified and shall inspect the bottom of the infiltration hole to ensure that it is not in the groundwater table or on ledge. The site engineer shall confirm that the soils are per design. Once installed, only clean water is to be directed to this system.
- 10. The infiltration system shall have one inspection port for each infiltration row as this is the only means to ensure proper functioning over the year.
- 11. The temporary detention basin or other controls can be used during construction as a sedimentation basin allow sediments to settle in the basin before being discharged into the off-site drainage system. This shall be discussed at the preconstruction meeting.

Landscaping

- 12. The approved landscape plan shall be followed. All modifications to the Landscape plan related to changes to the kind, size and placement of plant material shall receive the prior written approval of the Conservation Officer.
- 13. Prior to the final signoff, a registered landscape architect shall certify to the Conservation Officer in writing that the landscape planting has been installed according to the approved landscape plan, or a revision of the landscape plan previously approved by the

- Conservation Officer. An as-built landscape plan prepared and stamped by the landscape architect is also required.
- 14. All landscaped areas shall be served by subsurface irrigation, or other means to ensure that the plants planted will survive.
- 15. Following 18 months of the final occupancy permit of the site work, any plant material that has died or is dying shall be replaced with a species of the same kind and size.
- 16. Installation of mulch at the time of planting and thereafter shall be places so that the mulch is not in contact with the trunk of newly planted trees and shrubs.
- 17. As shown on the approved plan the dumpster shall be properly screened.

Prior to issuance of Occupancy Permit

- 18. Prior to requesting the occupancy permit, the applicant or its agent shall clean infiltration systems, detention basins, all drainage pipes and catch basins of accumulated sediment and debris. A site meeting with the Conservation Officer and /or City Engineer to inspect these structures is required prior to final signoff.
- 19. Prior to the issuance of the Certificate of Occupancy the applicant shall provide the City Engineer and the Conservation Officer with the name, address and phone number of the contract person who will be in charge of authorizing the annual maintenance.
- 20. The stormwater Operation and Maintenance Plan shall be provided to the Conservation Officer and City Engineer electronically so that it can be added to the annual cleaning data base for this property.
- 21. An annual storm water maintenance report shall be provided to the City Engineer and the Conservation Officer by June 1st of each year reporting on the maintenance and operation procedures outlined in the Storm Water Management Maintenance Plan, which have been met for that year. This reporting requirement will follow the issuance of the occupancy permit and shall be ongoing.
- 22. An as-built plan(s) must be submitted to the City Engineer for review prior to the issuance of the Certificate of Occupancy or Temporary Certificate of Occupancy. The as-built plan(s) shall be prepared in accordance with the As-Built Plan Standards established by the City Engineer, which standards may be found on the website for the City of Marlborough. An as-built landscape plan is also required as noted above.
- 23. The maintenance and upkeep of the approved landscaping shall be an ongoing condition required by the landowner and any subsequent owners.
- 24. A temporary certificate of occupancy may be issued by the Building Commissioner for either the new bank structure or the new coffee shop structure while site work required by the Special Permit and this Decision remain incomplete, subject to a phasing plan

approved by the Site Plan Committee. The Building Commissioner may require the Applicant file a bond or other form of security satisfactory to the Building Commissioner in a sufficient amount relative to the value of the remaining site work to be completed by the Applicant.

General Provisions:

- 25. Hours of Operation: In accordance with Section 431-3B of the Code of the City of Marlborough, excavation machinery may be operated only during the normal workweek, from Monday through Saturday, except holidays, between the hours of 7:00 a.m. to 7:00 p.m., except Sunday when all use is prohibited except with variance by the Board of Health or as emergency work.
- 26. Time for Completion: Work as provided for on the Site Plan shall be carried into effect and completed within two (2) years following the date of issuance of a building permit for the project, unless the City Council has granted in writing an extension of time for completion of the work.
- 27. Minor Changes: The City Council delegates to the Building Commissioner the authority to approve minor changes to the approved Site Plan.
- 28. Enforcement: The City Council designates the Building Commissioner as the enforcing authority to bring enforcement actions for violations of this permit.

END

EXHIBIT A

PROPOSED SITE PLAN DOCUMENTS

----- FOR -----



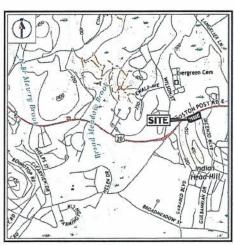
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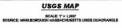
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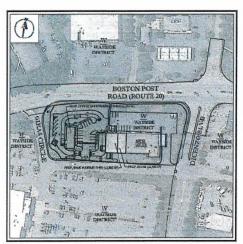
WAYSIDE CROSSING SHOPPING PLAZA IMPROVEMENTS

LOCATION OF SITE:

661 BOSTON POST ROAD EAST, CITY OF MARLBOROUGH
MIDDLESEX COUNTY, MASSACHUSETTS
MAP #61, LOT #27A







SITE MAP

PREPARED BY



DRAWING SHEET INDEX

SHEET TITLE	NUMBER
COVER SHEET	C-101
DENERAL NOTES SHEET	C-102
DEMOLITION PLAN	C-201
SITELAYOUT PLAN	C-301
GRADING PLAN	C-101
DRAINAGE PLAN	C-402
UTILITY PLAN	C-601
SOIL EROSION AND SEDIMENT CONTROL PLAN	C-601
ERCSION AND SECHMENT CONTROL NOTES AND DETAILS	C-902
LANDSCAPEPLAN	C-701
LANDSCAPE NOTES AND DETAILS	C-702
LIGHTING PLAN	C-703
DETAIL SHEET	C-001
DETAIL SHEET	C-862
CETAIL SHEET	Ç-903
BEYAIL SHEET	D-804
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MAP #81, LOT #27A 661 BOSTON POST ROAD EAST CITY OF HARLBOROUGH MIDDLEBEX COUNTY, MASSACHUSETTS

BOHLER // 252 TURNINDE ROAD SOUTHBOROUGH, MA 91772 Phone: (500; 400-2000)



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COVER SHEET

C-101

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PROPOSED SITE **PLAN DOCUMENTS**



MAP #61, LOT #27A OSTON POST ROAD EAST CITY OF MARLBOROUGH MIDDLESEX COUNTY,

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GENERAL NOTES SHEET

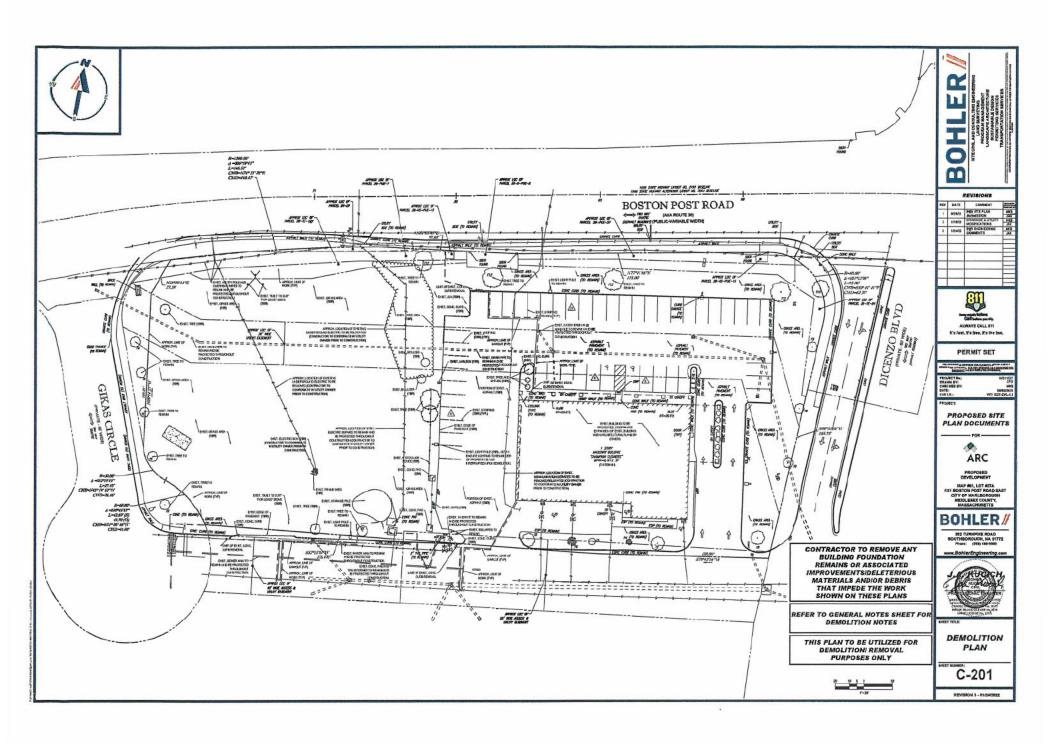
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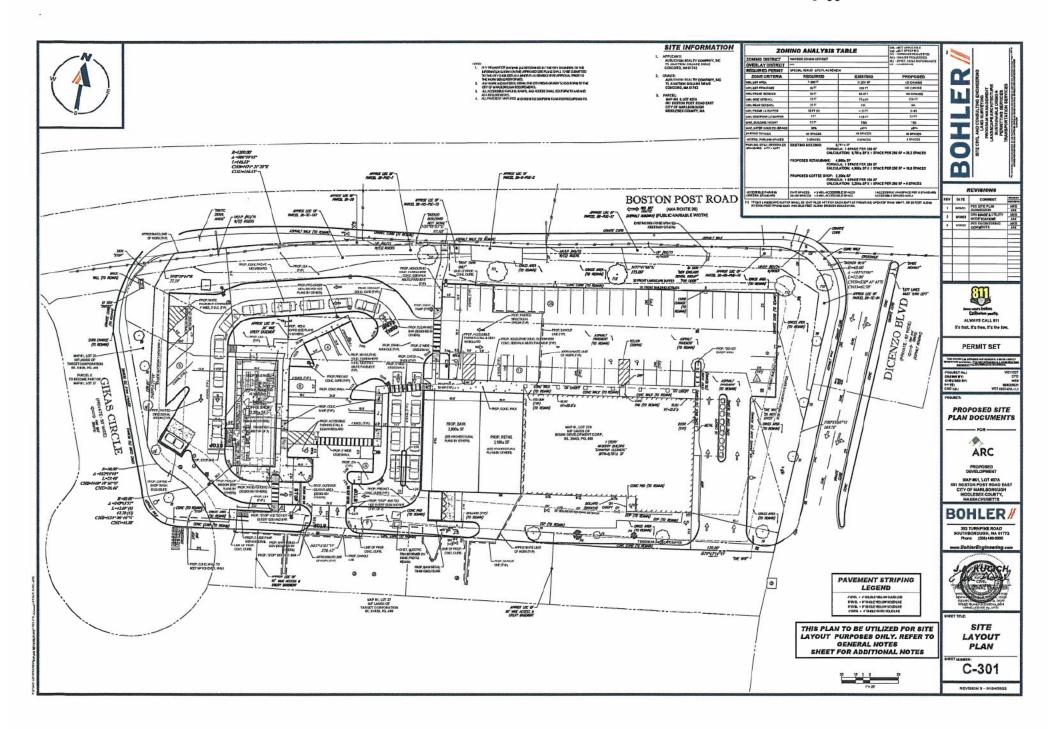
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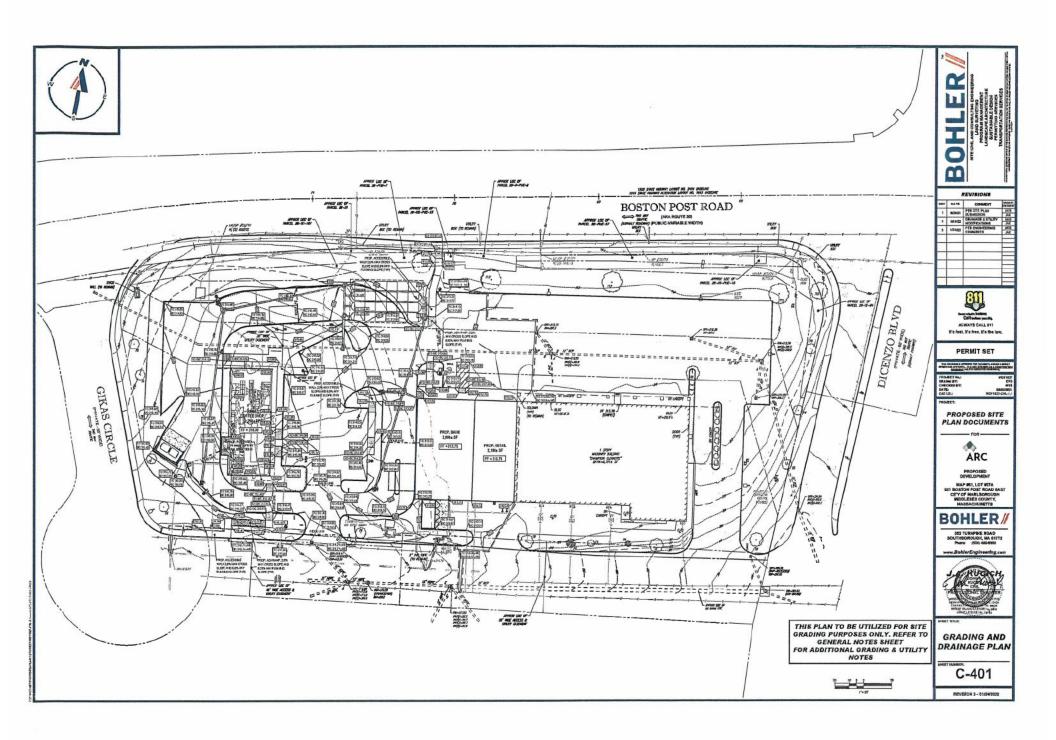
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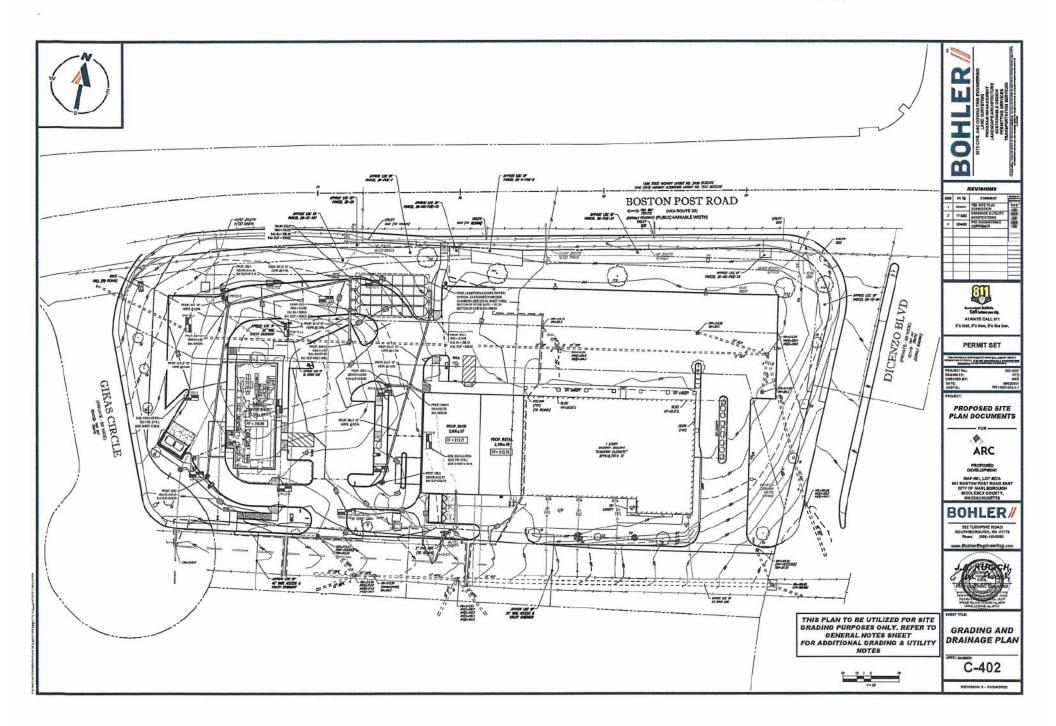
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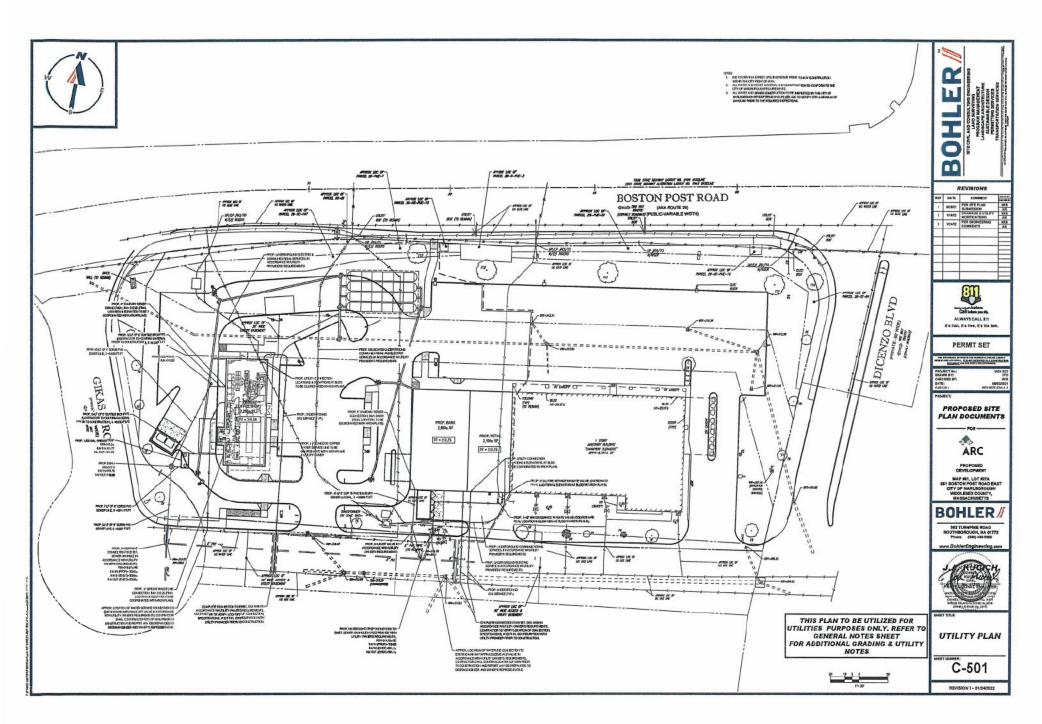
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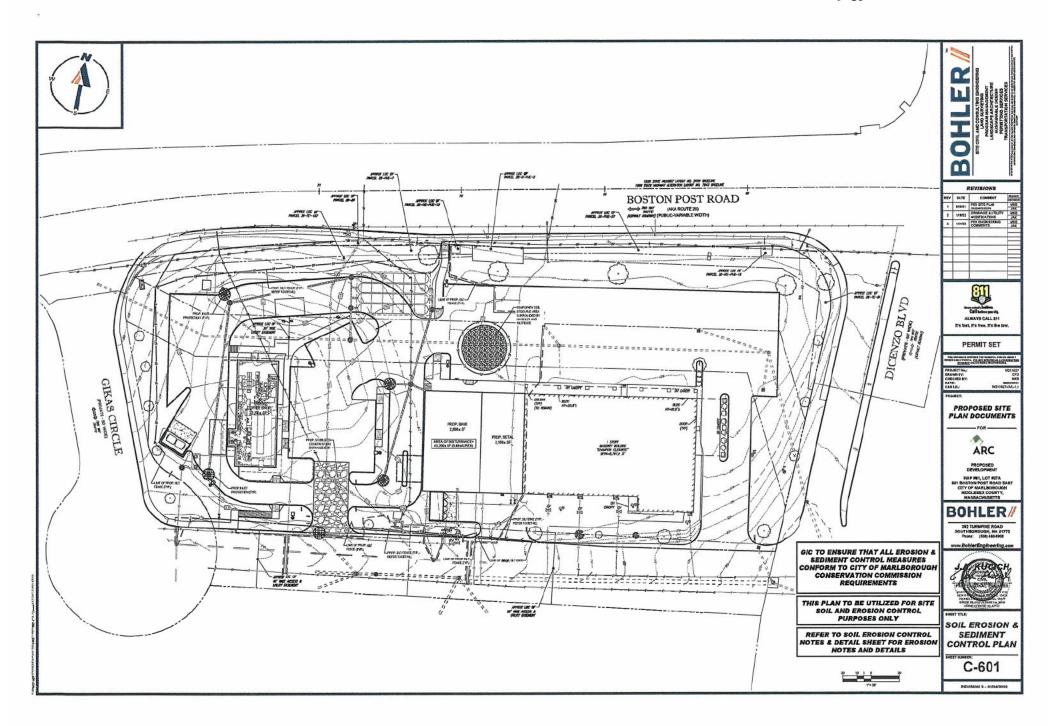


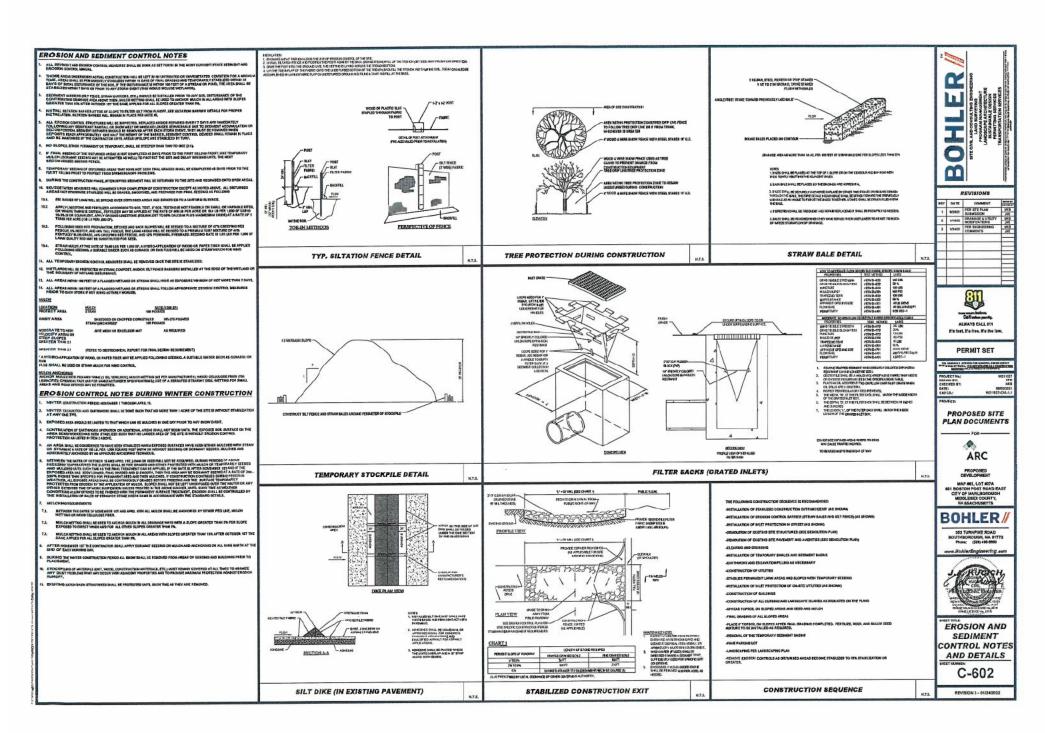


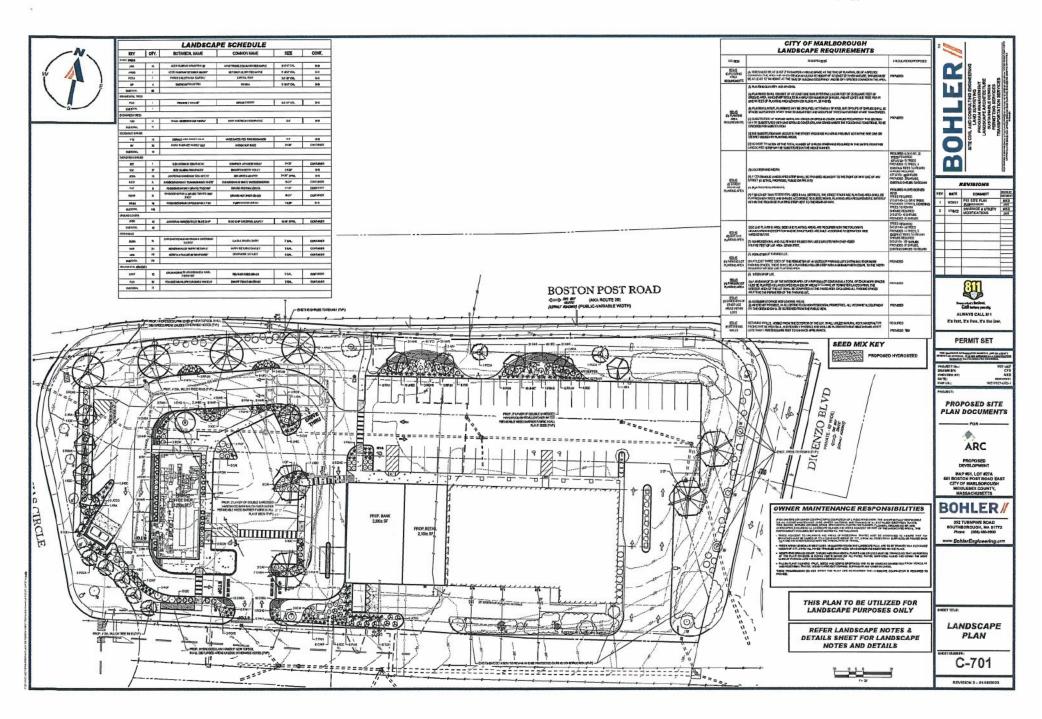


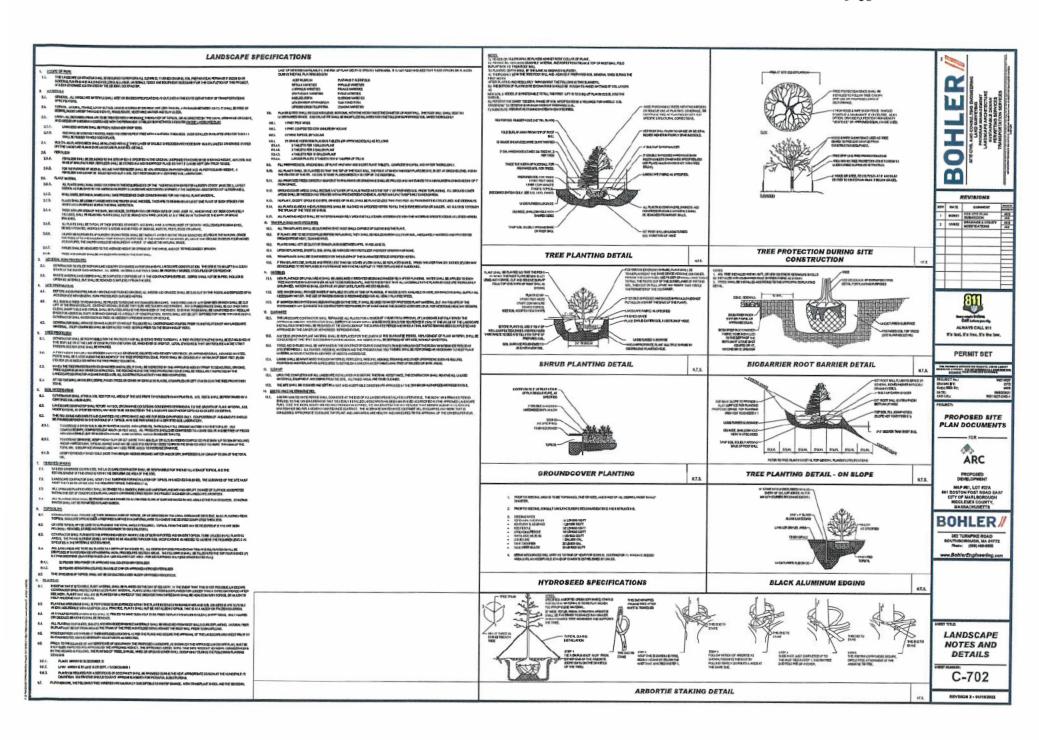


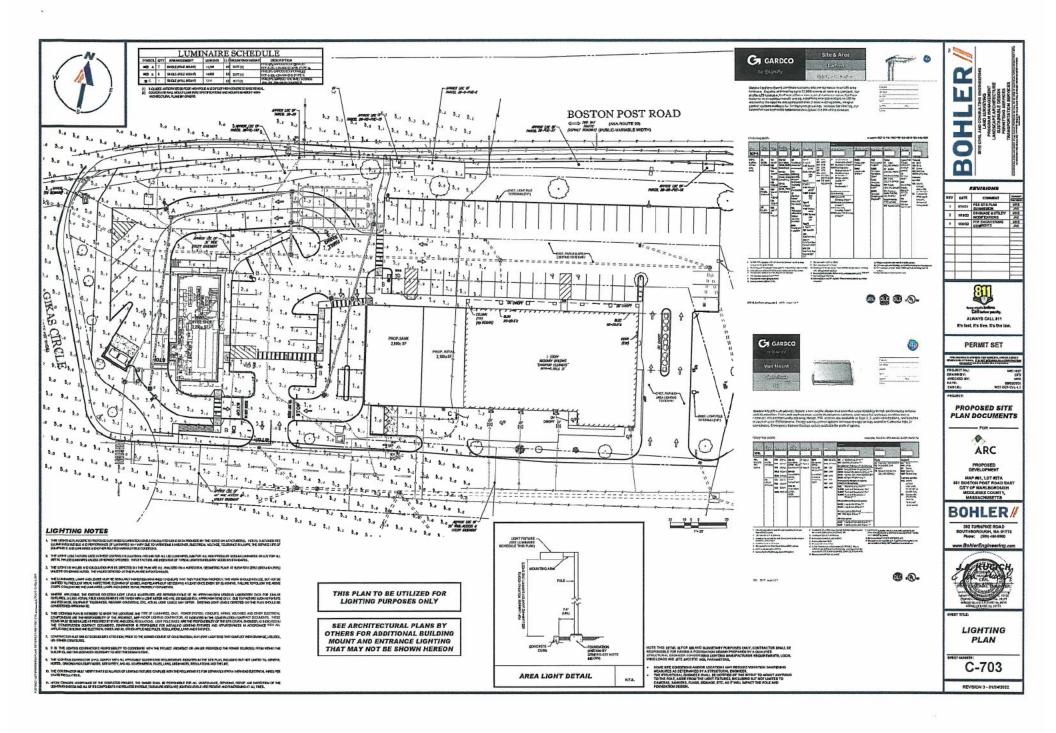


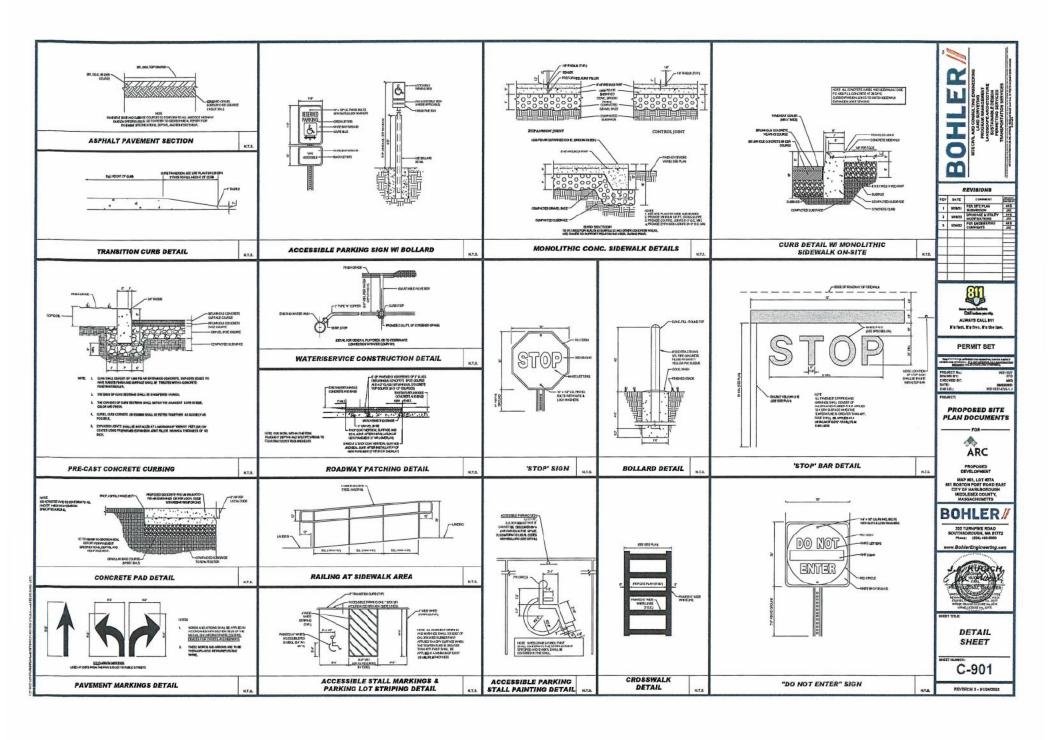


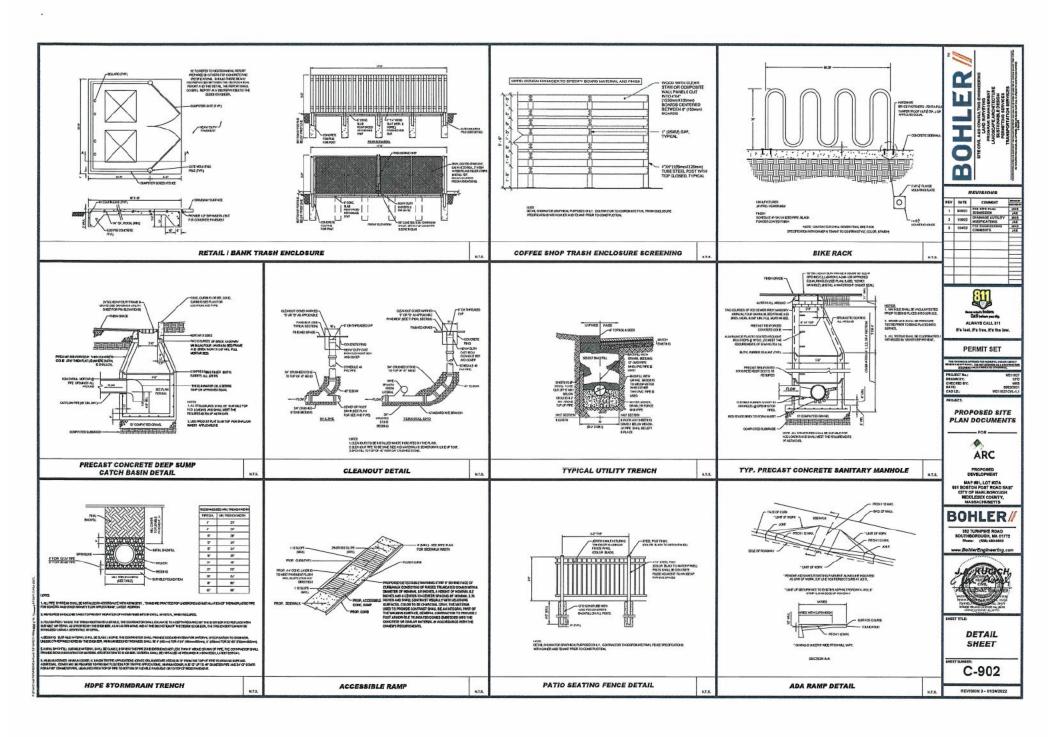


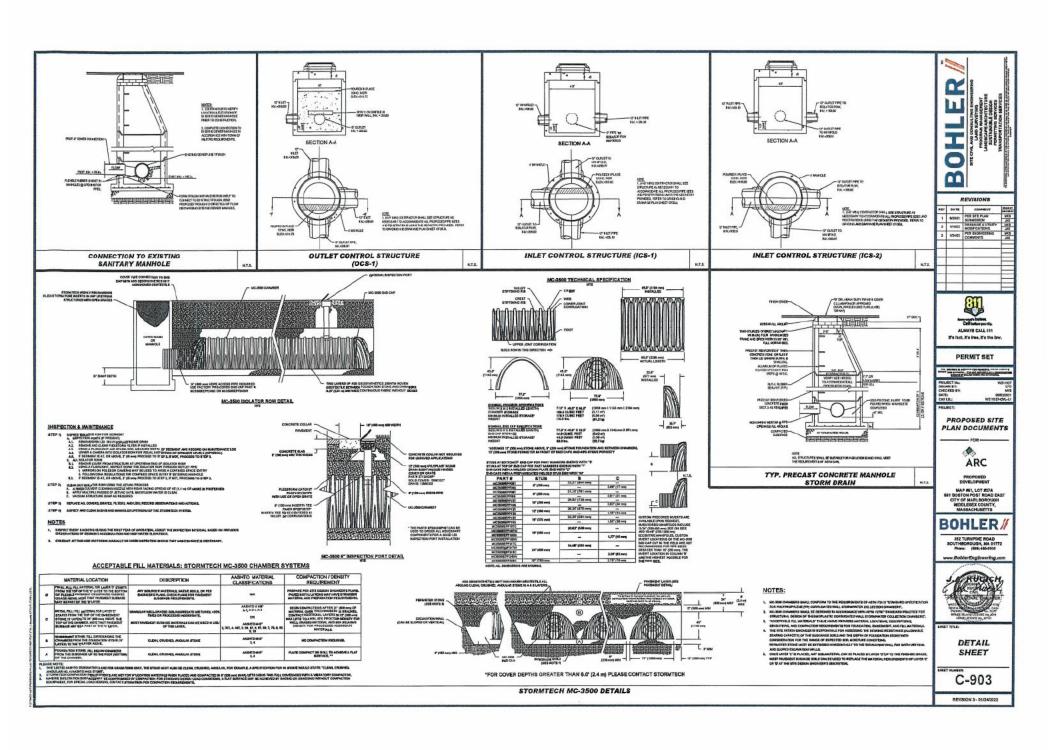


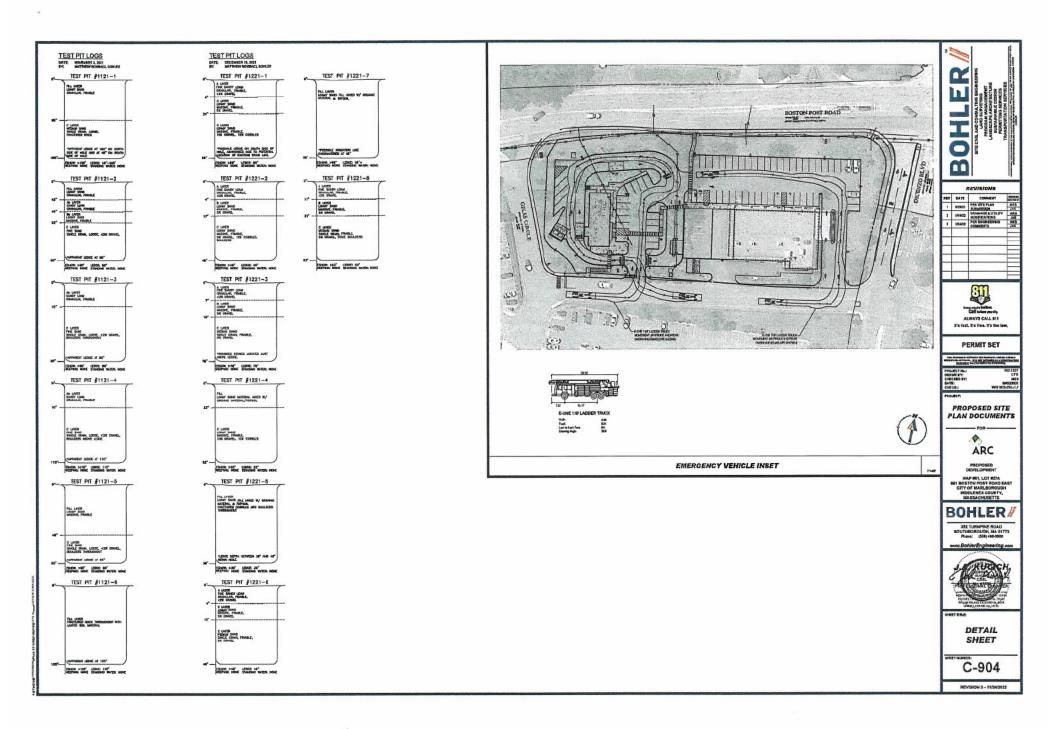


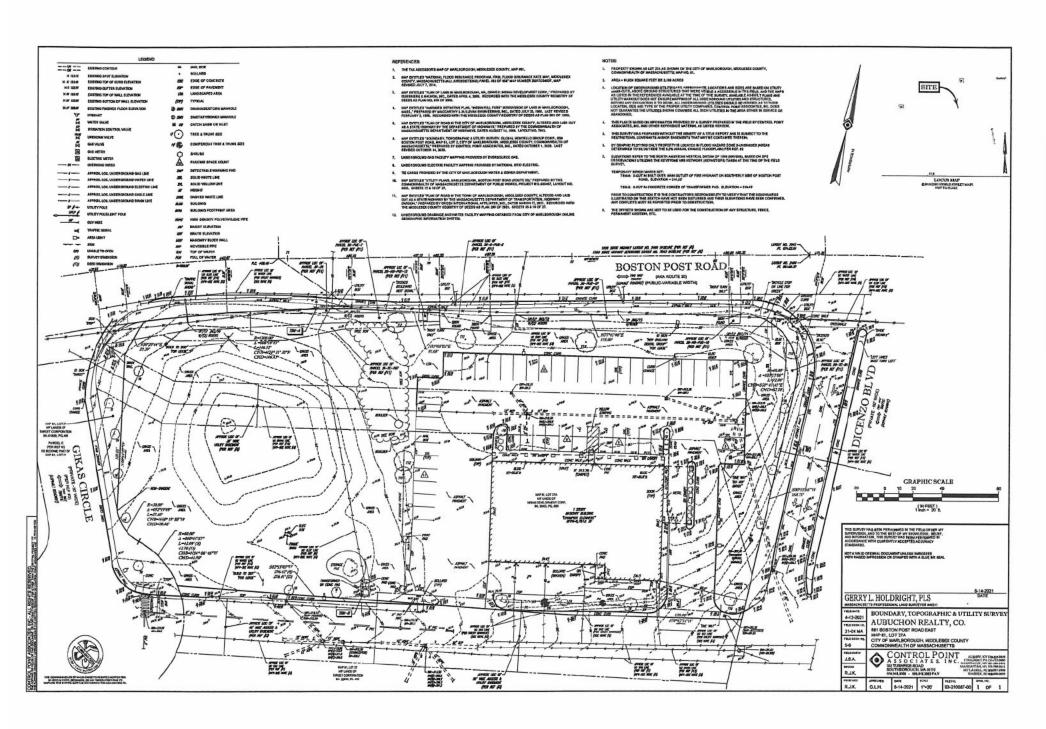














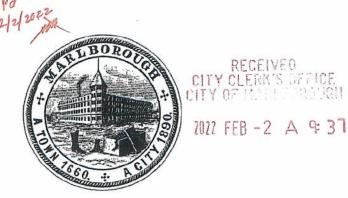
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2022 FEB -9 A 10: 15

Steven W. Kerrigan City Clerk

CITY OF MARLBOROUGH TAXI AND/OR LIVERY SERVICE LICENSE APPLICATION

I. TYPE OF LICENSE:TAXILIVERY
2. APPLICANT'S (LICENSEE) INFORMATION:
A. Name: Katsunori Tanaka B. Address: 17 Fager Ct. Marlborough, MA 0/152 C. Telephone Number: 508-561-5545 D. Business Name: Global Limousine & Tour Services L E. Business Address: 17 Eager Ct. Marlborough, MA 0/15 F. Business Number: 981-330-0898 3. NUMBER OF VEHICLES: 1
CITY OF MARLBOROUGH TAXI/LIVERY LICENSE
is hereby granted a Taxi/Livery License as approved by the City Council of the City of Marlborough. In accordance with the Code of the City of Marlborough, Chapter 568, this License shall expire two (2) years from the date of issue. Application for renewal of said License shall be made to the City Council through the Office of the City Clerk.
EXPIRATION DATE:
A TRUE COPY ATTEST: City Clerk



City of Marlborough, Massachusetts CITY CLERK DEPARTMENT

Steven W. Kerrigan City Clerk

CITY OF MARLBOROUGH TAXI AND/OR LIVERY SERVICE LICENSE APPLICATION

I. TYPE OF LICENSE:TAXILIVERY
2. APPLICANT'S (LICENSEE) INFORMATION:
A. Name: JOSIAH 1. IHECHUKWU B. Address: 43 BOWSTRING WAY E46 MARLBOROUGH MA C. Telephone Number: (781 521-3888 D. Business Name: ROA Health System Inc E. Business Address: 43 BOWSTRING Way E46 Marlborough MA F. Business Number: (781)521-3888 3. NUMBER OF VEHICLES: TWO APPLICANT'S SIGNATURE F-GAL
CITY OF MARLBOROUGH TAXI/LIVERY LICENSE
is hereby granted a Taxi/Livery License as approved by the City Council of the City of Marlborough. In accordance with the Code of the City of Marlborough, Chapter 568, this License shall expire two (2) years from the date of issue. Application for renewal of said License shall be made to the City Council through the Office of the City Clerk.
EXPIRATION DATE:
A TRUE COPY ATTEST: City Clerk



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CITY CLEBS SOFFICE
CITY OF LAPLE GROUGH

32 Tumpike Road Southborough, MA 01772 Phone: (508) 480-0225

E-mail: mail@edcma.com

2022 FEB - 9 P 3: 0b

February 9, 2022

Michael H. Ossing, President Marlborough City Council City Hall, 140 Main Street Marlborough, MA 01752

RE:

Sewer Taking/Easement Lacombe Business Center Assessor's Map 82 Affecting Various Abutting Parcels Marlborough, MA

Attn. President & Members:

On behalf of Lacombe Business Center and Jeffery Furmanick and Jonathan White, Trustees of 58 and 62 Lacombe Street Realty Trust, we are writing to respectfully request that the City Council agree to release any right, title and interest that it may own in fee within those portions of the strip of land thirty (30) feet in width comprising Sewer Taking that affects 44, 51, 58 and 62 Lacombe Street as illustrated on the attached sheet 1 of 2 Entitled "Existing Lotting & Sewer Taking Exhibit" and then within these same land limits either Lacombe Business Center or Jeffery Furmanick and Jonathan White, Trustees of 58 or 62 Lacombe Street Realty Trust will in turn grant a Sewer Easement to encumber the granted land in its entirety as illustrated on the attached sheet 2 of 2 Entitled "Proposed Lotting & Sewer Easement Exhibit" with both Exhibit Plans prepared by Engineering Design Consultants, Inc. and dated February 7, 2022. For the past several months Engineering Design Consultants has been working with both City Engineer Thomas DiPersio and City Solicitor Jason Grossfield in order to review historic plans and records in order to present this matter for the City Councils review.

Thank for your consideration and assistance with this request. We look forward to advancing this matter with the City Council on the next available Council Agenda.

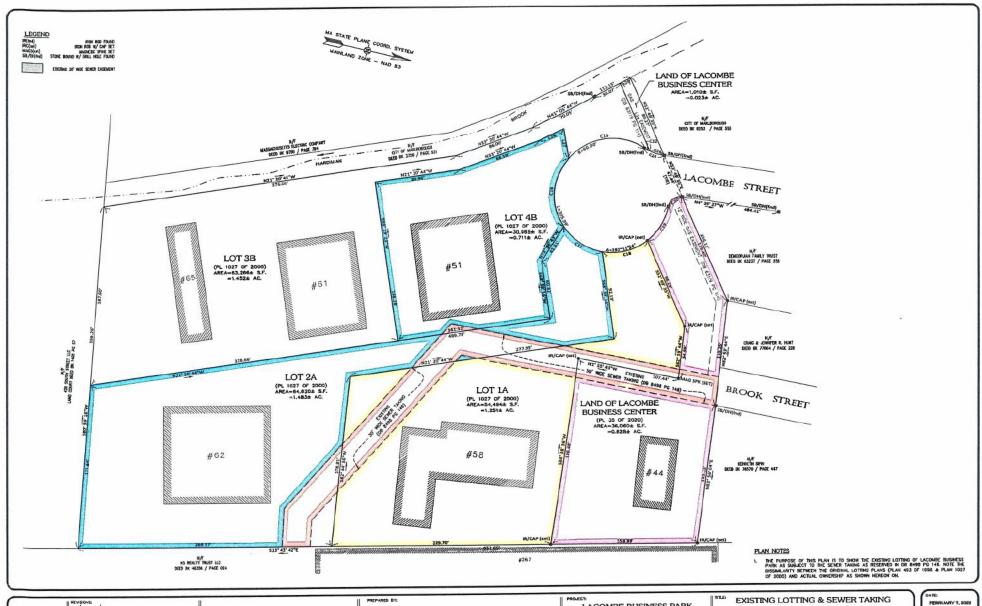
Very truly yours,

Engineering Design Consultants, Inc.

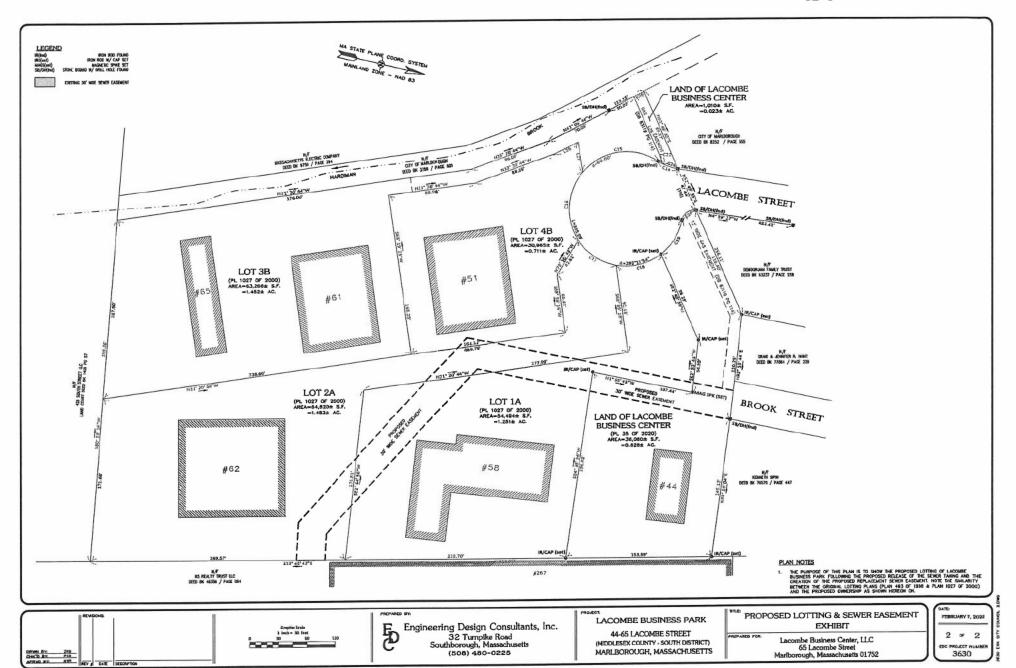
Peter S. Bemis

cc. Lacombe Business Center and Jeffery Furmanick and Jonathan White, Trustees of 58 and 62 Lacombe Street Realty Trust





PART ASSOCIATION STREET TO BE SELECT PART OF STREET TO STREET





THE COMMONWEALTH OF MASSACHUSETTS STATE RECLAMATION & MOSQUITO CONTROL BOARD

CENTRAL MASSACHUSETT SERVIS MOSQUITO CONTROL PROJECT

111 Otis Street, Northborough, MA 01532 - 2414 JAN 25 Telephone (508) 393-3055 • Fax (508) 393-8492 www.cmmcp.org



COMMISSION CHAIRMAN RICHARD DAY

EXECUTIVE DIRECTOR
TIMOTHY D. DESCHAMPS

January 23, 2022

Pursuant to the State Reclamation & Mosquito Control Board's (SRMCB) budget notification and compliance certification policy, as revised, please find enclosed Form SRB-1.

These documents show our preliminary proposed budget amount, increase from FY22 and estimated balance forward on page 1. Pages 3 and 4 show each member community's percentage of total budget, share amounts for CMMCP and SRMCB, and total assessment estimate for FY23.

Revisions to this budget may occur especially if new communities join our service area. The proposed budget for FY23 includes a 2.5% increase over FY22.

There are no forms to be mailed back to our office. Please direct any questions, comments or concerns to me at (508) 393-8766 or deschamps@cmmcp.org before April 15, 2022.

For more information, please find budget information posted on our website at this link: https://www.cmmcp.org/budget-information. Thank you.

Sincerely,

Timothy D. Deschamps Executive Director

CC:

City Council & Mayor
Town Administrators/ Town Managers
Select Board Chair
Finance Committee Chair
Board of Health Director/Agent

(Updated: 05/17/17)
Form SRB-1
Page 1 of 4

Project Name:	Central Mass.	Mosquito Control	Project
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NOTICE OF PRELIMINARY PROPOSED BUDGET FOR FY2023

Notice is hereby given that the <u>Central Mass.</u> Mosquito Control Project's (the "Project") preliminary proposed budget for FY2023 is available online for viewing at (https://www.cmmcp.org/budget-information) and summarized below. Any questions, comments or concerns regarding this preliminary budget should be directed to: Central Mass. Mosquito Control Project Executive Director Timothy Deschamps at <u>deschamps@cmmcp.org</u> by April 15^{th.}

1. The total preliminary dollar amount that the Project is proposing for FY2023 is \$\frac{2,864,581}{\text{the Project for the coming year with pertinent budget information that fully describes the "total trust fund account" budget amount available for the Project to expend in FY2023.

A.	B.	C.	D.	E.	F.	G.	н.	I.
Project Name	Number of Employees	FY2023 Preliminary Proposed Budget Amount	FY2023 % Increase towards Operating Budget	FY2023 % Increase towards Capital Budget	FY2023 Total % Increase Over Certified FY2021 Budget (Add D + E)	FY2022 Estimated Balance Forward /Rollover Amount	FY2022 Actual Budget Revenues	FY2023 Total Est'd Funding Available in Trust Account (Add C + G)
Central Mass.	20	\$2,864,581	2.5%	0%	2.5%	\$150,000	\$2,794,714	\$3,014,581

Form SRB-1 Page 2 of 4

2. The member municipalities within the Project together with each municipality's estimated proportionate share thereof expressed both as a percentage and as a dollar amount, are as set forth on Form SRB-1, Page 2. As of the date of this notice, the Project is comprised of <u>44</u> municipalities as listed on Form SRB-1, Page 3.

If the composition of the Project changes because one or more municipalities join or withdraw from the Project, the total preliminary budget will be adjusted pro rata.

8. A copy of this Notice, together with a copy of the preliminary budget proposed, has been delivered or mailed to the Chief Administrative Officer, Chief Executive Officer, to the Finance Committee of each member municipality having a finance committee, and to the State Reclamation and Mosquito Control Board.

(Updated: 5/17/17)
Form SRB-1
Page 3 of 4

Project Name: Central Mass. Mosquito Control Project

FY2023 Proposed Cherry Sheet Assessments Estimates Based on the preliminary proposed Project budget (2022 Equalized Valuations)

Municipality Percenta of Tota Budge		Project Share Amount*	State Reclamation Board Share Amount*	Total Assessment Estimate*	
Acton	2.66%	\$76,315	\$3,270	\$79,585	
Ashland	1.68%	\$48,172	\$2,064	\$50,236	
Auburn	1.83%	\$52,337	\$2,243	\$54,580	
Ayer	1.07%	\$30,696	\$1,315	\$32,011	
Berlin	1.32%	\$37,915	\$1,625	\$39,540	
Billerica	3.71%	\$106,297	\$4,555	\$110,852	
Blackstone	1.19%	\$34,163	\$1,464	\$35,627	
Bolton	2.06%	\$58,887	\$2,523	\$61,410	
Boxborough	1.17%	\$33,504	\$1,436	\$34,940	
Boylston	1.64%	\$47,069	\$2,017	\$49,086	
Chelmsford	3.17%	\$90,931	\$3,897	\$94,828	
Clinton	0.80%	\$22,904	\$982	\$23,886	
Dracut	2.62%	\$75,170	\$3,221	\$78,391	
Fitchburg	3.08%	\$88,253	\$3,782	\$92,035	
Gardner	2.31%	\$66,282	\$2,840	\$69,122	
Grafton	2.59%	\$74,092	\$3,175	\$77,267	
Holliston	2.21%	\$63,429	\$2,718	\$66,147	
Hopedale	0.62%	\$17,829	\$764	\$18,593	
Hopkinton	3.20%	\$91,720	\$3,931	\$95,651	
Hudson	1.59%	\$45,433	\$1,947	\$47,380	
Lancaster	2.76%	\$79,167	\$3,393	\$82,560	
Leominster	3.41%	\$97,706	\$4,187	\$101,893	
Littleton	1.91%	\$54,800	\$2,348	\$57,148	
Lowell	2.88%	\$82,378	\$3,530	\$85,908	
Lunenburg	2.74%	\$78,490	\$3,364	\$81,854	
Marlborough	3.08%	\$88,206	\$3,780	\$91,986	
Milford	2.00%	\$57,185	\$2,451	\$59,636	
Millbury	1.78%	\$51,095	\$2,190	\$53,285	
Millville	Millville 0.52%		\$633	\$15,395	

Natick	2.94%	\$84,279	\$3,612	\$87,891
Northborough	2.26%	\$64,863	\$2,780	\$67,643
Northbridge	1.91%	\$54,769 \$2,347		\$57,116
Sherborn	1.71%	\$49,126	\$2,105	\$51,231
Shrewsbury	3.04%	\$87,024	\$87,024 \$3,729	
Southborough	1.77%	\$50,745	\$2,175	\$52,920
Stow	1.88%	\$53,871	\$2,309	\$56,180
Sturbridge	3.73%	\$106,939	\$4,583	\$111,522
Tewksbury	2.85%	\$81,544	\$3,494	\$85,038
Webster	1.47%	\$41,974	\$1,799	\$43,773
Westborough	2.65%	\$76,010 \$3,257		\$79,267
Westford	3.69%	\$105,831	\$4,535	\$110,366
Wilmington	2.46%	\$70,552	\$3,023	\$73,575
Worcester	6.00%	\$171,868	\$7,365	\$179,233
TOTAL	100.00%	\$2,864,582	\$122,758	\$2,987,340





School Committee District Education Center 25 Union Street, Marlborough, MA 01752 (508) 460-3509

January 25, 2022

Call to Order

1. Vice Chair Bodin-Hettinger called the regular meeting of the Marlborough School Committee to order at 7:30 p.m. at 17 Washington Street, Marlborough, MA. Members present included Daniel Caruso, Earl Geary, Katherine Hennessy, Heidi Matthews, and Denise Ryan. Also present were Superintendent Michael Bergeron, Director of Finance and Operations, Douglas Dias, the Assistant Superintendent of Teaching and Learning, Mary Murphy, and the Assistant Superintendent of Student Services and Equity, Jody O'Brien. Additionally, MEA Representative Eileen Barry was present.

This meeting is being recorded by local cable, WMCT-TV, and is available for review.

- 2. Pledge of Allegiance: Vice Chair Bodin-Hettinger led the Pledge of Allegiance.
- 3. Presentation: None.
- Committee Discussion/Directives: None.
- 5. Communications: None.
- 6. Superintendent's Report:

Superintendent Bergeron updated the committee on the COVID-19 data for the city of Marlborough and MPS. The Superintendent verbally reported data as of tonight that differs from the report, which was sent out on January 19, 2022. He mentioned data trends at district, city, and state level as well.



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The Superintendent's office received an update on COVID Protocols from DESE and the Department of Health (DPH). Schools have been advised to focus attention and effort on symptomatic individuals rather than on close contacts. 'Test and Stay' protocols are not contributing value as a mitigation strategy for schools. DESE, DPH, and the Executive Office of Health and Human Services (EOHHS) approved schools to discontinue 'Test and Stay' and contact tracing in order to adopt a new program that the Superintendent outlined in his report. To be eligible for this program the district must continue rapid testing symptomatic individuals in schools. The Superintendent inserted a chart to highlight differences between the new, updated K-12 Testing Options and the original options. If districts sign up for this program, the state will provide weekly antigen home tests. Students and staff would opt into the program and receive kits with two tests inside; staff and students alternate weekly between which population receives test kits. If districts continue with 'Test and Stay' then they are ineligible to receive rapid at-home tests through this program. It was noted that media reports had inaccurately explained these programs prematurely. Mr. Bergeron recommends that MPS adopts this new program; he and his leadership team discussed concerns and challenges that could result from adopting this new program. Superintendent Bergeron asked for feedback regarding these potential changes, as well as for the mask mandate. The State school mask mandate is expected to be discontinued after February 28th, 2022.

Mrs. Matthews and Mrs. O'Brien discussed forms for this program, as well as kits provided by the City.

Mrs. O'Brien shared that many nurses in the district are in favor of this new program.

Mrs. Hennessy inquired about reporting test results; individuals will only need to produce positive results to the district.

Superintendent Bergeron discussed some logistics, such as type of rapid tests and the potential end date for this program.

Mr. Geary and Superintendent Bergeron discussed additional logistics, specifically how the opt-in process works with the State.

Mrs. Matthews inquired about an estimation of individuals tested per week currently; Mrs. O'Brien shared that schools are averaging between 2-3 boxes (50/box) per week of the Binax tests.

Mrs. Bodin-Hettinger, Superintendent Bergeron, and Mrs. O'Brien discussed close contacts more in depth.

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Superintendent Bergeron explained the current procedure to test students at school that is in place for 'Test and Stay.'

Mr. Caruso posed various scenarios that could occur with individuals and testing, and he asked about the days that individuals would be required to test.

Mrs. O'Brien has a reserve of tests for different situations that could arise, such as if an individual had to use their two tests in one week, as Mr. Caruso mentioned.

Mrs. Hennessy asked about vaccination rates at the elementary age; Superintendent Bergeron will present those numbers at the next School Committee meeting.

Mrs. Ryan asked about the possibility of positive individuals continually testing positive for 90 days, which sparked conversation between various members, Superintendent Bergeron, and Mrs. O'Brien. Further clarification is needed from DESE.

Mrs. Hennessy brought up the attendance accountability situation.

Mr. Geary asked about requirements for the district to adopt this new program.

Mrs. Hennessy questioned how quickly tests would be provided to the district.

Mrs. O'Brien explained the process if the committee were to vote 'yes' tonight in response to Mrs. Hennessy's question.

There is a school mask mandate in place at the state level until February 28, 2022. The City has a current city-wide mask mandate as well. If the State and the City did not have a mask mandate for schools, the School Committee could vote to put one in effect. Students will always have the option to wear a mask regardless of the policy changes.

Mrs. Hennessy felt that the mask mandate for MPS should continue until at least March 8, 2022.

Ms. Barry voiced her concern on behalf of staff regarding the mask mandate deadline of February 28, 2022.

Superintendent Bergeron stated that an agenda item will be put on the March 8, 2022 School Committee meeting in regard to the local mask mandate, so masks will be required in MPS schools through that date for now.

Ms. Barry provided insight about the new potential protocol for testing in the district.



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A. Director of Finance & Operations Report

Mr. Dias, the Director of Finance and Operations, reported on transportation, food services, custodial updates, and job opportunities. Mr. Dias communicated daily impacts on bus routes in the district. The Transportation Coordinator, Steve Phalen, is collaborating with NRT to minimize daily negative impacts to students.

Mr. Dias shared that the foodservice staff is continuing to serve students. The District currently has 95% of the foodservice positions filled. He thanked the Foodservice Director, Pam Whelan, and union leader, Julie Whapham, for their efforts and leading their staff during such challenging times. Breakfast and lunch remain free in the district, and chocolate milk has returned.

Mr. Dias relayed that 4 custodial positions in the district remain unfilled. The custodial team has continued to work hard to keep schools clean and safe for individuals in the buildings. He thanked the Custodial Supervisor, Andy White, and union leader, Gary Bonneau, for their efforts throughout the pandemic.

Mr. Dias shared that there are various job opportunities in the district. Individuals can reach out directly to him at ddias@mps-edu.org.

Mr. Caruso and Mr. Dias discussed the job positions available as well as transportation delays.

Mr. Caruso highlighted the relationship the district has with its union leaders.

7. Acceptance of Minutes:

A. Minutes of the January 11, 2022 School Committee Meeting

Motion made by Mrs. Matthews, seconded by Mrs. Bodin-Hettinger to accept the minutes.

Motion passed 6-o-o.



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8. Public Participation: None.

It should be noted that members of the public may provide comment via email before the meeting to superintendent@mps-edu.org. Public participation is a time for your comments to be heard by the committee; it is not a question-and-answer session.

Action Items/Reports

A. FY22 Operating Budget Transfer

Mr. Dias outlined various budget transfers in the attached document.

Motion made by Mrs. Matthews, seconded by Mrs. Bodin-Hettinger to approve these transfers.

Motion passed 6-o-o.

B. DESE Testing Protocols

Superintendent Bergeron recommended to adopt the new testing program recommended by MA DESE and DPH.

Motion made by Mrs. Matthews, seconded by Mrs. Bodin-Hettinger to approve this recommendation.

Motion passed 6-o-o.

C. Superintendent Resignation

Superintendent Bergeron provided his resignation letter to the School Committee.

Motion made by Mrs. Matthews, seconded by Mrs. Bodin-Hettinger to accept this resignation with sadness.

Motion passed 6-o-o.



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D. Superintendent Search

Mrs. Bodin-Hettinger suggested tabling this agenda item due to the workshop meeting earlier tonight being rescheduled.

Motion made by Mrs. Matthews, seconded by Mrs. Bodin-Hettinger to table this agenda item.

Motion passed 6-o-o.

E. Acceptance of Donations and Gifts

O'Connor Portaiture. O'Connor Portaiture donated \$1,745.91 to Whitcomb Middle School and \$2,038.16 to Goodnow Brothers Elementary School.

Motion made by Mrs. Matthews, seconded by Mrs. Bodin-Hettinger to approve these donations.

Motion passed 6-o-o.

O'Connor Portaiture. O'Connor Portaiture donated \$599.87 to Early Childhood Center and \$1,391.20 to Richer Elementary School.

Motion made by Mrs. Matthews, seconded by Mrs. Bodin-Hettinger to approve these donations.

Motion passed 6-0-0.

MA DESE FY22 FC302 America Rescue Plan/Homeless Children. MPS received the grant valued at \$28,995.00.

Motion made by Mrs. Matthews, seconded by Mrs. Bodin-Hettinger to approve this donation.

Motion passed 6-o-o.



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Reports of School Committee Sub-Committees: None.

11. Members' Forum:

Mrs. Hennessy shared that the MIAA sent out an email today to reinstate the sportsmanship handshake as of February 1, 2022.

Mrs. Matthews reviewed and signed the warrant.

Mrs. Matthews shared that individuals can receive free at-home testing kits in Marlborough at City Hall in the Clerk's Office, the Food Pantry, Human Services, and the Senior Center. The federal government also is providing individuals with free at-home testing kits.

12.Adjournment:

Motion made by Mrs. Matthews, seconded by Mrs. Bodin-Hettinger to adjourn at 8:59 p.m.

Motion passed 6-o-o.

Respectfully submitted,

Heidi Matthews

Secretary, Marlborough School Committee

HM/jm

Approved February 8, 2022



School Committee District Education Center 25 Union Street, Marlborough, MA 01752 (508) 460-3509

Call to Order January 11, 2022

1. Vice Chair Michelle Bodin-Hettinger called the regular meeting of the Marlborough School Committee to order at 7:32 p.m. at 17 Washington Street, Marlborough, MA. Members present included Daniel Caruso, Katherine Hennessy, Heidi Matthews, and Denise Ryan. Also present were Superintendent Michael Bergeron, the Assistant Superintendent of Teaching and Learning, Mary Murphy, and the Assistant Superintendent of Student Services and Equity, Jody O'Brien. Additionally, MEA Representative Eileen Barry was present.

This meeting is being recorded by local cable, WMCT-TV, and is available for review.

2. Pledge of Allegiance: Michelle Bodin-Hettinger led the Pledge of Allegiance.

Motion made by Mrs. Hennessy, seconded by Michelle Bodin-Hettinger to add an agenda item for the BPA State Leadership Conference.

Motion passed 5-0-0.

3. Presentation:

A. BPA State Leadership Conference

Mrs. Haley requested permission to take students to the BPA State Leadership Conference at the Sheraton Hotel in Framingham on Saturday March 5, 2022 from 9am – 8pm. Students will not be staying overnight in the hotel; parents will drop off and pick up students at the conference. The event requires everyone to be masked. Mrs. Haley explained some more logistics about this conference to the committee.

Motion made by Mrs. Matthews, seconded by Mrs. Bodin-Hettinger to approve this request.

Motion passed 5-0-0.

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- 4. Committee Discussion/Directives: None.
- Communications: None.

6. Superintendent's Report:

Superintendent Bergeron updated the committee on the COVID-19 data for the city of Marlborough and MPS. The Superintendent verbally reported data as of tonight that differs from the report, which was sent out on January 6, 2022. He mentioned data trends in the state as well.

Superintendent Bergeron reported that the Commissioner of Education extended the mask mandate until February 28, 2022.

The Superintendent stated that the Director of the ECC, Andrew Bernabei, and the President of the Home and School organization, Amy Sinni, created a mock version of a project to provide the ECC playground with a privacy screen which would display student artwork. The estimated expense of this project is about \$6,500.00, and the Superintendent is hopeful that the district can fund this endeavor.

Superintendent Bergeron shared his thoughts on attendance as an accountability measure. He shared the different attendance rates for students and staff across schools in the district. Mr. Bergeron believes attendance as an accountability measure during times like these punishes districts for attempting to stay open for students during a pandemic. The Superintendent asked the School Committee to request a waiver for this accountability measure for this school year.

Superintendent Bergeron announced his resignation as Superintendent to the committee. His final day will be June 30, 2022. Mr. Bergeron expressed his admiration for the teachers, staff, and School Committee.

The School Committee took a two-minute recess to recollect themselves after his announcement.

Superintendent Bergeron expanded upon the issues with using attendance as an accountability measure for this school year.



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Mrs. Bodin-Hettinger asked Mrs. Matthews to draft the letter to request a waiver. Mrs. Hennessy noted that the letter should be addressed to the Commissioner of Education as well as MASC and State Representatives, so that everyone can become aware of the district's concerns with this accountability measure.

A. Assistant Superintendent of Teaching & Learning Report

Mrs. Murphy, the Assistant Superintendent of Teaching and Learning, reported on the January 18, 2022 Professional Development Day. Staff will divide between Safety Care Training and training on responding to microaggressions, which is not curriculum focused. The MEA catalog is attached to Mrs. Murphy's report.

Mrs. Hennessy back tracked and asked some questions in regard to the Superintendent's report, specifically about masking, athletics, and spectators. The Superintendent will speak with Principal Riley and Athletic Director Jeff Rudzinsky about their thoughts on changes in athletics.

B. Assistant Superintendent of Student Services & Equity Report

Mrs. O'Brien, the Assistant Superintendent of Student Services and Equity, reported on COVID procedure updates from DESE and DPH. There are reductions in the number of days of isolation for individuals who test positive, duration of test and stay, and quarantine. A graphic was attached to Mrs. O'Brien's report to clearly outline these guidelines.

Mrs. O'Brien mentioned that the district is acquiring 15,000 take-home rapid antigen tests from the state contract for staff and students. The company will ship out this order tomorrow from New York, so the tests will arrive in approximately one to three business days.

Mrs. Bodin-Hettinger asked about some logistics with take-home tests.

Mrs. O'Brien clarified that students would be sent home with tests if they were identified as positive with COVID-19 at school. If students tested positive at home, then someone from the district would drop off the test to the household potentially.



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7. Acceptance of Minutes:

A. Minutes of the December 14, 2021 School Committee Meeting

Motion made by Mrs. Matthews, seconded by Mrs. Bodin-Hettinger to approve the minutes.

Motion passed 5-0-0.

8. Public Participation: None.

It should be noted that members of the public may provide comment via email before the meeting to superintendent@mps-edu.org. Public participation is a time for your comments to be heard by the committee; it is not a question-and-answer session.

9. Action Items/Reports

A. Acceptance of Donations and Gifts

Hannaford Supermarket. Hannaford Supermarket donated \$525.00 and \$1,000.00 to Marlborough High School.

Motion made by Mrs. Matthews, seconded by Mrs. Bodin-Hettinger to approve these donations.

Motion passed 5-0-0.

Commonwealth of Massachusetts. Commonwealth of Massachusetts donated \$8,493.00 to Marlborough Public Schools.

Mrs. Murphy spoke about this grant, which would help fund a pilot project for teacher diversification.

Motion made by Mrs. Matthews, seconded by Mrs. Bodin-Hettinger to approve this donation.

Motion passed 5-0-0.



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Warren Home Inspections. Warren Home inspections donated \$500.00 to Kane Elementary School.

Motion made by Mrs. Matthews, seconded by Mrs. Bodin-Hettinger to approve this donation.

Motion passed 5-0-0.

Reports of School Committee Sub-Committees: None.

11. Members' Forum:

Mrs. Matthews reviewed the warrant, but she has asked Mrs. Ryan to sign it since Mrs. Matthews herself is on the warrant.

Mrs. Ryan signed the warrant.

Mrs. Hennessy shared that an MIAA Sports Medicine meeting was held yesterday. There are not major changes yet, but there has been conversation among Athletic Departments and school administrators at the high school level regarding masking.

Mrs. Bodin-Hettinger shared that she spoke to a parent whose high school student helps out in gym classes at the Goodnow Brothers Elementary School as an internship due to her interest in becoming a P.E. teacher.

Superintendent Bergeron explained that the internship program will continue for high school students to work in elementary schools and learn from MPS professionals.

Mrs. Bodin-Hettinger mentioned that Ms. Klein, who works with the Student Advisory Council at MHS, wanted to ask the committee if there were any topics that they would like to hear about from students the next time they attend a School Committee meeting.

Mrs. Bodin-Hettinger shared that MASC is holding a workshop for Student Representatives, which will occur in Marlborough.

All five of the present committee members and Ms. Barry expressed their gratitude and appreciation for the Superintendent. Across the board, it was mentioned that Superintendent Bergeron has been a collaborative and caring leader for the district.

Mrs. Bodin-Hettinger touched upon the Superintendent search process.

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12.Adjournment:

Motion made by Mrs. Matthews, seconded by Mrs. Bodin-Hettinger to adjourn at 8:26 p.m.
Motion passed 5-0-0.

Respectfully submitted,

Heidi Matthews Secretary, Marlborough School Committee

HM/jm Approved January 25, 2022

CITY OF MARLBOROUGH BOARD OF ASSESSORS CITY CLERK'S OFFICE

MEETING MINUTES: NOVEMBER 30, 2021

2022 FEB -4 P 12: 51

OPEN SESSION

- CALL TO ORDER: 10:21 a.m.
- 2. MEMBERS PRESENT: Ellen Silverstein, Jonathan Steinberg, John Valade Also present: Patricia Mespelli, Head Clerk
- 3. MOTION TO ACCEPT: Minutes of the November 9, 2021, meeting Ms. Silverstein; second Mr. Steinberg Vote 3-0
- 4. DISCUSSION/REVIEW AND VOTE: RELEASE OF FUNDS FROM OVERLAY SURPLUS The Board of Assessors recommended a release of overlay funds in the amount of \$984,942.88 (Fiscal Year 2018) Mr. Steinberg; second Ms. Silverstein Vote 3-0
- 5. PUBLIC INPUT: City Council President and At-Large Councilor, Michael Ossing, thanked the Board of Assessors and assessing office staff for their recent efforts
- 6. MOTION TO CONVENE IN EXECUTIVE SESSION:

Mr. Steinberg: second Mr. Valade Vote 3-0

7. EXECUTIVE SESSION: 10:26 a.m.

(Meeting adjourned directly from Executive Session)





Marlborough, Massachusetts 01752 Telephone (508) 460-3775 Facsimile (508) 460-3723

Assistant City Clerk

Board of Registrar of Voters Meeting Minutes Monday, November 16, 2020 City Clerk's Office

Convened: 2:00 PM

Present: Registrar Linda Clark, Registrar Elizabeth Evangelous.

Absent: Registrar Lucinda Zomar

Also Present: City Clerk Steven Kerrigan, Wilson Chu, Assistant City Clerk.

New Business:

The City Clerk and Assistant City Clerk in the presence of the Board of Registrars counted the Uniformed and Overseas Citizens Absentee Voting Act (UOCAVA) ballots that were received by mail prior to November 3, 2020. As each ballot was counted it was given to the Registrars for review.

Unknown Business at Time of Posting:

Motion by Registrar Clark to nominate Registrar Evangelous as Chair of the Board of Registrars for the calendar year 2020, seconded by Registrar Evangelous motion carried.

The City Clerk will schedule a meeting of the Board of Registrars in early 2021.

Open Forum:

None.

Motion by Chair Evangelous to adjourn, seconded by Registrar Clark motion carried. Meeting was adjourned at 2:50 PM.

CONSERVATION COMMISSION

Minutes

Marlborough City Hall – 3rd Floor, Memorial Hall

RECLIVED CITY CLERU'S OFFICE CITY OF LABORATION

7:00 PM

Present: Edward Clancy-Chairman, Allan White, David Williams, Dennis Demers, John Skarin, Karin Paquin and Priscilla Ryder - Conservation Officer was also present.

Absent: William Dunbar.

Approval of Minutes: The minutes of November 18, 2021 and Dec. 7, 2021 were reviewed and on a motion by Mr. Skarin second by Mr. Clancy they were unanimously approved 6-0.

Public Hearing Request for Determination of Applicability

15 McCabe, Dr. - Julia Lombardi

A representative from Remodel or Renew Home Improvements was present for the homeowners. He explained that there is an existing deck 16'x16' that doesn't meet code, so they are going to remove the deck and replace it with a 16'x16' deck and add in a screen room on the deck. The only disturbance to the soil will be the installation of new footings at 8' distance apart. The footings will be "Big Foot" footings that will be installed by hand as no machinery can access the back. This new deck will be lagged to the house. Any excess material generated from the footings will be removed from the site. The Commission agreed this would be acceptable.

Ms. Ryder noted that she has meet on site with the DPW and the wetland goes through an old culvert in the middle of this back yard. Unfortunately, the pipe is blocked and now overflows into the adjacent property causing erosion and icing issue. City Engineer, DiPersio is investigating the best remedy for this situation and has suggested the removal of this pipe all together, which the homeowner has agreed to. The best time to remove the pipe may be during frozen conditions so as not to damage the yard. Once an approach is defined, he will be requesting permission to advance this erosion/drainage failure. After some discussion the Commission closed the hearing. On a motion by John Skarin and seconded by Mr. Clancy to issue a negative determination with standard conditions to allow the deck/screen porch replacement, the Commission voted unanimously 6-0 to approve.

Amend Notice of Intent - 212-1215

107 Simarano Dr. - Andrew Montelli, Post Road Realty LLC

Mr. John Shipe, consultant to Post Road Realty LLC and Mitch Maslanka of Goddard Consulting and Eric Rains of Eric Rains Landscape Architect LLC were present. Mr. Shipe explained that based on the previous informal meeting with the Commission, they have formally filed for an amended Order of Conditions to construct a walking trail around the pond at the 107 Simarano Dr. site and have worked out some of the details which Mr. Maslanka and Mr. Rain will explain.

Mr. Maslanka reviewed the plan presented to the Commission showing:

Conservation Commission Minutes – January 6, 2022 Page 2 of 4

- The new location of the additional flagging between the two ponds which had not been previously flagged.
- Location of the helical pier boardwalk
- 3. Location of the seating areas as discussed in the field
- 4. A detailed description of the invasive plant species management plan they propose to implement around to pond within 5' of either side of the proposed 5' wide trail.

Mr. Rains pointed out the access points to the trail, the "ground wood project" natural trail surface and the Adirondack chairs to be placed in the seating area. He explained the trail signage and location as shown on the revised plan provided this evening.

The Commission asked questions about:

- Whether the trail would be open to the public, Mr. Shipe thought it might be but would confirm.
- 2. Trail construction method. Mr. Rains indicated it would be constructed by hand no motorized equipment except perhaps a handheld auger.
- Several areas of the trail are near steep drop offs, near building and at culvert
 crossing will railings be installed. Mr. Rains indicated that yes these could be
 part of the revisions.
- Trail use was discussed, with no open grills, no smoking, dog walker cleanup disposal buckets etc. Mr. Rains will see these are added to the plans and signage package.
- 5. Ms. Ryder and Ms. Paquin had walked the site and suggested that seating areas 1, 3, 5 and 7 be eliminated as there should be fewer seats and some of these locations were not necessary or impacted existing naturally vegetated areas and should not be disturbed. Mr. Shipe and Mr. Rains agreed this was acceptable.
- 6. Is any access to the water anticipated? Should there be one location, so the shoreline doesn't get completely eroded? The applicant will look into this.
- Construction sequencing was discussed to ensure there is on the ground review prior to trail construction. Walls should be in place and grading completed before trail is located in the field.
- 8. Invasive plant removal and treatment was discussed. The Commission, although not keen on herbicide treatment, agreed that with invasive non-native plants it is usually the better option than not treating as these plants spread exponentially. Mr. Maslanka explained that in areas where invasive plants are removed and the soil maybe raw and a seed mix as outlined in the document would be used. Mr. Clancy questioned whether 1 lb of seed mix and 15 lbs. of roadside mix as outlined in the restoration plan would be sufficient. A condition that explains the end result of good germination and slope stabilization could address this as well. It could also specify 75% cover after 2 years (as with wetland replication) The Commission discussed the use of glyphosate and triclopyr herbicides for bittersweet and other non-native plant removal using the cut and dab method. The Commission agreed to allow this under some strict conditions that none of the chemicals get into the wetland or the ground, this can be clarified.

Conservation Commission Minutes – January 6, 2022 Page 3 of 4

- Planting of trees and shrubs as described in the original Order of Conditions can be placed around the trail to beautify it, specifically near wall areas to soften and "cool" these locations.
- 10. Signage for the trail was discussed, a sign package will be provided for the Commission to review as an example.

After some discussion about moving the majority of the trail out of the 20' buffer zone and restoring and removing invasive plants beyond the 15' footprint discussed, the Commission with the applicant's consent continued the hearing to January 20th.

Certificate of Compliance

212-313 and 212-365 175 Blanchette Dr. (reissuance) - Ms. Ryder noted that the Commission had issued full certificates for these two Orders, however they were never recorded, and the land is registered land so original documents must be provided. On a motion by Mr. White second by Mr. Clancy to issue full Certificates of Compliance for these two Orders of Conditions. The Commission voted unanimously 6-0 to approve.

Discussion/Correspondence:

- DEP 212-1233 192 Reservoir St. Mr. Peter Normandin was present and explained that there had been a miss understanding as to the depth of the decks, as he was measuring from the overhang and the Commission was measuring from the foundation. To resolve this, Mr. Normandin proposed a slight reconfiguration of the deck so that it is 10' deep and 22' long which gets the deck further away from the water. He provided a drawing side view and site plan view of these changes to the Commission. After some discussion, the Commission agreed this was a minor change to the original plan and was less impacting than the original plans and voted unanimously to approve the new plans entitled: deck revision request...dated Dec. 20, 2021 as presented as a minor change.
- Desert Natural Area- Discuss potential Mass Wildlife Grant funding and forest activities Ms. Ryder and Ms. Paquin explained that it is likely that the Commission will be approved for grant funding the habitat restoration work discussed previously to restore the pitch-pine scrub oak forest and to prepare the area for some woodland thinning and some cutting to prepare for a second prescribed burn. Tasks will include, harvest, reestablishment of fire brakes and removal of old log piles which are a fire hazard. The contract for the forester which cannot be covered by the grant is \$4,960. Ms. Ryder asked for approval from the Commission to use the Conservation Maintenance Fund to pay for this expense. A site walk is planned for Monday Jan. 10th to review with the forester. On a motion by Mr. Skarin, second by the Mr. Clancy, to approve this expenditure and implement the grant tasks if awarded, the Commission voted unanimously 6-0 to approve.

The Commission reviewed the following documents and on a motion by Mr. Skarin second by Mr. Clancy to approve and place on file. The Commission voted unanimously 6-0 to approve.

Conservation Commission Minutes – January 6, 2022 Page 4 of 4

- Letter from Omni Environmental Group- dated Nov. 3, 2021 RE: Release Notification Form 181 Boston Post Rd.
- Letter from National Grid- dated Nov. 9, 2021 RE: Yearly Operational Plan
- Ft. Meadow Reservoir Solitude Lake Management 2021 Annual Summary Report
- Wetland Setback Policy The Commission discussed the policy as it relates to the trail proposed earlier this evening.
- List of Conservation Meetings 2022

Project Updates:

Violation Notice – 890 Boston Post Rd. & 896 Boston Post Rd. – Ms. Ryder explained that both properties have encroached into the 100' buffer zone without permits. Ms. Ryder has investigated in the field. 890 Boston Post Rd. will file for a permit once he has a plan from Bruce Saluk. 896 Boston Post Rd. has agreed to restore the area. The Commission asked Ms. Ryder to send official violation notices and to request that 896 Boston Post Rd. tenant attend the next meeting.

Amory Rd. - House is under construction and foundation is in. Ms. Ryder and Mr. Dunbar met with the building owner who indicated the water table was high, so he opted to do this work when the lake water was down to make construction easier.

Red Spring Rd. – Ms. Ryder provided a quick update that the property has sold to the current owners, on the houses similar to a condominium where everyone owns the land together. At some point in the next few years, they will be coming to the Commission if they need to install sewer system and any other improvements since that property has a large amount of wetland on it.

53 Red Spring Rd. (Neal Vigeant) has requested to take down 9 trees, the policy allows Ms. Ryder to approve up to 4 trees to be removed. She gave him permission for the 4 trees near the house to be removed and required him to file if he wishes to cut any more.

Next Conservation Commission meeting: Jan. 20th and Feb. 3rd, 2022

Adjournment. There being no further business, on a motion by Mr. Demers seconded by Mr. Clancy, the Commission <u>voted unanimously 6-0 to adjourn at 8:54 PM.</u>

Respectfully submitted,

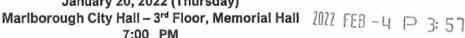
Priscilla Ryder

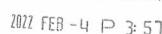
Conservation/ Sustainability Officer

CONSERVATION COMMISSION

Minutes

January 20, 2022 (Thursday)





RECEIVED

CITY CLERK'S OFFICE

Present: Edward Clancy-Chairman, Allan White, Dennis Demers, David Williams, Karin Paguin and William Dunbar. Priscilla Ryder - Conservation Officer was also present.

Absent: John Skarin,

Approval of Minutes: The minutes of January 6, 2022, were reviewed and on a motion by Mr. White second by Mr. Clancy, to approve. The Commission voted unanimously 6-0 to approve.

Public Hearings:

Abbreviated Notice of Intent 111 Cullinane Dr. - Yi Zhou

> Mr. Zhou and his wife were present at the meeting. He explained that he wanted to add a small retaining wall 2' high, 62' long and 8" wide. It would be a modular wall with a footing 1' below the surface. He would like to install it when the water is down, either this winter/spring (if weather allows) or next fall when the water is lowered again. Wall will be dug by hand with all excess materials being removed from the site. Ms. Ryder noted that City Engineer Tom DiPersio had confirmed from the as-built plan where the 262' elevation, which represents the 100-year floodplain, is located. 262' corresponds to the 82' elevation shown on the as built plan for this property. She noted that the new wall would need to be located outside the 262' elevation so it is outside of the floodplain. She also confirmed that according to the City Engineer the property line corresponds to the high-water mark, not as shown on the as-built plan.

> Mr. Dunbar asked whether this new wall sets a precedence for the 20' no disturb buffer zone and how to justify this. Other walls around the lake are replacement walls not new walls so he wanted to understand. On Paquin Dr. beach and at the Bolton St. Tavern, limited clearing was allowed. Ms. Ryder noted that where there is vegetation and habitat value with bank undercut then a wall would not be appropriate. Where there is grass to the waters edge there is less habitat value. Mr. Demers asked if there were other retaining walls next door, and the answer was yes, there are walls on either side of this property at the water's edge. Mr. Clancy noted that the walls would need to match up somehow and suggested that the wall be staked out prior to any construction to ensure it is in the right place and above the 262' elevation. Mr. & Mrs. Zhou both explained that they had recently moved into this house and because everyone else has walls and they are noticing the yard subsiding towards the lake, they thought a wall would help prevent further sinking of the soil along the shoreline. The abutter Joanne Bigwood next door at 115 Cullinane Dr. noted that they have no objection to the wall but want to be certain it is not encroaching onto their property. Mr. Zhou indicated they would only impact their own property. After further discussion about the floodplain and the wall design and location as shown on the plans and there being no further questions from the Commission or the public, the hearing was closed. Ms. Ryder was asked to draft conditions for review at the next meeting.

Amended Notice of Intent – 22-1215

107 Simarano Dr. - Post Road Realty LLC.

Prior to the meeting, the applicant requested the hearing be continued to the Feb. 3rd meeting to allow time to revise the plans. The Commission continued this hearing to the Feb. 3, 2022, meeting.

Project Updates/Violation Notices

- 896 Boston Post Rd. Renovo's Landscaping The owner had informed Ms. Ryder that he could not
 attend this meeting but would plan to attend the Feb. 3rd meeting to discuss and review.
- 890 Boston Post Rd. Cornerstone Landscaping The owner has informed Ms. Ryder that he has
 hired Bruce Saluk P.E. to revise the plans and submit a Notice of Intent for the materials they have
 stored in the 100' buffer zone. They expect to file for a meeting in either Feb. or March depending on
 when the plans can be prepared.

Discussion:

Annual Review of Policies

- Tree policy The Commission discussed the existing tree policy. They discussed whether the existing tree canopy should be considered when allowing trees to be removed. Where does the number of "4" trees to be removed come from? Ms. Ryder noted that she had copied what other communities had done. Mr. Demers noted that 4 trees was the limit we discussed after which a permit is necessary. It is a random number, the Commission decided to leave it at 4 trees. Tree canopy should be considered when a tree is removed. If there are no trees in the area to take its place, should the Commission require replanting? Could be on a case-by-case basis. Could add a condition about tree replanting on a case-by-case basis, ornamental or native tree? Two trees to replace one. Ms. Ryder will draft these changes for review at the next meeting.
- Wetland Setback Policy The Commission reviewed the policy; the question was raised as to whether the Commission would like to consider a local wetlands ordinance which would be stricter than the state law. After some discussion the Commission opted to look at updating the setback policy. Other communities have 25, 30 or 50' setbacks. After some lengthy discussion, it was determined to look at the science and compare what other communities of similar size and population have for wetland setback policies. There was discussion about enforcement and a wider no build wetland buffer zones. Ms. Ryder was asked to review other policies and provide an analysis to the Commission for review.

Salt Results at Landfill Snow Dump

- Mr. Scott, Assistant Commissioner of Operations had submitted an e-mail providing results of their salt testing operation. He also had answered a few questions that had been raised.
 - 1. Test results: The results of the tests indicate that there is no detectable salt in the runoff from the landfill snow dump. The brineometer was used to determine the salt content of the runoff from the snow pile.
 - o 2. He explained that he can send out samples to be tested to determine salt content.
 - 3. Trash from snow pile: Trash was minimal and was picked up once the snow pile melted.
 - o 4. Soil test for salt: Soil tests need to send out to a lab as they can't do that in house.

Mr. Scott further explained in the e-mail and during a phone call with Ms. Ryder that: Most of the salt getting into Ft. Meadow Reservoir comes from the roadway into the catchbasins and directly into the lake. Not so much from the snow pile, in his opinion. Mr. Scott also noted that the catch basin repair is being done in house which helps to educate his crew on how damaging salt can be to these structures, and hopefully educates them about how important the reduced salt application does.

Mr. Clancy provided a Globe Article about salt, which does recommend brine use rather than rock salt as the preferred method which uses less salt. After some discussion the questions raised were: How accurate is the brineometer and how specific is this measurement? Regular reporting is requested at certain intervals and was determined that the best location to test would be in the detention basin into which everything runs. The sampling protocol should be decided by the lab since they know the best way to do that and will likely be the deeper water since salt is heavier.

Conservation Commission Minutes – January 20, 2022

Ms. Ryder was asked about the salt shed at 600 Nickerson Rd.; photos were shown. Need to keep the salt dry so no water can wash the salt away into the catch basins. Need to be covered so it cannot "bleed" out into the parking lot.

86 Roosevelt St. – 212-1226 - The Commission reviewed the minor changes to the plan to add stairs and a landing outside the 50' buffer zone as shown on the plan presented. Ms. Ryder noted this is similar to the last house next door and showed a photo of it. The Commission <u>agreed that this was a minor change and did not require further review. It was unanimously approved. Ms. Ryder will send a letter to Mr. O'Malley with this decision.</u>

Correspondence:

- 212-1229 Parcel L Hayes Memorial Dr. Wetland Restoration Report Fall 2021 dated 1/11/2022.
 The Commission was pleased that the restoration is coming along so well. Ms. Ryder noted that one more year of monitoring will be done before this is completed.
- Grant Award Desert Natural Area Climate Resiliency Grant Letter dated 1/11/2022. Mr. Clancy thanked Ms. Ryder and Ms. Paquin for the work on the grant application. Ms. Ryder and Ms. Paquin explained the three items to be done with the funds, which include: 1. Fire break maintenance, 2. Old log pile removal, and 3. Selective harvest and thinning of 23 acres of land in preparation for future prescribed burn which is needed to restore the rare- pitch-pine-scrub oak forest. They will update the Commission regularly as this unfolds.
- Letter from National Grid RE: upcoming sideline vegetation management activities. This was reviewed and placed on file.
- Spotted Lanternfly Mr. Clancy noted that he saw the report that this fly has been discovered in Shrewsbury now. So, lots of education and vigilance in looking out for this fly will be critical since it can devastate apple orchards and grape vines as well as many other trees. This is a high alert bug to look out for and educate far and wide. "If you see it, kill it." Posters were shown and will be distributed.

Next Conservation Commission meetings: February 3 and Feb. 17, 2022

Adjournment - There being no further discussion, the meeting was adjourned with a motion by Mr. White, second by Mr. Demers to adjourn the meeting, the Commission voted 6-0 to approve.

Respectfully submitted,

Conservation/Sustainability Officer





ssachusetts Cultural Council Marlborough Cultural Council Meeting Minutes

2022 FEB -4 P 3: 48

Date: Wednesday, August 4th, 2021 at 7pm

Location: Marlborough City Hall, Memorial Hall on 3rd floor

Members Present: Kathy Oliver Jones, Gabriele Luzzi, Mary Avery, Emily Wilde Members Absent:

- 1. Called meeting to order at 7:15
- 2. We reviewed minutes from last two meetings and voted to accept and file the minutes

VOTE

Yes: Members Oliver Jones, Luzzi, Wilde, Avery

No:

- 3. Member Wilde provided reminder of grant schedule and new processes
- 4. We reviewed edits to draft letter regarding murals
- 5. Discuss use of council's allocated funds for programming
- 6. Update on survey results so far
- 7. Motion to adjourn by Member Avery, seconded by Member Luzzi

VOTE

Yes: Members Oliver Jones, Luzzi, Wilde, Avery

No:

Meeting adjourned at 8:36pm



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Massachusetts Cultural Council Marlborough LCC Meeting Minutes 2022 FEB - 4 P 3: 48

Marlborough LCC Meeting conducted at Marlborough City Hall, Memorial Hall Date: Wednesday, October 6th

Meeting to called to order at 7:05pm

Present: Mary Avery, Kevin McLaughlin, Marcia Waldman, Emily Wilde Absent: Kathy Oliver Jones, Monica Lucey, Gabriele Luzzi

We did not have any minutes to review during this meeting

New member introductions:

- Marcia is a retired art teacher. She previously got a Cultural Council grant in Northboro for her 5th grade class to see a Monet exhibit, has experience with budgeting and is interested in lending a hand on many different tasks.
- b. Kevin works for the town of Wayland in the clerk's office, performed music while in school, loves the arts, likes that the Cultural Council has broad appeal for people of many ages.
- c. Mary has experience in the arts and in early childhood education, is a visual artist, has experience with the public schools through her kids--was always interested in getting involved in the schools.
- d. Emily has a background in education as well, wanted to get involved in local government.

3. Update and planning for the grant cycle

- a. We did not have bandwidth to do extensive advertising about the grant cycle this year. Marcia and Emily emailed a list of school administrators to let them know about the grant application period, and Kevin, Mary, and Emily handed out flyers at the Food Truck Festival. Marcia and Mary will pass around a few more brochures this week at local coffee shops and the art store.
- b. Emily will find out from Luis Cotto--can we allow repeat applicants who have an outstanding grant, when will applications be ready for review, is there any possibility to extend the application window?
- Discussion of the process for setting up accounts on the MA Cultural Council website in order to review applications and protocol for voting on each. Mary volunteered to search for Sam Perlman's email on it from last year's cycle.
- d. Mary volunteered to review the community survey results in order to report on key themes in the responses that could inform the grant recipient decisions.

- Mary volunteered to create an Instagram account in order to publicize and inform
 the community about the Marlborough Cultural Council and the availability of
 grants in the next cycle.
- f. Plan for next year:
 - i. Send out a form letter for advertising the grant and get it out before the application period starts. Use mail-merge.
 - ii. Press release right before the application period starts.
 - iii. Post ads in physical places.
 - iv. Spread info to AMSA, arts organizations such as Marlborough Makers
 - We'd like to revisit our Council priorities/guidelines. Consider next year encouraging people to seek additional funding sources, but not requiring it.

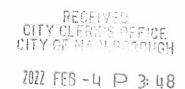
Access to Google Drive & Council Email

Emily shared access to Council documents through email, as well as access to the community survey. She also added Marcia and Kevin as members listed on the Mass Cultural Council website. Emily will send email instructions for creating a profile on the Smart Simple portal. Emily and Kevin will continue to try to troubleshoot how to get more than one person access to the Council's email account. Plans were made for Marcia to review the existing paper files.

Recruitment of New Members

- a. There were some survey respondents that expressed interest in becoming involved in the Marlborough Cultural Council. Kevin volunteered to create an email on how to apply.
- A variety of efforts in how to spread the word on membership were discussed, including the Instagram and Facebook accounts, and flyers in local businesses.

Meeting adjourned at 8:11pm Motion made by Mary and seconded by Marcia





achusetts Cultural Council Marlborough LCC Meeting Minutes

Marlborough LCC Meeting conducted at Marlborough City Hall, Memorial Hall Date: Wednesday, November 3rd, 2021

Meeting to called to order at 7:05pm

Members Present: Emily Wilde, Marcia Waldman, Mary Avery, Kevin McLaughlin,

Kathy Oliver Jones

Members Absent: Gabriele Luzzi, Monica Lucey

1. Approved the minutes from our last meeting.

Mary motioned to approve. Marcia seconded.

Minutes were approved unanimously.

2. Review Mary's findings from the survey and hear an update about the new instagram account that I think she launched!

Mary informed the council 116 people responded to the survey and shared a spreadsheet organizing the results.

The possibility of getting paper copies of the survey to make it more accessible was discussed.

The Council discussed what to do with the results of the survey and how to get this information to the public. Emily mentioned the possibility of an annual survey.

Mary mentioned she started the Council instagram @marlboroughculturalcouncil

Update from Kevin on the recruitment email he has drafted--we can review this as a group if we want to, and give input.

The Council reviewed the email, made edits, and sent it out to the people that expressed interest via the survey,

4. Update from Marcia on her inventory of the council's files (if there's an update)

Marcia is in the process of reviewing the files. There was a discussion on the retention schedule.

Gear up for reviewing grant application review. Let's discuss when we will do this, go over the timeline of other grant-related duties, and review our criteria.

Emily explained how the Council reviewed applications last year. She also explained that there was approximately \$1900 left over from last year's grant funds. Not all of this can be used as last year's recipients may still be using these funds.

a. Decide on a date for grant review

December 1, 2021 potentially 7PM-9PM

- b. Preparatory notes from Samantha last year
- c. Notes from Luis email
- d. Figure out anything we need to do before the review meeting. Open questions:
 - i. What about any incomplete drafts on the Smart Simple site?

Marcia motioned to adjourn

Kevin seconded the motion

The meeting concluded at 8:36PM





Cultural Council Marlborough Cultural Council Meeting Minutes FEB - 4 P 3: 48

Date: Wednesday, December 1st, 2021 at 7pm

Location: Marlborough City Hall, Memorial Hall on 3rd floor

Members Present: Marcia Waldman, Mary Avery, Emily Wilde, Kevin McLaughlin

Members Absent: Monica Lucey, Kathy Oliver Jones

- 1. Called meeting to order at 7:16
- 2. Walked through process that we will use to review grant applications
- Held detailed discussion of the grant applications. As we were not able to finish reviewing all of them, we decided to hold a second grant review meeting the following week, on December 8th.
- 4. Voted to reserve 5% of yearly allocation for Council administrative costs

VOTE

Yes: Members Avery, McLaughlin, Waldman, Wilde

No:

5. Motion to adjourn by Member Waldman, seconded by Member McLaughlin

VOTE

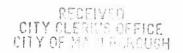
Yes: Members Oliver Jones, Avery, Wilde, Waldman

No:

Meeting adjourned at 8:53pm

Notes submitted by Emily Wilde





Massachusetts Cultural Council Marlborough Cultural Council Meeting Minites 8 - 4 🗩 3: 48

Date: Wednesday, December 8th, 2021 at 7:00 PM

Location: Marlborough City Hall, Memorial Hall on 3rd floor

Members Present: Kathy Oliver Jones, Marcia Waldman, Mary Avery, Emily Wilde Members Absent: Kevin McLaughlin, Monica Lucey

- 1. Called meeting to order at 7:13pm
- 2. Reviewed the first grant meeting discussion
- 3. Finished reviewing the remaining applications
- Voted on approvals Motion by Member Avery, seconded by Member Oliver Jones and Member Waldman

Yes: Members Oliver Jones, Avery, Wilde, Waldman No:

5. Voted on denials - Motions by Waldman, Avery

Yes: Members Oliver Jones, Avery, Wilde, Waldman No:

Resulting grant decisions:

Approvals

Project	Grant Amount
Improbable Players	1750
Hands-on Waves!	1100
Perspectives of Earth – Team Mentorship	1500
Build-A-Flag Woodworking Art Therapy Workshop	750
No Words	1300
Letting the Land Lead: Conversations with Nature	1500

Open Door Connections	400
My Marlborough! Folktales of My People Immigrant Puppet Shows	2500
Marlborough Community Organ Concert Series	600
86th Regional Regional Exhibition of Art & Craft	250
"Many Cultures, One Heart" (working title) public art festival	500
Adventures in Lifelong Learning	1000
Kane Elementary Enrichment Programs	2000
Waysland	1953
Rhode Island Black Storytellers (RIBS)	1500
Chamber Music Concerts Videoed and played on Cable TV in Marlborough, towns that support us and maybe youtube.	500
Hip Hop Dance Chair Exercise for Seniors!	600
Nashoba Symphonic Band	500
NACC 51st Spring and Winter Programs	500
Richer Elementary PTO Cultural Arts	3000
The Grand Duke	1000
Symphony Pro Musica 2021-2022 Season	500
Building a creative Mind through African Dance for individual Mental health and community growth.	800
Writing for Wellness	750
Duo Pianists, Composers & Educators Whipple & Morales in Concert	500
Songs and Stories - The Highwaymen	650

Denials

Project	
Messiah Sing	
The Catnip Junkies: Live! From The Union Common	
A Cultural and Historical Reflection of the 1960 through the Music of The Beatles)s
Cycle of Memory	

To Life: Celebrations in Story, Song and Music Sevenars 54th Anniversary Season

6. Motion to adjourn by Member Oliver Jones, seconded by Member Waldman

Yes: Members Oliver Jones, Avery, Wilde, Waldman No:

Meeting adjourned at 9:08pm

Afternoon of Brass

Marlborough Historical Commission Meeting Minutes

December 16, 2021



City Hall 140 Main Street Council Committee Meeting Room

Attendees: Robert Fagone, Andrea Bell Bergeron, Brendan Downey. Absent: Pamela Wilderman, Melanie b Whapham

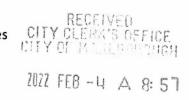
Meeting called to order 7:05 PM

- 1. On the Motion to approve the October 2021 Minutes, the Commission voted as follows: Downey AYE Fagone AYE Bergeron ABSTENTION. The motion passed.
- 2. Correspondence & Communications.
 - a. Trish Bernard was in the process of interviewing a candidate for the position of full-time member of the Commission. Info to follow.
 - b. Chandra Lothian expressed an interest in becoming an Associate (Non-Voting) Member of the Commission. She was particularly interested in helping the Commission as a Technical Advisor on the historical facts of older Marlborough properties. Motion was made and seconded to appoint Chandra Lothian as an Associate Member. Unanimous vote. Motion Passed.
 - c. Wicked Local published an interview with Chair Fagone about Historic Home signage. Several requests have come into the Commission for follow-up. Applications will be sent out. January Meeting will discuss specific requests.
- 3. Preservation by Education.
 - a. Discussion of House Signage Qualifications:
 - 1) Structure must maintain "historical integrity" as described in MACRIS and the 1994 Marlborough Survey narratives.
 - 2) Contemporary installed siding will not be an issue in our Marlborough perspective.
 - 3) Solar Panels: MHC would prefer not to have the "public view" impacted by ungainly mechanical constructions.
 - 4) As a general rule, external contemporary fixtures that can be "removed at any time in the future" should not impact the Commission's current approval of "historical integrity."
 - 5) As of this time, the MHC will confirm that the cutoff date for inclusion on the Historical Signage List is 1930.
 - b. If a structure is owned by a condominium company, the condo association would have to approve any signage application.
 - c. Houses approved by the MHC will include the Historical Commission name on the sign. Owners are free to order their own signs, but the Commission will not be listed thereon.
- 4. MHC new Web Page. Melanie will work on a list of possible files and web sites for future discussion.
- 5. A motion was made and seconded to adjourn. Unanimous vote; adjourned at 7:46PM

Respectfully submitted.

Andrea Bell Bergeron

Marlborough Public Library Board of Trustees Meeting Minutes January 4, 2022 Meeting held at the Walker Building



The meeting was called to order by Tom Abel at 7:05 PM.

<u>Board members attending</u>: Tom Abel, Karen Bento, Nena Bloomquist, Fred Haas, Rustin Kyle, and Robyn Ripley

Also Attending: Margaret Cardello, Library Director

Documents reviewed/referenced:

- 1. Agenda
- 2. Minutes from December 7, 2021 meeting
- 3. Trust Fund/ State Aid Reports for December 2021
- 4. Director's Report
- 5. Marlborough public Library Trustees Scholarship Form

Proceedings:

- Minutes: A motion (Haas, Bento) to approve the minutes from the December 7, 2021 meeting was passed.
- 2. Trust Fund Reports: A motion (Haas, Ripley) to approve the Trust Fund for December 2021 was passed.
- 3. Director's Report: attached
 - a. Margaret updated the Trustees on the Construction project Demolition has been completed. We have contracted to have drone footage of the site. She has been working with IT to set up an account to apply for federal E-rate funding.
 - Margaret has been working on a Grant application for the Cumming s Foundation with Peggy Ayres for the MPLF.
 - c. Margaret updated the Trustees on what is happening at the Walker building. The RFID tagging process is going forward. A Simmons College graduate has approached her about volunteering. Margaret plans to bring us a policy for review next month. A part time reference librarian has resigned effective Jan. 13. She sent a Snow Policy reminder to all staff. A minimum of 4 people is needed to open the library. Tom asked about using floaters from City Hall if needed.
 - d. Tom Abel inquires about a Boston Globe article on the high cost of buying e-books. Margaret responded that we get ours from CWMARS. There is currently legislation in the state house trying to address problems like embargoes by publishing houses on new books.

- 4. Marlborough Public Library Foundation:
 - Margaret gave Nena several checks to deposit.
 - b. The Foundation has been working on a letter to send out to members of the Chamber of Commerce.
 - c. Arthur Bergeron and Trish Pope reached out to Margaret and Nena to be on their cable TV show for Seniors. It will air on 1/5/22.
- 5. Old Business: none

6. New Business:

- a. 2022 Trustee Scholarship: A new prompt for the Marlborough Public Library Trustees Scholarship was discussed. After considering several options, a motion (Bloomquist, Haas) to accept a question proposed by Margaret, "How will the newly expanded and renovated library impact you and the City of Marlborough?", was passed. See attached form.
- b. Election of Officers: A motion (Ripley, Kyle) to approve the Slate of Officers proposed at the December 7, 2021 meeting was approved. The new officers of the Marlborough Public Library Board of Trustees are: Fred Haas, Chair, William Brewin, Vice Chair, and Karen Bento, Secretary/Treasurer.
- 7. Adjournment: A motion (Ripley, Bloomquist) to adjourn was passed and the meeting was adjourned at 7:38 PM.

Minutes submitted by Nena Bloomquist.

RECEIVED CITY CLERK'S OFFICE CITY OF MARLEPPRICH 1A

Call to Order

2022 JAN 25 A December 20, 2021

The Meeting of the Marlborough Planning Board was called to order at 7:00 pm in Memorial Hall, 3rd Floor City Hall, 140 Main Street, Marlborough, MA. Members present: present: Barbara Fenby, Sean Fay, Phil Hodge, George LaVenture, Chris Russ, Matthew Elder and William Fowler. Meeting support provided by City Engineer, Thomas DiPersio.

Draft Meeting Minutes

A. December 6, 2021

On a motion by Mr. Russ, seconded by Mr. LaVenture, the Board voted to accept and file the December 6, 2021 meeting minutes with minor typo edits. Yea: Fowler, Hodge, LaVenture, Russ, and Fenby. Nay: 0. Abstained: Fay and Elder. Motion carried.

2. Chair's Business (None)

3. Approval Not Required

A. 547 Stow Road, Marlborough, MA 01752

Applicant:

McCabe Family Irrevocable Trust and Judith Mello McCabe

Deed Reference:

Book: 66136

Deed Reference:

Page: 582 Book: 78814 Page: 591

Surveyor:

Robert Parente, P.E., P.L.S. (328 Desimone Drive, Marlborough, MA 01752)

Mr. Parente went over the Plan of Land dated December 15, 2021.

Mr. Parente explained the land at 547 Stow Road is approximately 8 acres and is currently divided into 2 lots owned separately Judith McCabe and Alison McCabe. Parcel 20-4 is owned by Judith McCabe and parcel 20-150 is owned by Alison McCabe.

Mr. Parente explained the ANR creates the following on the existing frontage:

Lot 1:

1.01 acres

Lot 2:

1.02 acres

Lot 3:

1.60 acres

Parcel 4A:

6.37 acres (not a buildable lot)

Mr. Parente explained there are wetlands on the back property and a sewer easement that runs through the property connecting into Miele Road, which will have to be delt with if future development were to occur on parcel 4A. He also explained the sheds/barns on the properties will have to be taken down because of new proposed property lines.

On a Motion by Mr. LaVenture, seconded by Mr. Elder the board voted to refer the December 15, 2021 Approval Not Required Plan for 547 Stow Road to the Engineering Division for review. Yea: Fay, Hodge, LaVenture, Russ, Elder, Fowler, and Fenby. Nay: 0. Motion carried.

4. Public Hearings (None)

5. Subdivision Progress Reports

A. Commonwealth Heights Subdivision – ongoing discussion – no new information

6. Preliminary/Open Space/Limited Development Subdivision (None)

7. Definitive Subdivision Submissions

A. 342 Sudbury Street, Marlborough, MA 01752 - Definitive Subdivision Plan - ongoing discussion

Owner of Land:

The 342 Sudbury Street Trust

Name of Engineer:

Robert Parente, P.E., P.L.S. (328 Desimone Drive, Marlborough, MA 01752)

Deeds Reference:

Book: 77825

Page: 110

Revised Plans, dated December 15, 2021

Mr. LaVenture read the December 9, 2021 email correspondence from abutter John Brackett (42 Harper Circle, Marlborough, MA 01752) into the record. Dr. Fenby explained in response to this email she called Mr. Bracket and had a discussion with him explaining the Planning Board process, the constraints of the subdivision by laws and applicants' rights.

The Planning Board received a letter from abutters residing at 24, 36 and 45 Harper Circle after the agenda closed. Dr. Fenby asked abutters present at the meeting it was OK to pass this letter the applicant. They said yes and Dr. Fenby explained this letter would be read into the record at the next meeting.

Mr. LaVenture read the December 16, 2021 correspondence from City Engineer Thomas DiPersio, Engineering Division into the record.

Mr. LaVenture read the December 15, 2021 correspondence from Andy Felix, MA certified Arborist, Tree Tech, Inc. into the record.

Mr. LaVenture read the December 15, 2021 correspondence from Robert Parente into the record.

Mr. LaVenture read the December 20, 2021 email correspondence from Neal Vigeant into the record. – See attached.

On a motion by Mr. Fay, seconded by Mr. Russ the board voted to accept and fill all correspondence. Yea: Fay, Hodge, LaVenture, Russ, Elder, Fowler, and Fenby. Nay: 0. Motion carried.

Mr. Parente explained in addition to the changes listed in his correspondence the existing condition plan shows a new portion labeled "save trees". Mr. Russ pointed out the electric utilities run underneath one of the trees. Mr. Parente explained they can put up silt fence around the tree to protect it during the construction process and reroute the utilities around the tree.

Dr. Fenby asked the Board if anyone had any additional questions or comments and suggested going through the list of waivers to provide feedback to the applicant, specifying this review is not binding but simply to give the applicant direction.

Waivers:

- § A676-12.C.1.a: "To allow the reduction in the roadway layout to 40 feet."
- 2) § A676-24.B.2.a: "To allow a reduction in the pavement width to 18 feet."
- 3) § A676-26.A: "To allow the elimination of sidewalks."
- 4) § A676-26.B: "To allow cape cod berm in lieu of granite curbing."

Mr. Russ noted on the cross section the plans show a 20-foot pavement width. After discussions Mr. Parente, Mr. Vigeant and Mr. DiPersio all agreed to a 18-foot paving width, edge to edge including the cape cod berms.

- 5) § A676-24.A.4-1/2 and A676-24.C: "To allow the construction of the roadway in accordance with the cross section on the profile sheet, including the elimination of the geotextile fabric under the road base and the reduction of the pavement thickness to four inches of bituminous concrete."
- 6) § A676-12.E.2: "To allow the construction of a hammerhead turnaround in lieu of a circular 44' radius paved turnaround."
- 7) § A676-25.C.2: "To allow the use of HDPE drainage pipe in lieu of RCP pipe."
- 8) § A676-21: "To allow the elimination of street lighting in the roadway."
- 9) § A676-10.L.1: "To allow the roadway to remain in private ownership and to be owned and maintained by the Owner of Lot 2.

The board indicated that they had no issues with the waivers listed on the plan other than the note regarding the pavement width differences discussed above.

Mr. Fay provided a list of proposed findings that justify the Board's decision on granting the waivers:

- 1) "Applicant has demonstrated to the satisfaction of the Board that the construction of an as-of-right subdivision is not in the public's best interest or the best interest of the abutters; and that a less intrusive subdivision is more in keeping with the character of the neighborhood."
- 2) "The buffer zone delineated on the subdivision plan alleviates, in part, the concerns raised by the neighbors."
- 3) "The developer has established, to the satisfaction of the City Engineer, that the subdivision as proposed will not exacerbate water runoff issues in the neighborhood."
- 4) "The developer has demonstrated to the Board that the subdivision property is unique in character and that this subdivision cannot and should not be used as a precedent for other potential developments within the City. For example, not as justification for cape cod berms in lieu of granite curbs on other roadways."
- 5) "The subdivision as proposed does not present the sight line issues and roadway width issues the Board has encountered in the past with proposed subdivisions on Sudbury Street."
- 6) "Based upon the findings listed above, the Board is prepared to approve the Subdivision upon the following conditions after a vote on the proposed waivers individually:
 - a. "The proposed buffer zone be included as a restriction in all deeds in perpetuity."
 - b. "That no storage structures be allowed in the buffer zone."
 - c. "That the conservation commission be specified as the entity designated to enforce the buffer zone."
- "That the covenant includes the previous three conditions."

Mr. Elder expressed concerns for setting a precedent for future projects. Mr. Fay explained the boards reasoning will be part of the public record and it would be the next property owners' burden to prove that their property is so unique that these waivers would benefit the neighbors to such an extent that the Board would be willing to make those same findings.

Mr. Parente, Mr. DiPersio, and Mr. Fay had a discussion on specifications of drafting the covenant and the review/appeal process.

Mr. DiPersio and Mr. Russ explained there are two changes that need to be displayed on the plans.

- 1) Electric utility lines need to be moved to avoid the "save trees" area.
- 2) Pavement width to be displayed as 18-feet-wide throughout the plan.

- 8. Signs (None)
- 9. Correspondence (None)
- 10. Unfinished Business (None)
- 11. Calendar Updates
 - A. Vote on 342 Sudbury Street Definitive Subdivision Application February 27, 2022
- 12. Public Notices of other Cities & Towns (None)

On a motion by Mr. Fowler, seconded by Mr. Elder, the Board voted to adjourn the meeting. Yea: Fay, Hodge, LaVenture, Russ, Elder, Fowler, and Fenby. Nay: 0. Motion carried.

Respectfully submitted,

/kmm

George LaVenture/Clerk

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2022 FEB -4 P 3: 57

City of Marlborough Zoning Board of Appeals Minutes February 1, 2022

Zoning Board Case # 1482-2021 - Special Permit

Applicant: Alberto Salutari

Date of Appeal: November 17, 2021

Location of Subject Property: 224 Union St. (Map 56, Parcel 181)

Petition: Special Permit request - Alberto Salutari proposed addition and conversion from a single-family residence to a two-family residence. Property is located in Zoning District A3, does not comply with Chapter 650 -17, Table of Uses, Chapter 650 -18A(2) Conditions for Uses and Chapter 650- 39 Table of Lot Area, Yards and Height of Structures, of the City Code of Marlborough. Property is located at 224 Union St., being Map 56, Parcel 181.

Meeting date: January 4, 2022 with a continuation date of Feb. 1, 2022.

Roll call of members present Ralph Loftin-Chairman, Paul Giunta, Thomas Pope, Thomas Golden and Robert Levine. Also present was Susan Brown-Secretary,

Notice of the hearing was given by Certified Mail to all persons to be affected, as shown on the most recent tax list and by publication in the MetroWest Daily newspaper, a newspaper of general circulation in Marlborough, MA, on Dec. 21st and 28th, 2021.

Documents submitted by applicant in support of this Appeal:

- Applications with filing fees and narrative
- Denial letter from the Building Department dated Sept. 28, 2021
- Plans entitled: Addition Plot Plan, located at 224 Union St. Scale 1"=40', Prepared by Land Planning, Inc. Dated: Nov. 9, 2021 Revisions: Dec. 7, 2021 and Dec. 14, 2021.
- Letter dated Dec. 7, 2021 RE: Revised plans and revised plot plan showing two front yard setbacks and revised architect's plans A0.1.
- E-mail from legal counsel, Jason Grossfield, dated Jan. 26, 2022 RE: Legal opinion on 224 Union St.
- Letter from Normal Hill, Land Planning, Inc. dated Jan. 31, 2022 RE: Request to Withdraw Without Prejudice".

Zoning Board of Appeals Minutes – February 1, 2022

This is a continuation meeting from January 4, 2022.

The Board read into the file an e-mail from our legal counsel; Jason Grossfield dated January 26, 2022. Stating in part "it appears the current use is a "conforming" use and the ZBA would not have jurisdiction to hear a special permit application under the zoning ordinance". (read and placed on file)

The Board received a letter from applicant's representative, Norman Hill, Land Planning, Inc. dated Jan. 31, 2022 RE: Request to Withdraw Without Prejudice. (read and placed on file)

No one appeared in favor or in opposition to the petition.

A motion was made by Thomas Golden and seconded by Paul Giunta to accept the letter of withdrawal without prejudice. The Board voted 5-0 to allow the applicant to withdraw without prejudice.

A motion was made by Paul Giunta and seconded by Thomas Pope to close the public hearing. By a vote of 5-0 to close the public hearing.

Other Business:

- Ratify a Time Limit Extension Agreement to hold a public hearing for 61 Emmett St. Sergio DeAraujo
 - The Board has received a request to review a Time Limit Extension Agreement for 61 Emmett St. The applicant would like to extend the time for the opening of his public hearing to April 5, 2022, beyond the required 65 days to open a public hearing. A motion was made by Ralph Loftin and seconded by Thomas Golden to extend the time for the public hearing to April 5, 2022 at 7:00 PM. By a 5-0 vote the time for the public hearing was extended to April 5, 2022.

A motion was made by Robert Levine and seconded by Paul Giunta to close the public meeting. By a vote of 5-0 to close the public meeting.

Adjournment: With no other business, a motion was made by Paul Giunta and seconded by Ralph Lofton to adjourn. By a vote of 5-0 to adjourn.

Respectfully submitted,

Zoning Board of Appeals