

CITY OF MARLBOROUGH

MARLBOROUGH, MASSACHUSETTS 01752

City of Marlborough

Fiscal 2012

Operating Budget

As Recommended By

Nancy E. Stevens, Mayor

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TOTALS FOR ALL BUDGETARY FUNDS

	FY 11 Original Budget	FY 12 Mayors Budget	Difference	%
City Only	\$ 40,557,247.00	\$ 43,475,345.00	\$ 2,918,098.00	7.20%
Schools	\$ 63,376,833.00	\$ 65,118,328.00	\$ 1,741,495.00	2.75%
City&Schools	\$ 103,934,080.00	\$ 108,593,673.00	\$ 4,659,593.00	4.48%
Water	\$ 6,398,282.00	\$ 6,670,823.00	\$ 272,541.00	4.26%
Sewer	\$ 9,881,437.00	\$ 9,735,207.00	\$ (146,230.00)	-1.48%
Total	\$ 120,213,799.00	\$ 124,999,703.00	\$ 4,785,904.00	3.98%

AREAS OF MAJOR CHANGES

	Amount of Increase	Percentage Increase
Community & Economic Development	\$ 374,603.00	100.00%
Other Gen. Gov't	\$ 734,129.00	552.00%
PW Repair Shop	\$ 187,801.00	24.30%
Council on Aging	\$ 237,749.00	123.48%
City Retirement of Debt	\$ 761,237.00	36.81%
City Long Term Interest	\$ 256,455.00	60.85%
Total	\$ 2,551,974.00	2.12%

Employment

Department

Position

New Hires

CITY

CDA

Finance Manager

1

Program Manager

1

Part Time Sr. Clerk

0.5

Planner

1

Elections

2 Part Time Clerks

1

SCHOOL

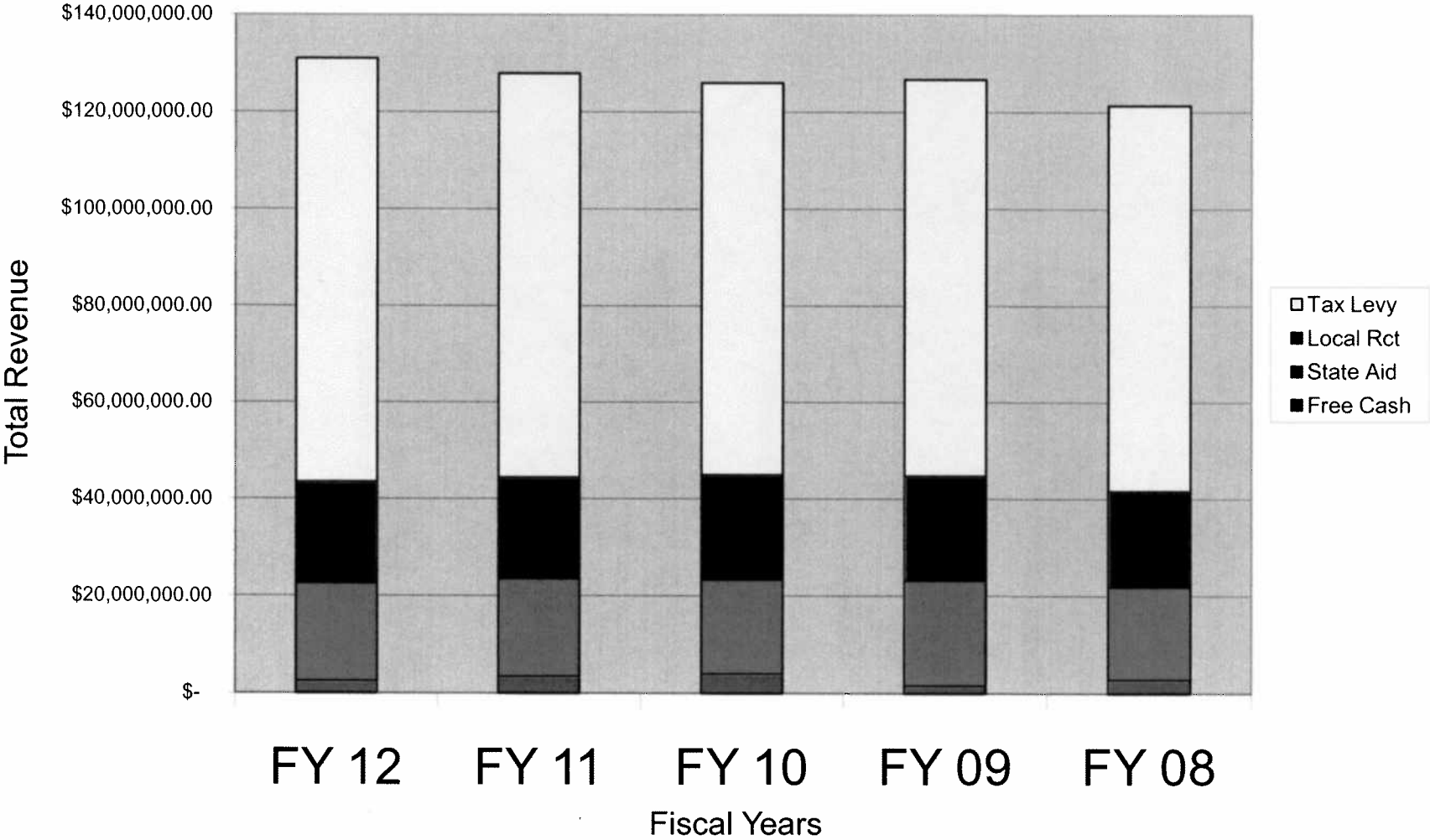
Various Positions

7.0

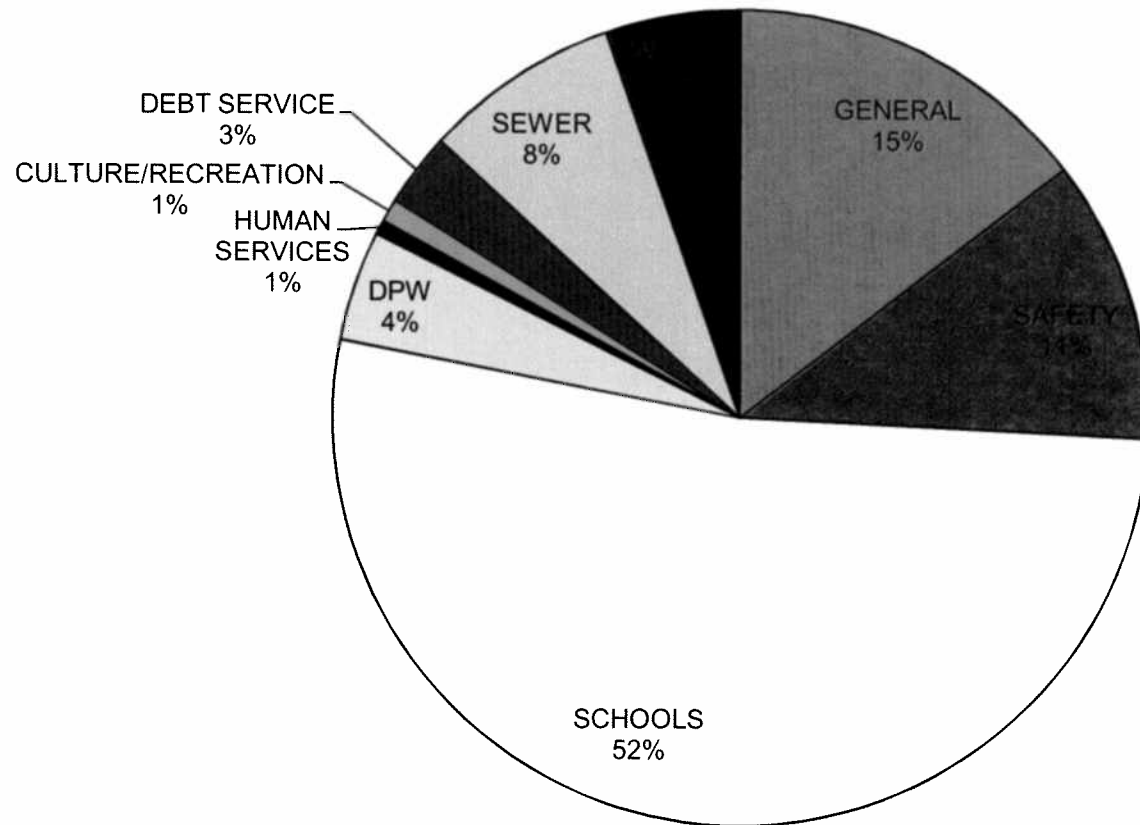
Total Changes

11.5

Revenue

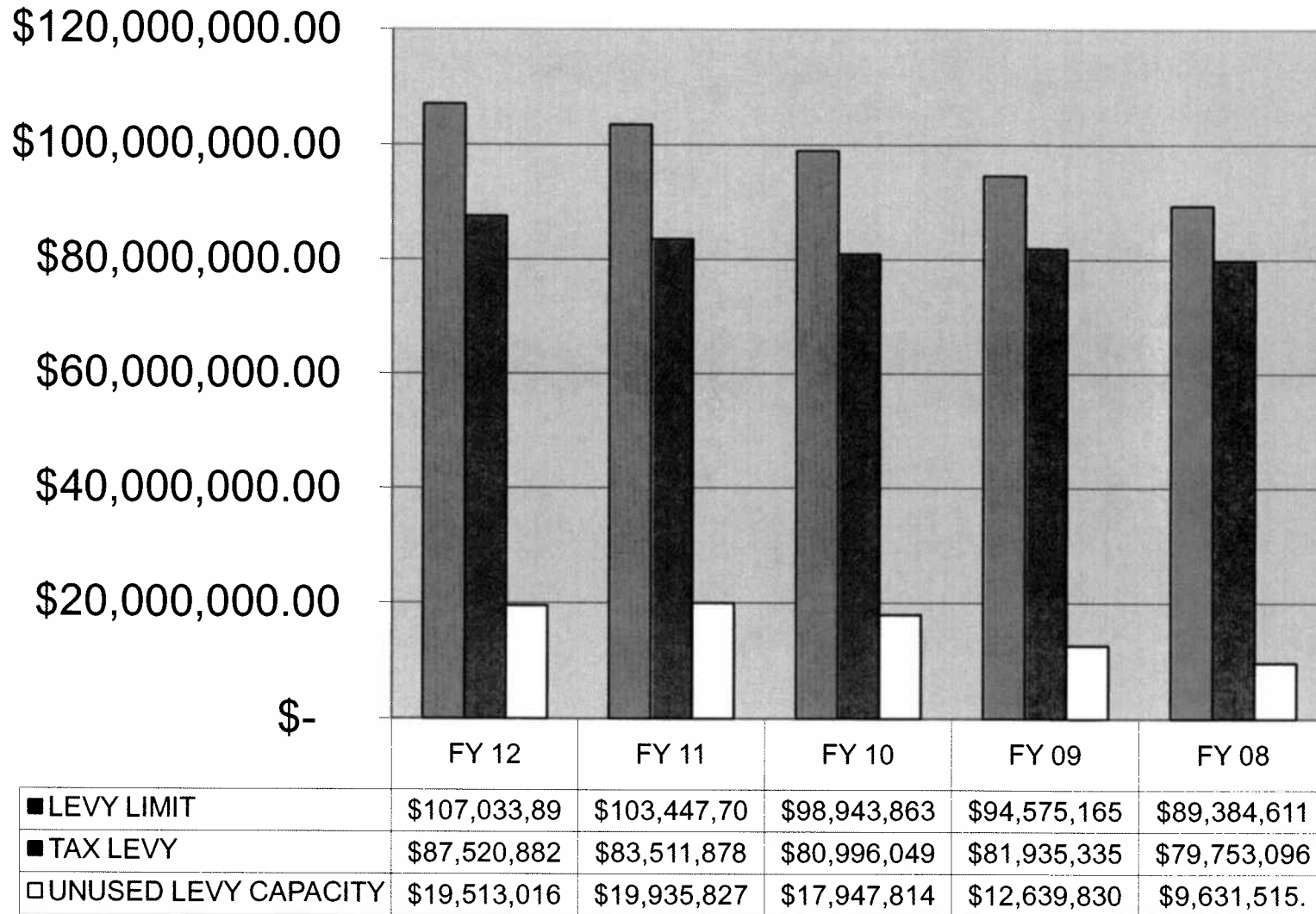


PERCENT OF BUDGET BY CATEGORY FY 2012



■ GENERAL ■ SAFETY □ SCHOOLS □ DPW ■ HUMAN SERVICES ■ CULTURE/RECREATION ■ DEBT SERVICE □ SEWER ■ WATER

TAX LEVY & LEVY LIMITS FY 2012



DEPARTMENTAL TOTALS

CITY OF MARLBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 2012 2012 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR:
GENERAL FUND

2010 ACTUAL 2011 ORIG BUD 2011 REVISED BUD 2011 ACTUAL 2011 PROJECTION 2012 MAYOR PCT CHANGE

	2010 ACTUAL	2011 ORIG BUD	2011 REVISED BUD	2011 ACTUAL	2011 PROJECTION	2012 MAYOR	PCT CHANGE
CITY COUNCIL	165,392.14 165,392.14	176,866.00 176,866.00	176,866.00 176,866.00	139,553.19 139,553.19	177,416.00 177,416.00	183,464.00 183,464.00	3.7% 3.7%
MAYOR'S OFFICE	247,608.88 247,608.88	261,314.54 261,314.54	461,314.54 461,314.54	289,425.16 289,425.16	262,819.50 262,819.50	243,723.00 243,723.00	-6.7% -6.7%
COMPTROLLER	317,933.39 317,933.39	344,440.00 344,440.00	344,440.00 344,440.00	255,915.65 255,915.65	350,726.29 350,726.29	356,696.00 356,696.00	3.6% 3.6%
CITY AUDITOR	195,207.91 195,207.91	201,065.60 201,065.60	201,065.60 201,065.60	172,679.89 172,679.89	202,576.60 202,576.60	206,708.00 206,708.00	2.8% 2.8%
ASSESSORS' DEPARTMENT	384,668.76 384,668.76	427,481.02 427,481.02	447,481.02 447,481.02	402,361.20 402,361.20	445,506.02 445,506.02	513,140.73 513,140.73	20.0% 20.0%

PROJECTION: 2012 2012 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR:
 GENERAL FUND

	2010 ACTUAL	2011 ORIG BUD	2011 REVISED BUD	2011 ACTUAL	2011 PROJECTION	2012 MAYOR	PCT CHANGE
CITY COLLECTOR	163,394.56 163,394.56	176,417.00 176,417.00	176,417.00 176,417.00	143,377.71 143,377.71	176,773.80 176,773.80	177,527.00 177,527.00	.6% .6%
TAX TITLE & FORECLOSUR	34,258.70 34,258.70	.00 .00	34,000.00 34,000.00	23,765.00 23,765.00	7,778.84 7,778.84	.00 .00	.0% .0%
LAW DEPARTMENT	451,719.56 451,719.56	332,677.29 332,677.29	382,677.29 382,677.29	302,796.55 302,796.55	468,040.68 468,040.68	389,052.00 389,052.00	16.9% 16.9%
PERSONNEL DIVISION	185,536.83 185,536.83	205,936.34 205,936.34	205,936.34 205,936.34	167,141.86 167,141.86	208,465.34 208,465.34	212,320.00 212,320.00	3.1% 3.1%
INFORMATION TECHNOLOGY	449,565.49 449,565.49	489,110.91 489,110.91	489,110.91 489,110.91	442,781.97 442,781.97	507,960.09 507,960.09	563,543.00 563,543.00	15.2% 15.2%
CITY CLERK	170,103.49 170,103.49	183,411.56 183,411.56	183,411.56 183,411.56	148,729.31 148,729.31	183,941.56 183,941.56	195,070.00 195,070.00	6.4% 6.4%

PROJECTION: 2012 2012 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR:
 GENERAL FUND

2010
 ACTUAL

2011
 ORIG BUD

2011
 REVISED BUD

2011
 ACTUAL

2011
 PROJECTION

2012
 MAYOR PCT
 CHANGE

	2010 ACTUAL	2011 ORIG BUD	2011 REVISED BUD	2011 ACTUAL	2011 PROJECTION	2012 MAYOR	PCT CHANGE
ELECTION/REGISTRATION	144,096.92 144,096.92	126,830.70 126,830.70	153,929.19 153,929.19	84,277.98 84,277.98	155,005.19 155,005.19	130,992.02 130,992.02	3.3% 3.3%
LICENSE COMMISSIONS	8,943.91 8,943.91	9,150.00 9,150.00	9,150.00 9,150.00	7,528.21 7,528.21	9,150.00 9,150.00	9,150.00 9,150.00	.0% .0%
COMMUNITY & ECONOMIC D	.00 .00	.00 .00	687.85 687.85	687.85 687.85	.00 .00	374,603.00 374,603.00	.0% .0%
PROPERTY & BUILDING MA	3,032,636.13 3,032,636.13	2,638,702.00 2,638,702.00	2,638,702.00 2,638,702.00	2,283,581.53 2,283,581.53	2,862,308.95 2,862,308.95	2,848,162.00 2,848,162.00	7.9% 7.9%
OTHER INSURANCE	254,749.90 254,749.90	272,819.00 272,819.00	272,819.00 272,819.00	240,418.05 240,418.05	277,819.00 277,819.00	279,640.00 279,640.00	2.5% 2.5%
RETIREMENT & PENSION B	4,180,547.88 4,180,547.88	4,371,834.00 4,371,834.00	4,380,834.00 4,380,834.00	2,212,316.70 2,212,316.70	4,371,834.00 4,371,834.00	4,464,667.00 4,464,667.00	2.1% 2.1%
WORKERS' COMPENSATION	64,271.86 64,271.86	375,843.00 375,843.00	375,843.00 375,843.00	65,880.12 65,880.12	375,843.00 375,843.00	398,768.00 398,768.00	6.1% 6.1%

PROJECTION: 2012 2012 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2010 ACTUAL	2011 ORIG BUD	2011 REVISED BUD	2011 ACTUAL	2011 PROJECTION	2012 MAYOR	PCT CHANGE
UNEMPLOYMENT COMPENSAT	17,380.00 17,380.00	24,135.00 24,135.00	59,135.00 59,135.00	25,532.84 25,532.84	26,755.00 26,755.00	41,748.00 41,748.00	73.0% 73.0%
HEALTH/LIFE INSURANCE	3,602,579.22 3,602,579.22	5,580,116.00 5,580,116.00	5,580,116.00 5,580,116.00	3,055,329.00 3,055,329.00	5,580,116.00 5,580,116.00	5,670,674.00 5,670,674.00	1.6% 1.6%
OTHER GENERAL GOVERNME	4,056.50 4,056.50	133,006.00 133,006.00	115,486.16 115,486.16	66,808.33 66,808.33	130,250.63 130,250.63	867,135.00 867,135.00	552.0% 552.0%
POLICE DEPARTMENT	6,511,899.73 6,511,899.73	6,727,380.00 6,727,380.00	6,795,090.16 6,795,090.16	5,634,697.00 5,634,697.00	6,746,808.70 6,746,808.70	6,908,026.00 6,908,026.00	2.7% 2.7%
FIRE DEPARTMENT	6,456,965.77 6,456,965.77	6,475,195.18 6,475,195.18	6,535,195.18 6,535,195.18	5,666,431.18 5,666,431.18	6,495,039.65 6,495,039.65	6,522,342.01 6,522,342.01	.7% .7%
INSPECTIONAL SERVICES	503,793.75 503,793.75	517,288.00 517,288.00	517,288.00 517,288.00	434,102.60 434,102.60	517,871.00 517,871.00	528,550.00 528,550.00	2.2% 2.2%
WEIGHTS & MEASURES	16,786.23 16,786.23	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.0% .0%

CITY OF MARLBOROUGH
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 2012 2012 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2010 ACTUAL	2011 ORIG BUD	2011 REVISED BUD	2011 ACTUAL	2011 PROJECTION	2012 MAYOR	PCT CHANGE
EMERGENCY MANAGEMENT	15,473.49 15,473.49	17,364.00 17,364.00	17,364.00 17,364.00	16,143.80 16,143.80	17,364.00 17,364.00	17,567.00 17,567.00	1.2% 1.2%
PARKING CLERK	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.0% .0%
SCHOOL DEPARTMENT	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	49,764,206.00 49,764,206.00	.0% .0%
SCHOOL SUPPORT	7,712,223.50 7,712,223.50	9,675,534.00 9,675,534.00	9,608,259.84 9,608,259.84	6,189,749.63 6,189,749.63	9,693,842.00 9,693,842.00	9,591,751.00 9,591,751.00	-.9% -.9%
CITY/SCHOOL SUPPORT	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	636,215.00 636,215.00	.0% .0%
RETIREMENT DEBT/SCHOOL	1,836,000.00 1,836,000.00	1,044,000.00 1,044,000.00	1,044,000.00 1,044,000.00	70,000.00 70,000.00	1,044,000.00 1,044,000.00	931,475.00 931,475.00	-10.8% -10.8%
LONG TERM DEBT INTERES	595,451.25 595,451.25	463,808.00 463,808.00	444,907.00 444,907.00	192,005.55 192,005.55	463,808.00 463,808.00	261,338.00 261,338.00	-43.7% -43.7%
SHORT TERM DEBT INTERE	22,147.00 22,147.00	70,000.00 70,000.00	15,000.00 15,000.00	.00 .00	70,000.00 70,000.00	27,000.00 27,000.00	-61.4% -61.4%
ASSABET REG VOC HIGH S	4,021,321.61 4,021,321.61	3,874,494.00 3,874,494.00	3,874,494.00 3,874,494.00	2,905,870.50 2,905,870.50	3,874,494.00 3,874,494.00	3,906,343.00 3,906,343.00	.8% .8%

PROJECTION: 2012 2012 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR:
 GENERAL FUND

	2010 ACTUAL	2011 ORIG BUD	2011 REVISED BUD	2011 ACTUAL	2011 PROJECTION	2012 MAYOR	PCT CHANGE
DPW ADMINISTRATION	343,145.45	354,836.00	355,542.00	305,884.27	356,516.00	364,364.00	2.7%
ENGINEERING	609,798.71	681,936.00	729,957.85	568,423.52	701,120.00	687,958.00	.9%
STREETS-SNOW & ICE	1,522,260.09	500,000.00	500,000.00	1,919,098.89	500,015.00	500,000.00	.0%
STREETS	1,612,557.02	1,601,857.00	1,601,857.00	1,311,275.91	1,614,210.23	1,677,189.00	4.7%
FLEET MAINTENANCE	684,691.05	772,892.00	772,892.00	697,110.69	776,621.00	960,693.00	24.3%
FORESTRY, PARKS & CEME DEPARTMENT OF PUBLIC W	1,173,846.94 5,946,299.26	1,275,200.00 5,186,721.00	1,275,200.00 5,235,448.85	997,007.22 5,798,800.50	1,282,237.00 5,230,719.23	1,260,237.00 5,450,441.00	-1.2% 5.1%

PROJECTION: 2012 2012 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2010 ACTUAL	2011 ORIG BUD	2011 REVISED BUD	2011 ACTUAL	2011 PROJECTION	2012 MAYOR	PCT CHANGE
RECREATION DEPARTMENT	240,352.13 240,352.13	245,828.46 245,828.46	245,828.46 245,828.46	200,651.27 200,651.27	246,828.46 246,828.46	249,535.00 249,535.00	1.5% 1.5%
HEALTH AND LICENSING	229,268.35 229,268.35	269,858.81 269,858.81	269,858.81 269,858.81	221,509.64 221,509.64	269,858.81 269,858.81	279,797.00 279,797.00	3.7% 3.7%
HUMAN SERVICES	62,279.34 62,279.34	31,740.91 31,740.91	63,406.91 63,406.91	52,754.43 52,754.43	31,740.91 31,740.91	.00 .00	-100.0% -100.0%
OTHER HUMAN SERVICES A	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.0% .0%
COUNCIL ON AGING	170,122.39 170,122.39	192,547.96 192,547.96	192,547.96 192,547.96	124,270.43 124,270.43	192,547.96 192,547.96	430,297.00 430,297.00	123.5% 123.5%
VETERANS' SERVICES	153,643.07 153,643.07	172,246.00 172,246.00	172,246.00 172,246.00	138,382.71 138,382.71	172,246.00 172,246.00	.00 .00	-100.0% -100.0%

PROJECTION: 2012 2012 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2010 ACTUAL	2011 ORIG BUD	2011 REVISED BUD	2011 ACTUAL	2011 PROJECTION	2012 MAYOR	PCT CHANGE
LIBRARY	738,965.51 738,965.51	774,733.00 774,733.00	774,733.00 774,733.00	648,761.58 648,761.58	781,868.50 781,868.50	823,132.35 823,132.35	6.2% 6.2%
JERICHO HILL	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.0% .0%
CELEBRATIONS	46,521.67 46,521.67	47,750.00 47,750.00	47,750.00 47,750.00	45,523.29 45,523.29	48,750.00 48,750.00	37,750.00 37,750.00	-20.9% -20.9%
FT MEADOW	13,892.52 13,892.52	18,450.00 18,450.00	18,450.00 18,450.00	-2,079.10 -2,079.10	31,121.48 31,121.48	18,450.00 18,450.00	.0% .0%
RETIREMENT OF DEBT	2,392,000.00 2,392,000.00	2,068,000.00 2,068,000.00	2,068,000.00 2,068,000.00	.00 .00	2,068,000.00 2,068,000.00	2,829,237.00 2,829,237.00	36.8% 36.8%
LONG-TERM DEBT INTERES	492,785.26 492,785.26	421,429.00 421,429.00	421,429.00 421,429.00	243,904.88 243,904.88	421,429.00 421,429.00	677,884.00 677,884.00	60.9% 60.9%
SHORT-TERM DEBT INTERE	70,777.37 70,777.37	667,558.00 667,558.00	157,129.00 157,129.00	.00 .00	667,558.00 667,558.00	152,500.00 152,500.00	-77.2% -77.2%
STATE ASSESSMENT AND C	3,051,898.00 3,051,898.00	.00 .00	4,109,405.00 4,109,405.00	2,630,529.00 2,630,529.00	.00 .00	.00 .00	.0% .0%
CAPITAL OUTLAY	1,372,566.93 1,372,566.93	392,000.00 392,000.00	2,816,564.24 2,816,564.24	2,397,930.47 2,397,930.47	1,771,968.70 1,771,968.70	423,052.00 423,052.00	7.9% 7.9%
OTHER FINANCING USES	7,167,901.99 7,167,901.99	.00 .00	5,076,173.98 5,076,173.98	5,076,173.98 5,076,173.98	.00 .00	.00 .00	.0% .0%
TOTAL GENERAL FUND	63,915,988.15	55,685,082.28	67,209,991.85	49,217,001.44	57,638,950.89	108,593,671.11	95.0%

PROJECTION: 2012 2012 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: SEWER ENTERPRISE FUND	2010 ACTUAL	2011 ORIG BUD	2011 REVISED BUD	2011 ACTUAL	2011 PROJECTION	2012 MAYOR	PCT CHANGE
RETIREMENT & PENSION B	319,430.00 319,430.00	334,123.00 334,123.00	334,123.00 334,123.00	167,061.50 167,061.50	334,123.00 334,123.00	341,207.00 341,207.00	2.1% 2.1%
WORKERS' COMPENSATION	.00 .00	26,834.00 26,834.00	26,834.00 26,834.00	.00 .00	26,834.00 26,834.00	34,786.00 34,786.00	29.6% 29.6%
HEALTH/LIFE INSURANCE	.00 .00	307,497.00 307,497.00	307,497.00 307,497.00	.00 .00	307,497.00 307,497.00	316,968.00 316,968.00	3.1% 3.1%
OTHER GENERAL GOVERNME	36,794.84 36,794.84	266,806.00 266,806.00	266,806.00 266,806.00	28,462.85 28,462.85	283,150.00 283,150.00	250,615.00 250,615.00	-6.1% -6.1%
RETIREMENT OF DEBT	843,383.52 843,383.52	1,758,398.00 1,758,398.00	880,392.00 880,392.00	80,620.71 80,620.71	1,758,398.00 1,758,398.00	1,767,082.00 1,767,082.00	.5% .5%
LONG-TERM DEBT INTERES	344,146.02 344,146.02	829,540.00 829,540.00	405,584.00 405,584.00	120,987.51 120,987.51	829,540.00 829,540.00	800,066.00 800,066.00	-3.6% -3.6%
SHORT-TERM DEBT INTERE	11,000.00 11,000.00	201,402.00 201,402.00	90,011.00 90,011.00	12,467.05 12,467.05	201,402.00 201,402.00	54,000.00 54,000.00	-73.2% -73.2%
SEWER SERVICE FUND	355,814.62 355,814.62	412,773.00 412,773.00	380,467.00 380,467.00	151,626.39 151,626.39	419,694.73 419,694.73	396,191.00 396,191.00	-4.0% -4.0%
EAST WASTE WATER TREAT	797,444.45 797,444.45	847,755.00 847,755.00	847,755.00 847,755.00	675,092.73 675,092.73	864,546.36 864,546.36	844,837.00 844,837.00	-.3% -.3%

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CITY OF MARLBOROUGH
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PG 10
 bgnyrpts

PROJECTION: 2012 2012 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: SEWER ENTERPRISE FUND	2010 ACTUAL	2011 ORIG BUD	2011 REVISED BUD	2011 ACTUAL	2011 PROJECTION	2012 MAYOR	PCT CHANGE
WEST WASTE WATER TREAT	551,473.94 551,473.94	609,409.00 609,409.00	609,409.00 609,409.00	499,753.41 499,753.41	610,109.00 610,109.00	603,512.00 603,512.00	-1.0% -1.0%
SOLID WASTE & SLUDGE R	4,105,236.11 4,105,236.11	4,286,900.00 4,286,900.00	4,286,900.00 4,286,900.00	4,191,528.98 4,191,528.98	4,590,729.83 4,590,729.83	4,325,943.00 4,325,943.00	.9% .9%
OTHER FINANCING USES	879,504.10 879,504.10	.00 .00	1,445,659.00 1,445,659.00	1,445,659.00 1,445,659.00	.00 .00	.00 .00	.0% .0%
TOTAL SEWER ENTERPRISE FUND	8,244,227.60	9,881,437.00	9,881,437.00	7,373,260.13	10,226,023.92	9,735,207.00	-1.5%

PROJECTION: 2012 2012 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR:	2010 ACTUAL	2011 ORIG BUD	2011 REVISED BUD	2011 ACTUAL	2011 PROJECTION	2012 MAYOR	PCT CHANGE
WATER ENTERPRISE FUND							
RETIREMENT & PENSION B	294,908.00 294,908.00	308,474.00 308,474.00	308,474.00 308,474.00	154,236.50 154,236.50	308,474.00 308,474.00	315,014.00 315,014.00	2.1% 2.1%
WORKERS' COMPENSATION	.00 .00	24,010.00 24,010.00	24,010.00 24,010.00	.00 .00	24,010.00 24,010.00	31,961.00 31,961.00	33.1% 33.1%
HEALTH/LIFE INSURANCE	.00 .00	256,904.00 256,904.00	256,904.00 256,904.00	.00 .00	256,904.00 256,904.00	266,041.00 266,041.00	3.6% 3.6%
OTHER GENERAL GOVERNME	23,992.30 23,992.30	30,300.00 30,300.00	30,300.00 30,300.00	12,924.16 12,924.16	30,300.00 30,300.00	30,300.00 30,300.00	.0% .0%
RETIREMENT OF DEBT	805,700.00 805,700.00	799,000.00 799,000.00	799,000.00 799,000.00	441,080.79 441,080.79	799,000.00 799,000.00	653,400.00 653,400.00	-18.2% -18.2%
LONG-TERM DEBT INTERES	182,128.84 182,128.84	195,654.00 195,654.00	195,654.00 195,654.00	88,766.07 88,766.07	195,654.00 195,654.00	141,968.00 141,968.00	-27.4% -27.4%
SHORT-TERM DEBT INTERE	24,750.00 24,750.00	148,640.00 148,640.00	.00 .00	.00 .00	148,640.00 148,640.00	40,500.00 40,500.00	-72.8% -72.8%
WATER SERVICE FUND	5,087,636.31 5,087,636.31	4,635,300.00 4,635,300.00	4,685,243.00 4,685,243.00	4,353,546.11 4,353,546.11	4,761,412.74 4,761,412.74	5,191,639.00 5,191,639.00	12.0% 12.0%
OTHER FINANCING USES	1,431,668.00	.00	1,704,999.30	1,704,999.30	.00	.00	.0%
TOTAL WATER ENTERPRISE FUND	7,850,783.45	6,398,282.00	8,004,584.30	6,755,552.93	6,524,394.74	6,670,823.00	4.3%
GRAND TOTAL	80,010,999.20	71,964,801.28	85,096,013.15	63,345,814.50	74,389,369.55	124,999,701.11	73.7%

** END OF REPORT - Generated by Tom Abel **

	2011 Original Budget	2012 Budget	PCT CHNG
TOTAL GENERAL FUND	\$ 103,934,080	\$ 108,593,673	4.48%