

## TOTALS FOR ALL BUDGETARY FUNDS

	FY 08 Original Budget	FY 09 Mayors Budget	Difference	%
City Only	\$ 39,086,096.00	\$ 41,458,486.00	\$ 2,372,390.00	6.07%
Schools	\$ 61,974,087.00	\$ 64,483,478.00	\$ 2,509,391.00	4.05%
City&Schools	\$ 101,060,183.00	\$ 105,941,964.00	\$ 4,881,781.00	4.83%
Water	\$ 6,443,895.00	\$ 7,454,589.00	\$ 1,010,694.00	15.68%
Sewer	\$ 7,970,291.00	\$ 7,891,516.00	\$ (78,775.00)	-0.99%
<b>Total</b>	<b>\$ 115,474,369.00</b>	<b>\$ 121,288,069.00</b>	<b>\$ 5,813,700.00</b>	<b>5.03%</b>

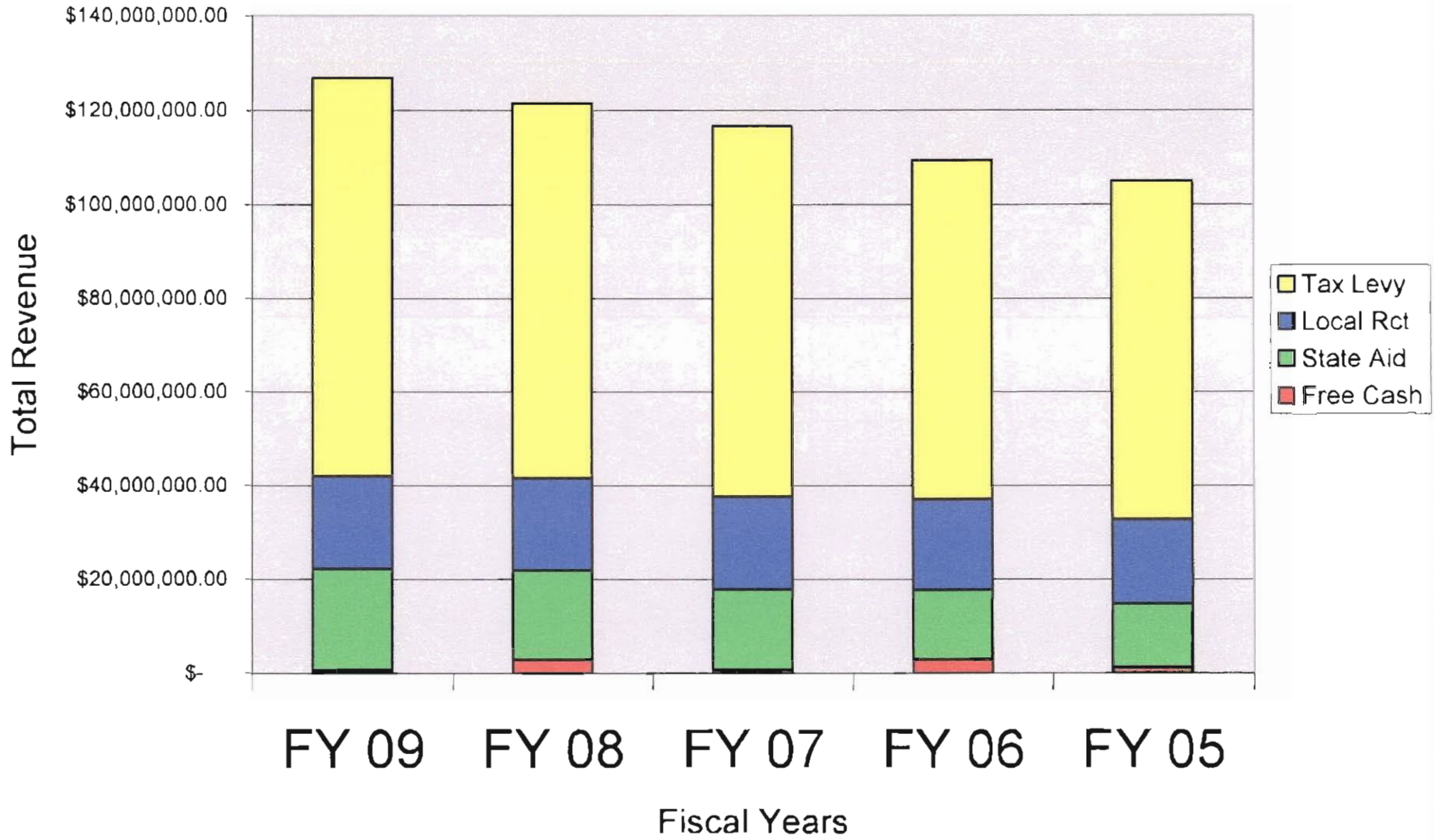
## AREAS OF MAJOR INCREASES

	Amount of Increase	Percentage Increase
Workers Compensation	\$ 151,483.00	69.81%
DPW Repair Shop	\$ 202,067.00	31.52%
Long Term Debt (Principal & Interest)	\$ 593,646.00	7.6%
Schools	\$ 2,382,365.00	5.17%
Retirement & Pension	\$ 172,796.00	3.74%
Total	\$ 3,502,357.00	3.0%

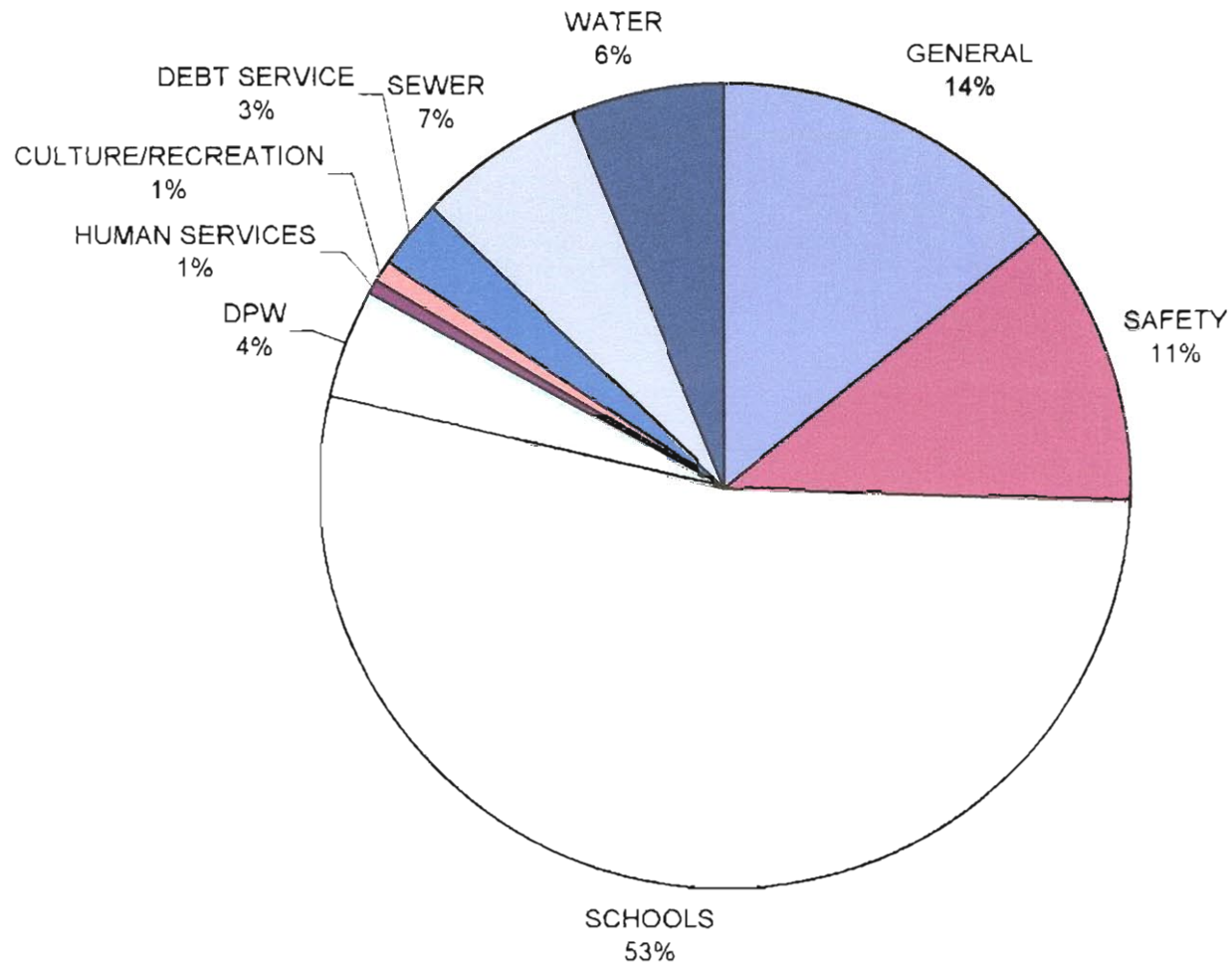
# Employment

	DEPARTMENT	New Hires	
City	Police	2.0	Police Officers
	Mayor	0.5	Part Time Clerk (19 Hours)
	Comptroller	0.5	Part Time Clerk (19 Hours)
		Total Change	3.0

# Revenue

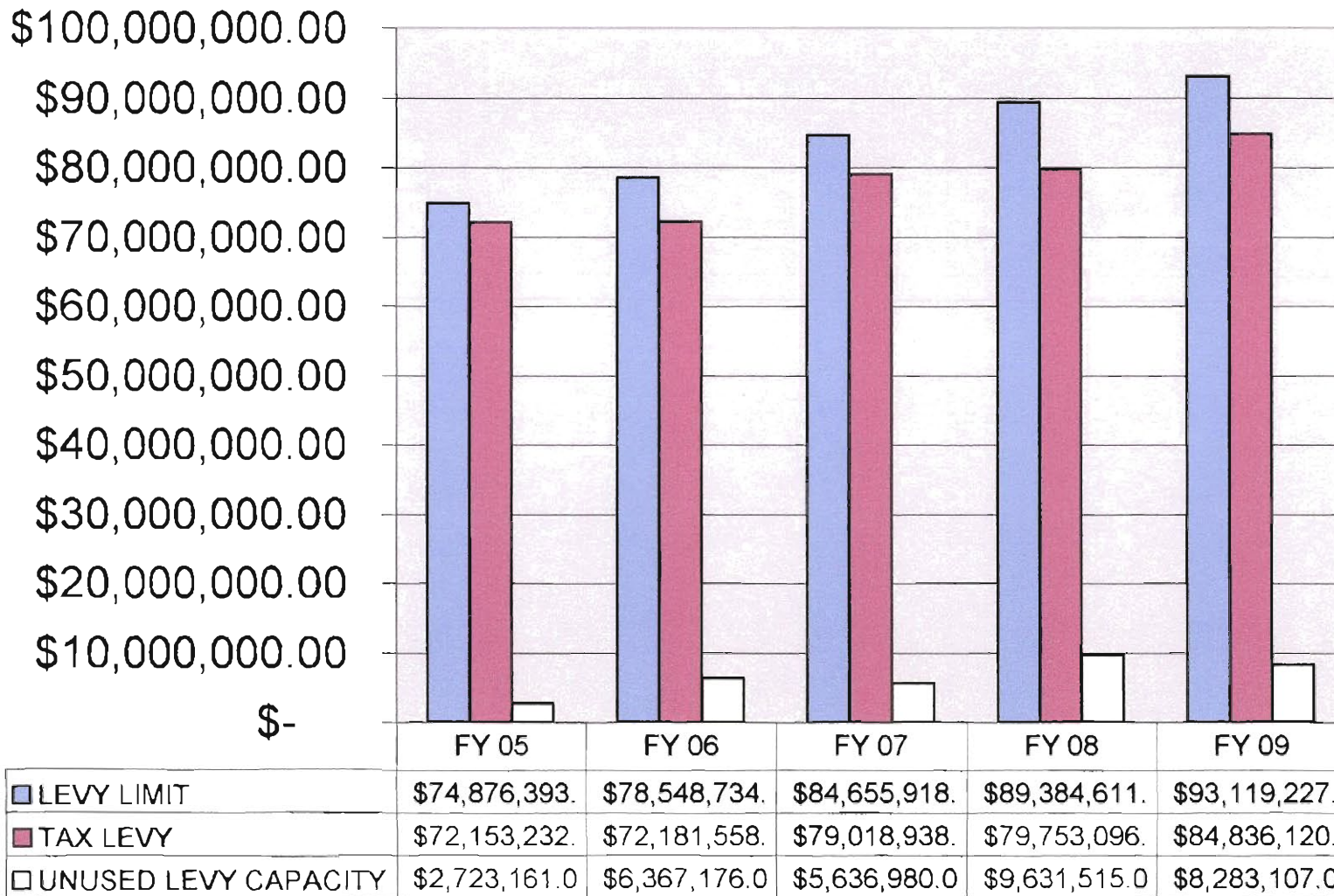


### PERCENT OF BUDGET BY CATEGORY FY 2008



■ GENERAL ■ SAFETY □ SCHOOLS □ DPW ■ HUMAN SERVICES □ CULTURE/RECREATION ■ DEBT SERVICE □ SEWER ■ WATER

# TAX LEVY & LEVY LIMITS FY 2009



## **DEPARTMENTAL TOTALS**

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CITY OF MARLBOROUGH  
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2009 2009 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 MAYOR	PCT CHANGE
CITY COUNCIL	148,998.09 148,998.09	158,249.00 158,249.00	158,249.00 158,249.00	126,628.82 126,628.82	158,499.00 158,499.00	169,024.00 169,024.00	6.8% 6.8%
MAYOR'S OFFICE	264,904.58 264,904.58	299,135.00 299,135.00	309,635.00 309,635.00	267,341.04 267,341.04	335,105.94 335,105.94	316,898.97 316,898.97	5.9% 5.9%
COMPTROLLER	333,688.14 333,688.14	333,571.00 333,571.00	342,439.11 342,439.11	254,251.76 254,251.76	375,837.00 375,837.00	370,658.00 370,658.00	11.1% 11.1%
CITY AUDITOR	148,778.30 148,778.30	174,929.98 174,929.98	179,356.86 179,356.86	143,038.49 143,038.49	176,894.05 176,894.05	194,785.18 194,785.18	11.4% 11.4%
ASSESSORS' DEPARTMENT	355,986.51 355,986.51	548,878.28 548,878.28	557,870.56 557,870.56	520,175.00 520,175.00	581,480.21 581,480.21	378,717.13 378,717.13	-31.0% -31.0%

PROJECTION: 2009 2009 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 MAYOR	PCT CHANGE
CITY COLLECTOR	156,091.13 156,091.13	186,805.79 186,805.79	191,001.73 191,001.73	140,889.38 140,889.38	190,362.59 190,362.59	182,771.00 182,771.00	-2.2% -2.2%
TAX TITLE & FORECLOSUR	21,326.00 21,326.00	.00 .00	34,000.00 34,000.00	40,090.64 40,090.64	27,274.00 27,274.00	.00 .00	.0% .0%
LAW DEPARTMENT	2,573,602.33 2,573,602.33	470,342.00 470,342.00	607,809.00 607,809.00	579,598.64 579,598.64	608,008.78 608,008.78	495,857.12 495,857.12	5.4% 5.4%
PERSONNEL DIVIS ON	191,888.18 191,888.18	205,058.00 205,058.00	205,058.00 205,058.00	152,098.56 152,098.56	209,906.40 209,906.40	218,519.52 218,519.52	6.6% 6.6%
INFORMATION TECHNOLOGY	416,641.83 416,641.83	461,922.88 461,922.88	469,044.50 469,044.50	423,682.84 423,682.64	484,626.53 484,626.53	478,460.75 478,460.75	3.6% 3.6%
CITY CLERK	151,560.13 151,560.13	154,879.00 154,879.00	158,247.73 158,247.73	133,187.82 133,187.82	167,647.97 167,647.97	166,852.83 166,852.83	7.7% 7.7%

PROJECTION: 2009 2009 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 MAYOR	PCT CHANGE
PROFESSION/REGISTRATION	109,440.24 109,440.24	110,181.00 110,181.00	118,972.10 118,972.10	105,868.73 105,868.73	112,695.47 112,695.47	113,547.75 113,547.75	3.1% 3.1%
LICENSE COMMISSIONS	9,037.82 9,037.82	9,150.00 9,150.00	9,150.00 9,150.00	6,617.04 6,617.04	9,150.00 9,150.00	9,150.00 9,150.00	.0% .0%
TRAINING DEPARTMENT	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.0% .0%
PROPERTY & BUILDING MA	1,632,329.16 1,632,329.16	2,991,205.00 2,991,205.00	3,038,505.09 3,038,505.09	2,211,786.69 2,211,786.69	3,193,655.44 3,193,655.44	3,149,283.00 3,149,283.00	5.3% 5.3%
OTHER INSURANCE	302,252.00 302,252.00	296,400.00 296,400.00	335,890.03 335,890.03	331,692.03 331,692.03	306,747.00 306,747.00	306,400.00 306,400.00	3.4% 3.4%
RETIREMENT & PENSION B	2,794,872.43 2,794,872.43	3,821,163.00 3,821,163.00	4,716,192.75 4,716,192.75	2,824,468.67 2,824,468.67	3,821,163.00 3,821,163.00	4,144,684.00 4,144,684.00	8.5% 8.5%
WORKERS' COMPENSATION	64,821.00 64,821.00	217,000.00 217,000.00	217,000.00 217,000.00	64,060.57 64,060.57	217,000.00 217,000.00	368,483.00 368,483.00	69.8% 69.8%

PROJECTION: 2009 2009 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 MAYOR	PCT CHANGE
UNEMPLOYMENT COMPENSAT	18,321.39 18,321.39	45,000.00 45,000.00	45,000.00 45,000.00	1,700.00 1,700.00	84,173.65 84,173.65	45,000.00 45,000.00	.0% .0%
HEALTH/LIFE INSURANCE	246,230.08 246,230.08	5,287,123.00 5,287,123.00	4,919,684.82 4,919,684.82	3,057,906.32 3,057,906.32	5,287,123.00 5,287,123.00	5,524,022.00 5,524,022.00	4.5% 4.5%
OTHER GENERAL GOVERNME	.00 .00	899,470.00 899,470.00	86,544.20 86,544.20	.00 .00	1,142,038.47 1,142,038.47	205,760.00 205,760.00	-77.1% -77.1%
POLICE DEPARTMENT	6,092,096.03 6,092,096.03	5,971,955.00 5,971,955.00	6,295,632.56 6,295,632.56	5,530,554.04 5,530,554.04	6,040,571.26 6,040,571.26	6,641,377.00 6,641,377.00	11.2% 11.2%
FIRE DEPARTMENT	5,888,677.83 5,888,677.83	5,863,199.36 5,863,199.36	6,179,437.80 6,179,437.80	5,572,973.43 5,572,973.43	6,101,754.96 6,101,754.96	6,486,630.74 6,486,630.74	10.6% 10.6%
INSPECTIONAL SERVICES	450,617.73 450,617.73	476,645.00 476,645.00	500,838.91 500,838.91	442,161.09 442,161.09	485,652.62 485,652.62	520,762.00 520,762.00	9.3% 9.3%
WEIGHTS & MEASURES	15,262.61 15,262.61	16,552.00 16,552.00	16,552.00 16,552.00	13,445.19 13,445.19	16,552.00 16,552.00	16,852.00 16,852.00	1.8% 1.8%

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 CITY OF  
 MARLBOROUGH  
 NEXT YEAR /

CURRENT YEAR BUDGET ANALYSIS  
 2009 City of Marlborough Budget  
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FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 MAYOR	PCT CHANGE
	13,222.33	12,589.00	18,589.00	16,341.44	12,589.00	12,589.00	.0%
EMERGENCY MANAGEMENT	13,222.33	12,589.00	18,589.00	16,341.44	12,589.00	12,589.00	.0%
	18,174.38	.00	.00	.00	.00	.00	.0%
PARKING CLERK	18,174.38	.00	.00	.00	.00	.00	.0%
	.00	.00	.00	.00	.00	48,420,053.00	.0%
SCHOOL DEPARTMENT	.00	46,037,688.00	.00	.00	.00	48,420,053.00	5.17%
	1,864,672.41	8,753,050.00	8,532,561.93	6,139,550.20	8,837,055.74	9,020,358.00	3.1%
SCHOOL SUPPORT	1,864,672.41	8,753,050.00	8,532,561.93	6,139,550.20	8,837,055.74	9,020,358.00	3.1%
	1,987,667.00	1,941,000.00	1,941,000.00	70,000.00	1,941,000.00	1,836,000.00	-5.4%
RETIREMENT DEBT/SCHOOL	1,987,667.00	1,941,000.00	1,941,000.00	70,000.00	1,941,000.00	1,836,000.00	-5.4%
	1,264,342.02	1,116,862.00	1,116,862.00	565,781.01	1,116,862.00	1,007,970.00	-9.7%
LONG TERM DEBT INTERES	1,264,342.02	1,116,862.00	1,116,862.00	565,781.01	1,116,862.00	1,007,970.00	-9.7%
	3,343.61	20,500.00	20,500.00	.00	32,484.42	70,000.00	241.5%
SHORT TERM DEBT INTERE	3,343.61	20,500.00	20,500.00	.00	32,484.42	70,000.00	241.5%
	4,101,854.02	4,104,987.00	4,104,987.00	3,078,739.83	4,104,987.00	4,129,097.00	.6%
ASSABET REG VOC HIGH S	4,101,854.02	4,104,987.00	4,104,987.00	3,078,739.83	4,104,987.00	4,129,097.00	.6%
	370,922.59	309,804.00	317,609.79	260,700.94	317,576.55	339,840.00	9.7%
DPW ADMINISTRATION	370,922.59	309,804.00	317,609.79	260,700.94	317,576.55	339,840.00	9.7%

PROJECTION: 2009 2009 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 MAYOR	PCT CHANGE
ENGINEERING	570,587.01	655,605.00	659,455.00	435,587.19	730,123.79	572,163.00	2.5%
STREETS-SNOW & ICE	828,861.31	500,000.00	500,000.00	2,220,300.80	500,191.78	500,000.00	.0%
STREETS	1,431,591.58	1,463,948.00	1,491,160.00	1,327,828.97	1,500,494.90	1,595,166.00	9.0%
FLEET MAINTENANCE	324,064.43	641,023.00	631,926.00	571,466.19	646,958.49	643,090.00	31.5%
FORESTRY, PARKS & CEME DEPARTMENT OF PUBLIC W	1,200,732.36 4,726,759.28	1,244,574.00 4,814,954.00	1,259,172.00 4,859,323.79	1,086,225.75 5,902,430.84	1,293,213.90 4,988,559.31	1,355,715.00 5,205,974.00	8.9% 10.2%
RECREATION DEPARTMENT	221,199.68 221,199.68	227,595.00 227,595.00	236,120.87 236,120.87	192,507.49 192,507.49	229,657.30 229,657.30	240,613.00 240,613.00	5.7% 5.7%

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CITY OF MARLBOROUGH  
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2009 2009 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 MAYOR	PCT CHANGE
HEALTH AND LICENSING	211,129.20 211,129.20	219,877.30 219,877.30	224,417.82 224,417.82	190,732.76 190,732.76	222,348.42 222,348.42	235,828.77 235,828.77	7.3% 7.3%
HUMAN SERVICES	58,111.56 58,111.56	59,898.00 59,898.00	59,898.00 59,898.00	50,569.97 50,569.97	59,898.00 59,898.00	62,287.05 62,287.05	4.0% 4.0%
OTHER HUMAN SERVICES A	18,750.00 18,750.00	30,000.00 30,000.00	30,000.00 30,000.00	25,000.00 25,000.00	41,250.00 41,250.00	30,000.00 30,000.00	.0% .0%
COUNCIL ON AGING	177,626.65 177,626.65	207,667.00 207,667.00	212,360.31 212,360.31	171,009.61 171,009.61	210,945.72 210,945.72	211,198.05 211,198.05	1.7% 1.7%
VETERANS' SERVICES	129,034.69 129,034.69	129,526.00 129,526.00	149,526.00 149,526.00	123,992.85 123,992.85	129,526.00 129,526.00	131,872.00 131,872.00	1.8% 1.8%
LIBRARY	719,779.60 719,779.60	767,549.00 767,549.00	784,298.75 784,298.75	665,577.41 665,577.41	799,500.55 799,500.55	781,159.85 781,159.85	1.8% 1.8%

PROJECTION: 2009 2009 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 MAYOR	PCT CHANGE
JERICHO HILL	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.0% .0%
CELEBRATIONS	40,698.85 40,698.85	40,750.00 40,750.00	40,750.00 40,750.00	37,501.72 37,501.72	40,750.00 40,750.00	40,750.00 40,750.00	.0% .0%
FT MEADOW	1,139.48 1,139.48	12,150.00 12,150.00	12,150.00 12,150.00	2,150.00 2,150.00	13,650.00 13,650.00	21,300.00 21,300.00	75.3% 75.3%
RETIREMENT OF DEBT	2,308,452.00 2,308,452.00	2,187,000.00 2,187,000.00	2,187,000.00 2,187,000.00	15,000.00 15,000.00	2,187,000.00 2,187,000.00	2,467,695.00 2,467,695.00	12.8% 12.8%
LONG-TERM DEBT INTERES	434,686.15 434,686.15	392,422.00 392,422.00	392,422.00 392,422.00	191,443.51 191,443.51	392,422.00 392,422.00	752,854.00 752,854.00	91.8% 91.8%
SHORT-TERM DEBT INTERE	.00 .00	584,702.00 584,702.00	584,702.00 584,702.00	68,095.00 68,095.00	624,702.00 624,702.00	317,268.00 317,268.00	-45.7% -45.7%
STATE ASSESSMENT AND C	372,538.00 372,538.00	.00 .00	2,302,688.00 2,302,688.00	1,513,608.00 1,513,608.00	.00 .00	.00 .00	.0% .0%
CAPITAL OUTLAY	305,283.53 305,283.53	400,603.00 400,603.00	1,036,453.24 1,036,453.24	776,966.73 776,966.73	1,130,213.01 1,130,213.01	342,601.00 342,601.00	-14.5% -14.5%
OTHER FINANCING USES	16,412,609.24 16,412,609.24	.00 .00	5,604,770.61 5,604,770.61	5,604,770.61 5,604,770.61	.00 .00	.00 .00	.0% .0%
TOTAL GENERAL FUND	57,778,497.22	55,022,495.59	64,143,493.07	48,345,985.77	57,249,319.81	105,941,963.71	92.5%

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FOR PERIOD 99

ACCOUNTS FOR: SEWER ENTERPRISE FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 MAYOR	PCT CHANGE
RETIREMENT & PENSION B	211,242.75 211,242.75	285,882.00 285,882.00	356,296.25 356,296.25	213,355.25 213,355.25	285,882.00 285,882.00	312,584.00 312,584.00	9.3% 9.3%
WORKERS' COMPENSATION	.00 .00	25,050.00 25,050.00	25,050.00 25,050.00	.00 .00	25,050.00 25,050.00	26,052.00 26,052.00	4.0% 4.0%
HEALTH/LIFE INSURANCE	.00 .00	301,763.00 301,763.00	.00 .00	.00 .00	301,763.00 301,763.00	301,763.00 301,763.00	.0% .0%
OTHER GENERAL GOVERNME	22,640.00 22,640.00	40,140.00 40,140.00	40,140.00 40,140.00	27,724.45 27,724.45	47,640.00 47,640.00	40,750.00 40,750.00	1.5% 1.5%
RETIREMENT OF DEBT	750,362.91 750,362.91	745,757.00 745,757.00	745,757.00 745,757.00	96,178.06 96,178.06	745,757.00 745,757.00	757,152.00 757,152.00	1.5% 1.5%
LONG-TERM DEBT INTERES	414,246.50 414,246.50	372,962.00 372,962.00	372,962.00 372,962.00	154,924.00 154,924.00	372,962.00 372,962.00	355,387.00 355,387.00	-4.7% -4.7%
SHORT-TERM DEBT INTERE	.00 .00	292,693.00 292,693.00	292,693.00 292,693.00	100,000.00 100,000.00	342,693.00 342,693.00	40,400.00 40,400.00	-86.2% -86.2%
SEWER SERVICE FUND	448,299.16 448,299.16	411,030.00 411,030.00	411,830.00 411,830.00	356,667.26 356,667.26	481,363.52 481,363.52	428,603.00 428,603.00	4.3% 4.3%
EAST WASTE WATER TREAT	953,680.54 953,680.54	762,046.00 762,046.00	762,046.00 762,046.00	663,091.20 663,091.20	789,993.89 789,993.89	783,629.00 783,629.00	2.8% 2.8%

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CITY OF MARLBOROUGH  
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 2009 2009 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: SEWER ENTERPRISE FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 MAYOR	PCT CHANGE
WEST WASTE WATER TREAT	665,447.09	569,081.00	569,081.00	504,762.44	604,233.46	592,696.00	4.1%
SOLID WASTE & SLUDGE R	3,588,813.73	4,163,887.00	4,163,887.00	4,095,413.30	4,627,056.04	4,252,500.00	2.1%
OTHER FINANCING USES	311,132.00	.00	301,763.00	301,763.00	.00	.00	.0%
TOTAL SEWER ENTERPRISE FUND	7,365,864.68	7,970,291.00	8,041,505.25	6,513,878.96	8,624,323.91	7,891,516.00	-1.0%

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CURRENT YEAR BUDGET ANALYSIS

FOR PERIOD 99

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2009 City of Marlborough Budget

CITY OF  
MARLBOROUGH  
NEXT YEAR /

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ACCOUNTS FOR: WATER ENTERPRISE FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 MAYOR	PCT CHANGE
RETIREMENT & PENSION B	195,026.25	263,936.00	328,944.75	196,976.75	263,936.00	288,587.00	9.3%
WORKERS' COMPENSATION	.00	22,413.00	22,413.00	.00	22,413.00	23,310.00	4.0%
HEALTH/LIFE INSURANCE	.00	254,895.00	.00	.00	254,895.00	254,895.00	0%
OTHER GENERAL GOVERNME	53,074.61	26,640.00	26,640.00	13,234.01	30,062.29	29,750.00	11.7%
RETIREMENT OF DEBT	725,269.00	803,400.00	803,400.00	430,000.00	803,400.00	882,929.00	9.9%
LONG-TERM DEBT INTERES	273,421.50	301,184.00	301,184.00	214,336.97	301,184.00	394,276.00	30.9%
SHORT-TERM DEBT INTERE	.00	51,398.00	51,398.00	100,000.00	151,398.00	27,500.00	-46.5%
WATER SERVICE FUND	4,523,668.82	4,720,029.00	4,726,043.50	4,546,514.72	4,810,061.86	5,553,342.00	17.7%
OTHER FINANCING USES	1,220,416.96	.00	609,786.39	609,786.39	.00	.00	.0%
TOTAL WATER ENTERPRISE FUND	6,990,877.14	6,443,895.00	6,869,809.64	6,110,848.84	6,637,300.15	7,454,589.00	15.7%
GRAND TOTAL	72,135,239.04	115,474,369.00	79,054,807.96	60,970,713.57	72,511,063.87	121,288,068.71	5.4%

\*\* END OF REPORT - Generated by Tom Abel \*\*