



# CITY OF MARLBOROUGH

MARLBOROUGH, MASSACHUSETTS 01752

City of Marlborough

Fiscal 2011

Operating Budget

As Recommended By

Nancy E. Stevens, Mayor

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## TOTALS FOR ALL BUDGETARY FUNDS

	FY 10 Original Budget	FY 11 Mayors Budget	Difference	%
City Only	\$ 39,952,554.00	\$ 42,748,782.00	\$ 2,796,228.00	7.00%
Schools	\$ 63,342,040.00	\$ 64,788,592.00	\$ 1,446,552.00	2.28%
City&Schools	\$ 103,294,594.00	\$ 107,537,374.00	\$ 4,242,780.00	4.11%
Water	\$ 6,651,141.00	\$ 6,398,282.00	\$ (252,859.00)	-3.80%
Sewer	\$ 8,045,043.00	\$ 9,881,437.00	\$ 1,836,394.00	22.83%
<b>Total</b>	<b>\$ 117,990,778.00</b>	<b>\$ 123,817,093.00</b>	<b>\$ 5,826,315.00</b>	<b>4.94%</b>

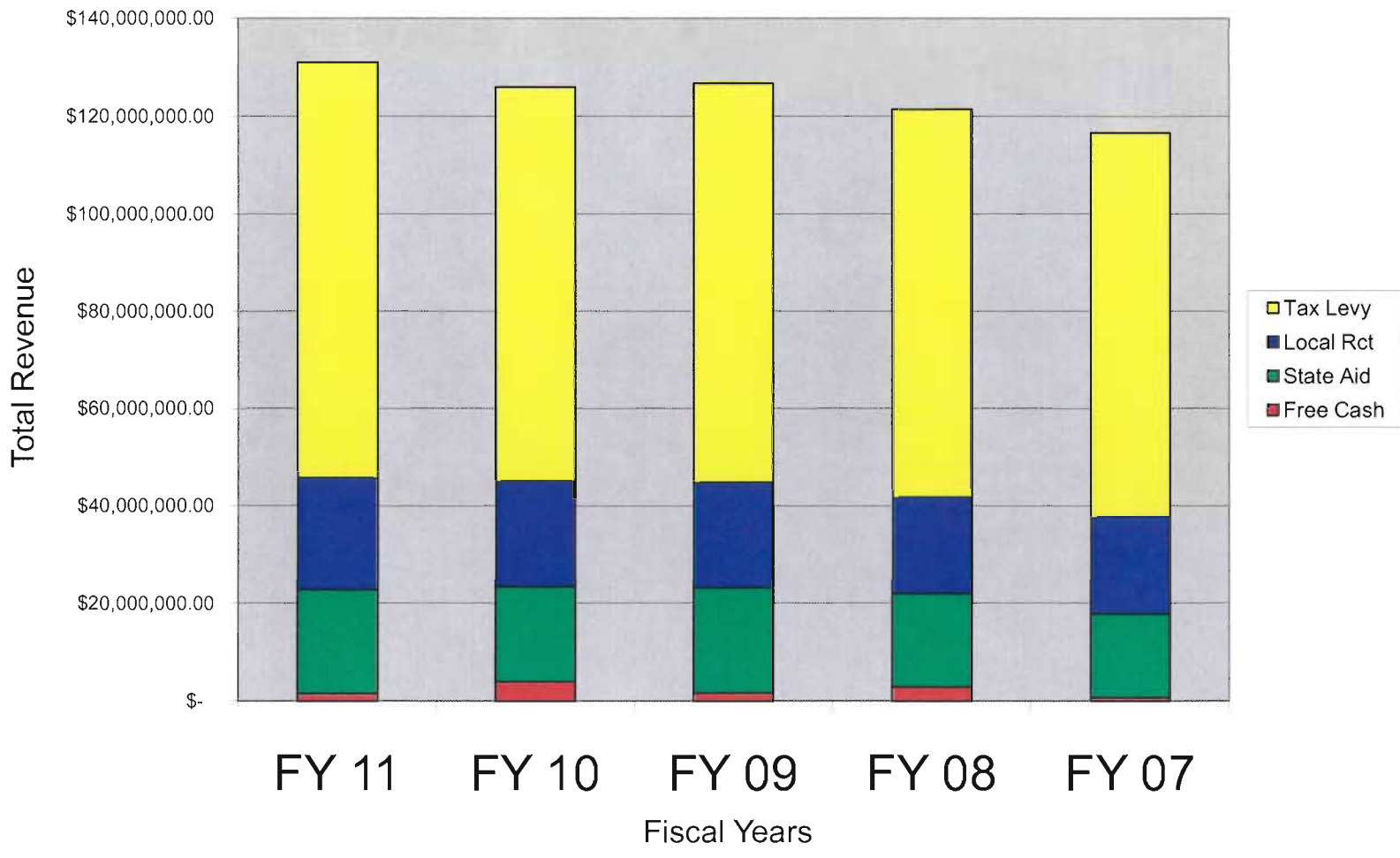
## AREAS OF MAJOR CHANGES

	Amount of Increase	Percentage Increase
Other General Government (OPEB)	\$ 1,133,006.00	357.00%
53rd Week	\$ 341,795.00	1.90%
Long & Short Term Debt (Treat. Plnt)	\$ 1,497,974.00	116.00%
Other Gen. Gov't (Treatment Plnt)	\$ 195,506.00	274.20%
Assessors	\$ 392,089.00	65.90%
DPW Forestry & Parks	\$ 246,628.00	20.26%
Total	\$ 3,806,998.00	3.23%

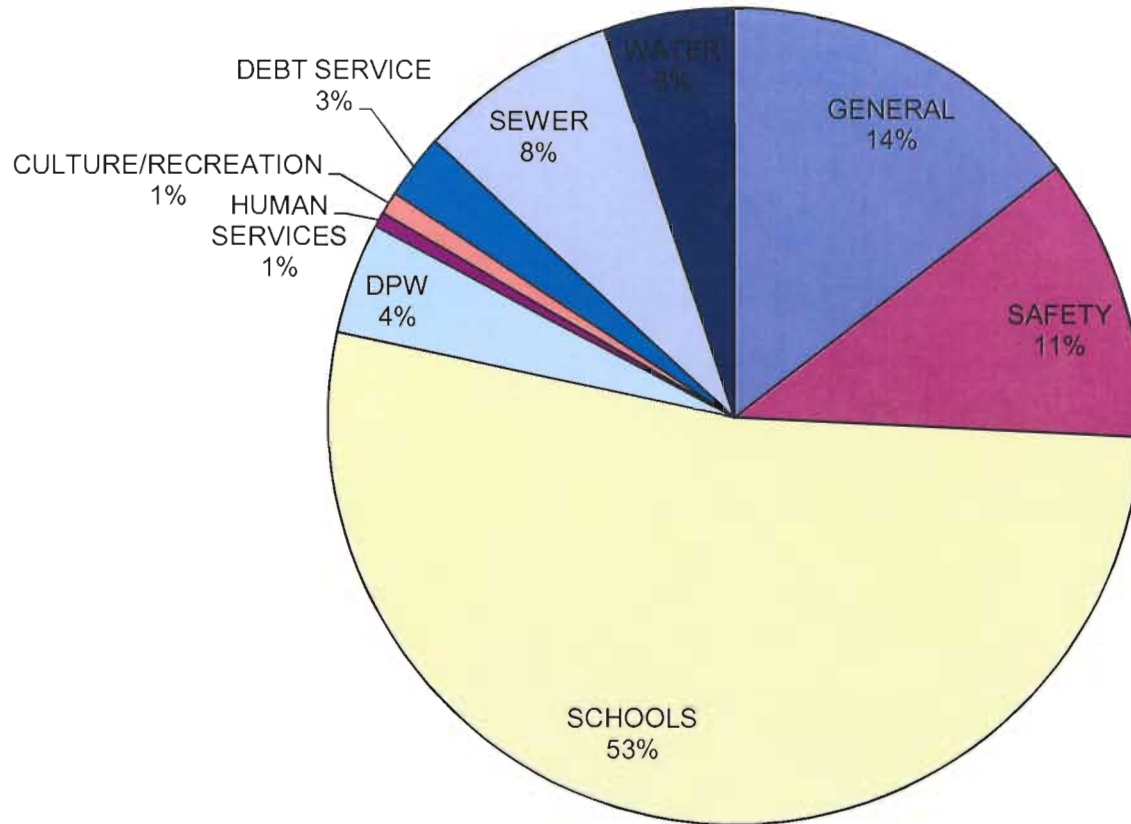
# Employment

	DEPARTMENT	New Hires	
CITY	Asst. Sanitarian		1
	PT Nurse (Replace contract worker)		0.5
	SMEO Dispatcher DPW Water		-1
	Foreman DPW Water		1
SCHOOLS	Teachers		5.7
	Total Changes		7.2

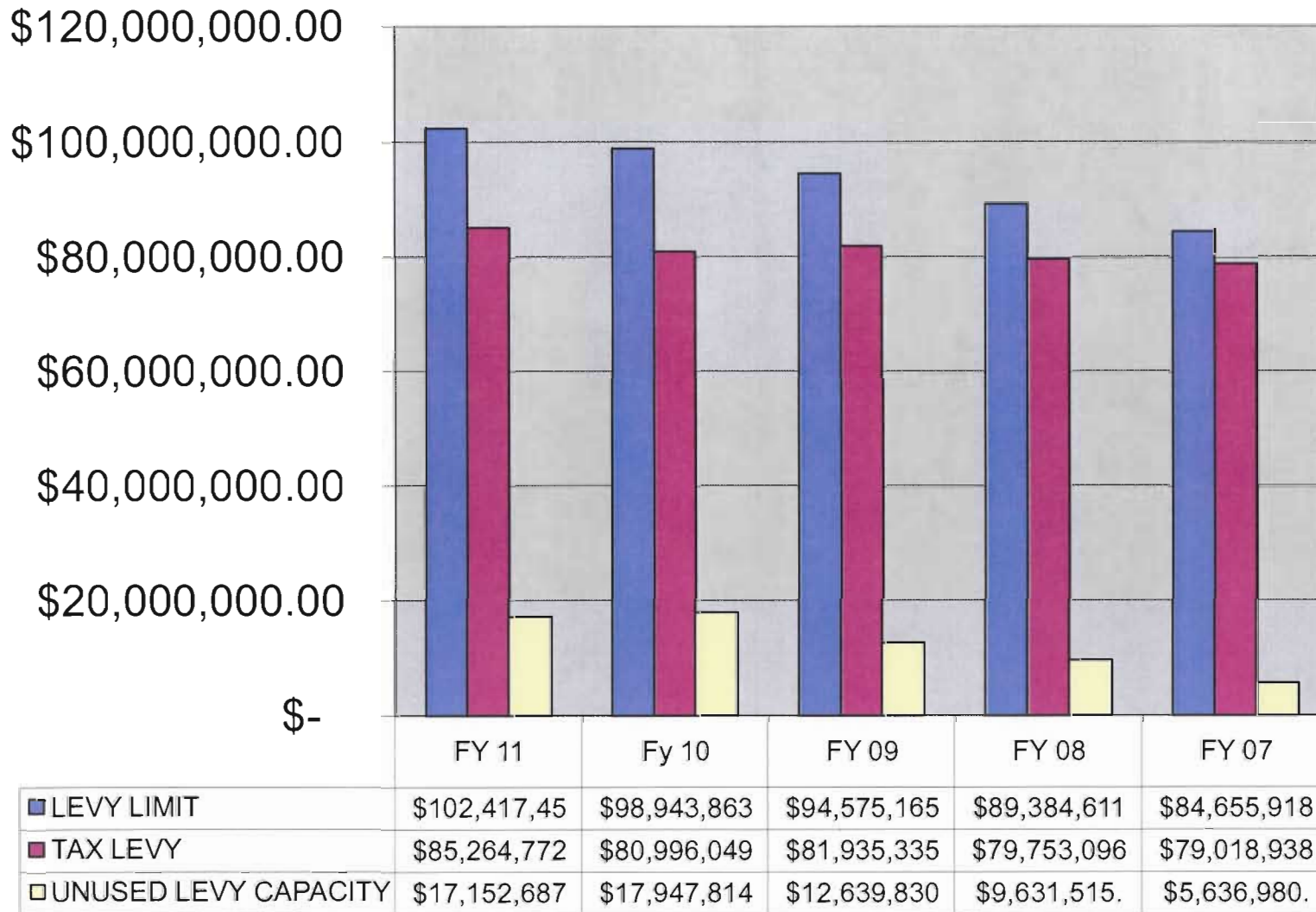
### Revenue



### PERCENT OF BUDGET BY CATEGORY FY 2010



# TAX LEVY & LEVY LIMITS FY 2010



## **DEPARTMENTAL TOTALS**

PROJECTION: 2011 2011 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2009 ACTUAL	2010 ORIG BUD	2010 REVISED BUD	2010 ACTUAL	2010 PROJECTION	2011 MAYOR	PCT CHANGE
CITY COUNCIL	169,236.81 169,236.81	165,820.00 165,820.00	165,820.00 165,820.00	139,243.12 139,243.12	166,260.00 166,260.00	176,866.00 176,866.00	6.7% 6.7%
MAYOR'S OFFICE	277,166.45 277,166.45	263,454.97 263,454.97	260,805.87 260,805.87	217,458.28 217,458.28	261,434.83 261,434.83	294,314.54 294,314.54	11.7% 11.7%
COMPROLLER	320,728.77 320,728.77	340,514.00 340,514.00	340,514.00 340,514.00	264,087.21 264,087.21	351,857.00 351,857.00	360,640.00 360,640.00	5.9% 5.9%
CITY AUDITOR	193,745.65 193,745.65	195,301.27 195,301.27	195,301.27 195,301.27	165,714.35 165,714.35	195,301.27 195,301.27	201,065.60 201,065.60	3.0% 3.0%
ASSESSORS' DEPARTMENT	392,089.49 392,089.49	354,134.55 354,134.55	354,134.55 354,134.55	304,442.13 304,442.13	413,903.30 413,903.30	587,481.02 587,481.02	65.9% 65.9%

PROJECTION: 2011 2011 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR:  
 GENERAL FUND

2009  
 ACTUAL

2010  
 ORIG BUD

2010  
 REVISED BUD

2010  
 ACTUAL

2010  
 PROJECTION

2011 PCT  
 MAYOR CHANGE

	2009 ACTUAL	2010 ORIG BUD	2010 REVISED BUD	2010 ACTUAL	2010 PROJECTION	2011 MAYOR	PCT CHANGE
CITY COLLECTOR	169,347.17 169,347.17	172,341.00 172,341.00	171,711.00 171,711.00	138,344.13 138,344.13	175,226.88 175,226.88	176,417.00 176,417.00	2.4% 2.4%
TAX TITLE & FORECLOSUR	35,287.40 35,287.40	.00 .00	34,000.00 34,000.00	33,258.54 33,258.54	42,995.38 42,995.38	.00 .00	.0% .0%
LAW DEPARTMENT	421,696.16 421,696.16	492,458.56 492,458.56	492,458.56 492,458.56	312,516.46 312,516.46	590,957.02 590,957.02	482,677.29 482,677.29	-2.0% -2.0%
PERSONNEL DIVISION	199,706.77 199,706.77	200,522.36 200,522.36	200,522.36 200,522.36	162,492.74 162,492.74	200,857.10 200,857.10	205,936.34 205,936.34	2.7% 2.7%
INFORMATION TECHNOLOGY	490,910.27 490,910.27	478,460.75 478,460.75	478,460.75 478,460.75	408,157.11 408,157.11	478,580.75 478,580.75	489,110.91 489,110.91	2.2% 2.2%
CITY CLERK	178,029.03 178,029.03	171,414.24 171,414.24	177,914.24 177,914.24	145,409.81 145,409.81	171,414.24 171,414.24	183,411.56 183,411.56	7.0% 7.0%

PROJECTION: 2011 2011 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2009 ACTUAL	2010 ORIG BUD	2010 REVISED BUD	2010 ACTUAL	2010 PROJECTION	2011 MAYOR	PCT CHANGE
ELECTION/REGISTRATION	102,327.38 102,327.38	126,228.15 126,228.15	150,568.15 150,568.15	128,254.68 128,254.68	126,228.15 126,228.15	148,830.70 148,830.70	17.9% 17.9%
LICENSE COMMISSIONS	8,772.55 8,772.55	9,150.00 9,150.00	9,150.00 9,150.00	7,338.07 7,338.07	9,150.00 9,150.00	9,150.00 9,150.00	.0% .0%
PLANNING DEPARTMENT	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	64,333.48 64,333.48	.0% .0%
PROPERTY & BUILDING MA	2,798,045.44 2,798,045.44	2,847,472.25 2,847,472.25	2,847,472.25 2,847,472.25	2,045,754.07 2,045,754.07	3,296,827.23 3,296,827.23	2,788,702.00 2,788,702.00	-2.1% -2.1%
OTHER INSURANCE	254,058.00 254,058.00	297,819.00 297,819.00	297,819.00 297,819.00	242,053.90 242,053.90	297,819.00 297,819.00	297,819.00 297,819.00	.0% .0%
RETIREMENT & PENSION B	4,113,675.62 4,113,675.62	4,193,045.00 4,193,045.00	4,193,045.00 4,193,045.00	2,116,349.80 2,116,349.80	4,193,045.00 4,193,045.00	4,371,834.00 4,371,834.00	4.3% 4.3%
WORKERS' COMPENSATION	60,994.44 60,994.44	368,483.00 368,483.00	368,483.00 368,483.00	63,484.00 63,484.00	368,483.00 368,483.00	375,843.00 375,843.00	2.0% 2.0%

PROJECTION: 2011 2011 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2009 ACTUAL	2010 ORIG BUD	2010 REVISED BUD	2010 ACTUAL	2010 PROJECTION	2011 MAYOR	PCT CHANGE
UNEMPLOYMENT COMPENSAT	4,886.00 4,886.00	20,000.00 20,000.00	20,000.00 20,000.00	17,380.00 17,380.00	20,000.00 20,000.00	24,135.00 24,135.00	20.7% 20.7%
HEALTH/LIFE INSURANCE	3,648,351.36 3,648,351.36	5,524,895.00 5,524,895.00	4,914,989.85 4,914,989.85	3,040,016.81 3,040,016.81	5,524,895.00 5,524,895.00	5,580,116.00 5,580,116.00	1.0% 1.0%
OTHER GENERAL GOVERNME	11,250.00 11,250.00	247,900.00 247,900.00	105,145.75 105,145.75	.00 .00	254,509.50 254,509.50	1,133,006.00 1,133,006.00	357.0% 357.0%
POLICE DEPARTMENT	6,369,451.16 6,369,451.16	6,578,963.00 6,578,963.00	6,578,963.00 6,578,963.00	5,514,630.21 5,514,630.21	6,580,321.74 6,580,321.74	6,727,380.00 6,727,380.00	2.3% 2.3%
FIRE DEPARTMENT	6,359,341.43 6,359,341.43	6,385,694.14 6,385,694.14	6,468,079.30 6,468,079.30	5,610,079.74 5,610,079.74	6,387,475.32 6,387,475.32	6,540,560.18 6,540,560.18	2.4% 2.4%
INSPECTIONAL SERVICES	512,390.07 512,390.07	508,512.00 508,512.00	508,512.00 508,512.00	427,375.25 427,375.25	508,586.57 508,586.57	517,288.00 517,288.00	1.7% 1.7%
WEIGHTS & MEASURES	16,858.12 16,858.12	16,859.00 16,859.00	16,859.00 16,859.00	13,759.85 13,759.85	16,859.00 16,859.00	.00 .00	-100.0% -100.0%

PROJECTION: 2011 2011 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2009 ACTUAL	2010 ORIG BUD	2010 REVISED BUD	2010 ACTUAL	2010 PROJECTION	2011 MAYOR	PCT CHANGE
EMERGENCY MANAGEMENT	12,535.28 12,535.28	13,031.00 13,031.00	13,031.00 13,031.00	11,764.77 11,764.77	13,031.00 13,031.00	17,364.00 17,364.00	33.3% 33.3%
PARKING CLERK	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.0% .0%
SCHOOL DEPARTMENT	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	48,498,997.00 48,498,997.00	.0% .0%
SCHOOL SUPPORT	7,394,798.17 7,394,798.17	9,250,311.00 9,250,311.00	8,734,381.82 8,734,381.82	5,905,627.41 5,905,627.41	9,298,052.43 9,298,052.43	9,675,534.00 9,675,534.00	4.6% 4.6%
RETIREMENT DEBT/SCHOOL	1,836,000.00 1,836,000.00	1,836,000.00 1,836,000.00	1,836,000.00 1,836,000.00	70,000.00 70,000.00	1,836,000.00 1,836,000.00	1,836,000.00 1,836,000.00	.0% .0%
LONG TERM DEBT INTERES	1,007,970.00 1,007,970.00	919,905.00 919,905.00	919,905.00 919,905.00	463,697.50 463,697.50	919,905.00 919,905.00	833,567.00 833,567.00	-9.4% -9.4%
SHORT TERM DEBT INTERE	2,907.00 2,907.00	70,000.00 70,000.00	70,000.00 70,000.00	.00 .00	85,000.00 85,000.00	70,000.00 70,000.00	.0% .0%
ASSABET REG VOC HIGH S	4,129,096.40 4,129,096.40	4,097,975.00 4,097,975.00	4,097,975.00 4,097,975.00	3,073,481.25 3,073,481.25	4,097,975.00 4,097,975.00	3,874,494.00 3,874,494.00	-5.5% -5.5%
DPW ADMINISTRATION	341,179.41	343,901.00	343,901.00	293,528.89	343,901.00	354,836.00	3.2%

PROJECTION: 2011 2011 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2009 ACTUAL	2010 ORIG BUD	2010 REVISED BUD	2010 ACTUAL	2010 PROJECTION	2011 MAYOR	PCT CHANGE
ENGINEERING	607,457.36	651,163.96	641,163.96	514,489.14	656,250.80	691,536.00	6.2%
STREETS-SNOW & ICE	1,978,341.75	500,000.00	500,000.00	1,598,364.35	500,015.00	500,000.00	.0%
STREETS	1,593,434.78	1,525,252.00	1,591,345.40	1,354,029.65	1,567,121.49	1,629,857.00	6.9%
FLEET MAINTENANCE	710,153.44	743,752.00	770,392.50	638,587.99	760,892.50	772,892.00	3.9%
FORESTRY, PARKS & CEME DEPARTMENT OF PUBLIC W	1,179,863.40 6,410,430.14	1,217,572.00 4,981,640.96	1,221,760.60 5,068,563.46	992,317.04 5,391,317.06	1,223,724.39 5,051,905.18	1,464,200.00 5,413,321.00	20.3% 8.7%
RECREATION DEPARTMENT	241,053.06 241,053.06	240,613.00 240,613.00	240,613.00 240,613.00	201,106.11 201,106.11	241,359.24 241,359.24	245,828.46 245,828.46	2.2% 2.2%

PROJECTION: 2011 2011 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2009 ACTUAL	2010 ORIG BUD	2010 REVISED BUD	2010 ACTUAL	2010 PROJECTION	2011 MAYOR	PCT CHANGE
HEALTH AND LICENSING	226,772.27 226,772.27	235,828.17 235,828.17	236,418.17 236,418.17	192,130.51 192,130.51	235,828.17 235,828.17	312,104.43 312,104.43	32.3% 32.3%
HUMAN SERVICES	62,259.09 62,259.09	62,287.05 62,287.05	62,287.05 62,287.05	52,605.40 52,605.40	62,287.05 62,287.05	63,481.82 63,481.82	1.9% 1.9%
OTHER HUMAN SERVICES A	14,250.00 14,250.00	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.0% .0%
COUNCIL ON AGING	196,432.89 196,432.89	191,646.30 191,646.30	194,295.40 194,295.40	143,184.61 143,184.61	194,295.40 194,295.40	195,596.96 195,596.96	2.1% 2.1%
VETERANS' SERVICES	142,654.32 142,654.32	136,372.00 136,372.00	154,372.00 154,372.00	139,345.78 139,345.78	136,372.00 136,372.00	172,246.00 172,246.00	26.3% 26.3%
LIBRARY	747,948.19 747,948.19	757,702.87 757,702.87	758,342.87 758,342.87	641,779.85 641,779.85	758,012.51 758,012.51	774,733.00 774,733.00	2.2% 2.2%

PROJECTION: 2011 2011 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2009 ACTUAL	2010 ORIG BUD	2010 REVISED BUD	2010 ACTUAL	2010 PROJECTION	2011 MAYOR	PCT CHANGE
JERICHO HILL	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.0% .0%
CELEBRATIONS	37,711.56 37,711.56	37,750.00 37,750.00	47,750.00 47,750.00	34,430.64 34,430.64	37,750.00 37,750.00	47,750.00 47,750.00	26.5% 26.5%
FT MEADOW	27,109.37 27,109.37	21,300.00 21,300.00	21,300.00 21,300.00	25,527.46 25,527.46	26,841.41 26,841.41	18,450.00 18,450.00	-13.4% -13.4%
RETIREMENT OF DEBT	2,467,695.00 2,467,695.00	2,392,000.00 2,392,000.00	2,392,000.00 2,392,000.00	15,000.00 15,000.00	2,392,000.00 2,392,000.00	2,068,000.00 2,068,000.00	-13.5% -13.5%
LONG-TERM DEBT INTERES	689,402.52 689,402.52	504,818.00 504,818.00	504,818.00 504,818.00	295,698.13 295,698.13	504,818.00 504,818.00	421,429.00 421,429.00	-16.5% -16.5%
SHORT-TERM DEBT INTERE	.00 .00	418,123.00 418,123.00	405,758.74 405,758.74	.00 .00	458,123.00 458,123.00	667,558.00 667,558.00	59.7% 59.7%
STATE ASSESSMENT AND C	2,438,471.00 2,438,471.00	.00 .00	3,227,506.00 3,227,506.00	1,163,118.00 1,163,118.00	.00 .00	.00 .00	.0% .0%
CAPITAL OUTLAY	1,079,861.21 1,079,861.21	.00 .00	272,043.43 272,043.43	678,776.62 678,776.62	2,481,627.31 2,481,627.31	594,000.00 594,000.00	.0% .0%
OTHER FINANCING USES	7,202,780.38 7,202,780.38	.00 .00	5,535,953.58 5,535,953.58	5,535,953.58 5,535,953.58	.00 .00	.00 .00	.0% .0%
TOTAL GENERAL FUND	63,476,483.39	56,126,745.59	64,144,043.42	45,552,144.94	59,464,169.98	107,537,372.29	91.6%

PROJECTION: 2011 2011 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: SEWER ENTERPRISE FUND	2009 ACTUAL	2010 ORIG BUD	2010 REVISED BUD	2010 ACTUAL	2010 PROJECTION	2011 MAYOR	PCT CHANGE
RETIREMENT & PENSION B	312,584.00 312,584.00	319,430.00 319,430.00	319,430.00 319,430.00	159,715.00 159,715.00	319,430.00 319,430.00	334,123.00 334,123.00	4.6% 4.6%
WORKERS' COMPENSATION	.00 .00	26,052.00 26,052.00	26,052.00 26,052.00	.00 .00	26,052.00 26,052.00	26,834.00 26,834.00	3.0% 3.0%
HEALTH/LIFE INSURANCE	.00 .00	301,763.00 301,763.00	.00 .00	.00 .00	301,763.00 301,763.00	307,497.00 307,497.00	1.9% 1.9%
OTHER GENERAL GOVERNME	35,342.20 35,342.20	71,300.00 71,300.00	71,300.00 71,300.00	13,059.25 13,059.25	74,191.19 74,191.19	266,806.00 266,806.00	274.2% 274.2%
RETIREMENT OF DEBT	727,486.18 727,486.18	869,836.00 869,836.00	869,836.00 869,836.00	102,083.52 102,083.52	869,836.00 869,836.00	1,758,398.00 1,758,398.00	102.2% 102.2%
LONG-TERM DEBT INTERES	290,782.51 290,782.51	410,530.00 410,530.00	410,530.00 410,530.00	135,790.51 135,790.51	410,530.00 410,530.00	829,540.00 829,540.00	102.1% 102.1%
SHORT-TERM DEBT INTERE	.00 .00	11,000.00 11,000.00	11,000.00 11,000.00	.00 .00	11,000.00 11,000.00	201,402.00 201,402.00	1730.9% 1730.9%
SEWER SERVICE FUND	358,136.00 358,136.00	429,503.00 429,503.00	417,421.36 417,421.36	303,396.59 303,396.59	436,804.00 436,804.00	412,773.00 412,773.00	-3.9% -3.9%
EAST WASTE WATER TREAT	801,221.36 801,221.36	816,349.00 816,349.00	816,349.00 816,349.00	742,677.38 742,677.38	831,285.00 831,285.00	847,755.00 847,755.00	3.8% 3.8%

PROJECTION: 2011 2011 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: SEWER ENTERPRISE FUND	2009 ACTUAL	2010 ORIG BUD	2010 REVISED BUD	2010 ACTUAL	2010 PROJECTION	2011 MAYOR	PCT CHANGE
WEST WASTE WATER TREAT	545,849.37 545,849.37	592,380.00 592,380.00	593,102.70 593,102.70	515,990.08 515,990.08	593,180.00 593,180.00	609,409.00 609,409.00	2.9% 2.9%
SOLID WASTE & SLUDGE R	4,067,908.17 4,067,908.17	4,196,900.00 4,196,900.00	4,196,900.00 4,196,900.00	3,945,943.00 3,945,943.00	4,551,965.40 4,551,965.40	4,286,900.00 4,286,900.00	2.1% 2.1%
OTHER FINANCING USES	550,655.83 550,655.83	.00 .00	338,763.00 338,763.00	338,763.00 338,763.00	.00 .00	.00 .00	.0% .0%
TOTAL SEWER ENTERPRISE FUND	7,689,965.62	8,045,043.00	8,070,684.06	6,257,418.33	8,426,036.59	9,881,437.00	22.8%

PROJECTION: 2011 2011 City of Marlborough Budget

FOR PERIOD 99

ACCOUNTS FOR: WATER ENTERPRISE FUND	2009 ACTUAL	2010 ORIG BUD	2010 REVISED BUD	2010 ACTUAL	2010 PROJECTION	2011 MAYOR	PCT CHANGE
RETIREMENT & PENSION B	288,587.00 288,587.00	294,908.00 294,908.00	294,908.00 294,908.00	147,454.00 147,454.00	294,908.00 294,908.00	308,474.00 308,474.00	4.6% 4.6%
WORKERS' COMPENSATION	.00 .00	23,310.00 23,310.00	23,310.00 23,310.00	.00 .00	23,310.00 23,310.00	24,010.00 24,010.00	3.0% 3.0%
HEALTH/LIFE INSURANCE	.00 .00	254,895.00 254,895.00	.00 .00	.00 .00	254,895.00 254,895.00	256,904.00 256,904.00	.8% .8%
OTHER GENERAL GOVERNME	30,143.09 30,143.09	30,300.00 30,300.00	30,300.00 30,300.00	11,820.77 11,820.77	35,422.06 35,422.06	30,300.00 30,300.00	.0% .0%
RETIREMENT OF DEBT	876,305.00 876,305.00	805,700.00 805,700.00	805,700.00 805,700.00	430,000.00 430,000.00	805,700.00 805,700.00	799,000.00 799,000.00	-.8% -.8%
LONG-TERM DEBT INTERES	261,944.76 261,944.76	230,394.00 230,394.00	230,394.00 230,394.00	148,457.08 148,457.08	230,394.00 230,394.00	195,654.00 195,654.00	-15.1% -15.1%
SHORT-TERM DEBT INTERE	.00 .00	24,750.00 24,750.00	24,750.00 24,750.00	.00 .00	24,750.00 24,750.00	148,640.00 148,640.00	500.6% 500.6%
WATER SERVICE FUND	5,510,191.24 5,510,191.24	4,986,884.00 4,986,884.00	5,156,765.49 5,156,765.49	5,006,426.70 5,006,426.70	5,073,857.94 5,073,857.94	4,635,300.00 4,635,300.00	-7.1% -7.1%
OTHER FINANCING USES	1,161,656.89	.00	1,408,358.00	1,408,358.00	.00	.00	.0%
TOTAL WATER ENTERPRISE FUND	8,128,827.98	6,651,141.00	7,974,485.49	7,152,516.55	6,743,237.00	6,398,282.00	-3.8%
GRAND TOTAL		117,990,778				123,817,091	4.94%